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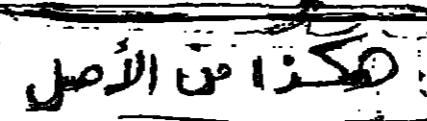
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FINANCIAL TIMES

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**NEWS SUMMARY****GENERAL****BUSINESS**

Outrage Managers' buying power 'falls'

Rhodesian Church and political leaders have reacted angrily to the killing of 12 British missionary families near the eastern border with Mozambique.

The 12 dead were hacked and battered to death with axes, logs, bayonets and clubs. The military command said Zimbabwe African National Liberation Army guerrillas were responsible.

The Right Rev Paul Burrough, Anglican Bishop of Moshambala, said Britain should revert to gunboat diplomacy and send in troops to deal with those responsible for the massacre. Page 2

Argentina win

Argentina beat Holland 3-1 with goals in extra time to win the World Cup final. Feature, Page 8

Murder hunt

Rival gangs of white and Asian youths clashed in London's East End yesterday, soon after a Bengali man died in hospital after being attacked. The Murder Squad is searching for three white youths.

Peace efforts

Egypt and the U.S. are collaborating closely in efforts to persuade Israel to take a more flexible approach to peace negotiations. Meanwhile, the Israeli Cabinet has rejected outright Egyptian proposals calling for immediate withdrawal of Israeli troops from the West Bank and Gaza Strip. Page 2

Assassin suspect

The assassination of North Yemeni President Ahmed Hussein al-Gashmi is believed to have been masterminded by Lt-Col Abdullah Abd Al-Alem, who escaped to Aden about four weeks ago after his insurrection in the Taiz area was crushed. Page 2

Officials killed

Nine Indonesian officials preparing for a meeting in Bali between President Suharto and Singapore's Prime Minister Lee Kuan Yew were killed when their helicopter crashed shortly after taking off from Bedugul airstrip. Page 4

Victor's legacy

Victor, the giraffe who died after doing the splits while mating, has left behind a daughter. The baby giraffe, Victoria, was born at Marwell Park zoo at the weekend.

Improper pasties

Cornish pasties from Devonshire are not all they should be. The Devonshire trading standards officer says that almost 60 per cent of the county's pasties contained less than the regulation minimum amount of meat.

Briefly...

A major oil well fire in Kuwait's Maiko field is not expected to affect exports or crude oil production.

Afghanistan's new regime has released about 1,000 political prisoners.

Filipino police and soldiers found carrying firearms off duty will be liable to death by firing squad.

Weekly £50,000 Premium Bond prize won by bond 5DB 889701. Widmer lives in Dundee. Page 4

Italian Communist Party says it would prefer a man outside the ranks of the ruling Christian Democrats as the country's new president.

An Ulster Defence Regiment private was killed in an explosion while on duty in Co. Fermanagh.

Britons travelling to Europe in minibuses have been warned that they may be turned back if their vehicles are not fitted with tachographs.

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Shipbuilding crisis costs taxpayers more than £100m

BY IAN HARGREAVES, SHIPPING CORRESPONDENT

British Shipbuilders cost the taxpayer more than £100m in its first nine months of existence, according to internal, unaudited figures considered by the corporation's Board at the end of last week.

At the same time, the Government is considering a novel plan. Shipbuilders, the target must be disclosed to Parliament.

Under the terms of the Act, the target must result in an acquisition return on the capital employed by the corporation, but there is now no realistic possibility of British Shipbuilders breaking even in the current financial year.

The losses relate to the nine months from July 1, 1977. They indicate the financial problem the Government faces in steering the industry through one of the deepest recessions it has known.

In addition to straightforward losses which will presumably be written off by the Government, the shipyards benefited last year from the £55m Shipbuilding Intervention Fund, which provided a straight subsidy on most of the orders booked in that period.

Precisely what proportion of the £55m relates to the first nine-month period is unknown, but it would certainly be the largest share.

The Government's first problem in responding to the corporation's deep-seated difficulties is to set a target for performance of the financial year April 1978 to April 1979.

Under the terms of the nationalisation Act, this has to be set within a year of vesting work during the crisis is to bring day, which means by Saturday.

One of many measures being considered to keep shipyards in operation is to place contracts for such a patrol vessel or vessels.

Brezhnev warns U.S. over closer links with China

BY OUR OWN CORRESPONDENT

PRESIDENT BREZHNEV of the Soviet Union today reiterated his Government's warning to its conventional forces in Europe.

U.S. against seeking close, formal relations with China.

In a speech today in the Belarusian capital of Minsk, Mr. Brezhnev said: "Attempts are being made largely in the U.S. at a high level and in a rather cynical form, to play the 'Chinese card' against the Soviet Union."

"This is a short-sighted and dangerous policy. Its architects may bitterly regret it."

The Soviet leadership has been alarmed and angered by the trip last month to Peking by Dr. Zbigniew Brzezinski, National Security Adviser to President Carter.

Mr. Brzezinski, who has been sharply criticised by the Kremlin in recent weeks as a "cold war warrior," has talked candidly about how he believes the U.S. hand in dealing with the Kremlin would be strengthened if Washington had formal diplomatic relations with Peking.

In spite of the warning in the speech, Mr. Brezhnev's general tone in his address was noticeably more moderate than recent Kremlin pronouncements on its relations with the U.S. Mr. Brezhnev devoted much of his

time to the Taiwan problem, which involves the continuance of extensive trade and commercial relations, but not at Government level.

Before immediately, Dr. Brzezinski has appeared to use the "China card" as a way of exerting pressure to curb Soviet activities in Africa.

In the past week, however, the U.S. has appeared more intent on cooling off the recent war of words with the Soviet Union, a second term for Mr. Carter, if he is re-elected.

The U.S. has told Peking that Cyrus Vance, Secretary of State,

it will not object, as it had done hitherto, to Chinese purchases of defensive military equipment from Western European countries and to its acquisition of American, European or Japanese sophisticated technology.

In a speech in Hawaii 10 days ago, Mr. Richard Holbrooke, Assistant Secretary of State for East Asian and Pacific Affairs, who accompanied Dr. Brzezinski to Peking, stated that although important differences remained with Peking, the current strategic alliance in the region between the U.S., the Soviet Union, China and Japan is clearly in our nation's interest.

The U.S. has long been attracted to the Japanese solution to the Taiwan problem,

which involves the continuation of extensive trade and com-

mercial relations, but not at Government level.

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and that might happen irrespective of who wins the next election", and giving the CBI a greater representation in Europe.

At Shell, Mr. Raisman has the task of completing the company's recovery towards profitability. Last year Shell UK lost £11.3m, as against a deficit of £32m in 1976. The enforced closure of a North Sea production platform last year, heavy investment associated with offshore development, and weak trading conditions in the UK were blamed for the loss.

Mr. Raisman, who was born in India in 1929, joined Shell in 1953. He has held marketing and executive positions in Brazil, Central America, Turkey, Holland and Japan. From 1970 to 1974 he was president of Shell Sekiyi KK before returning to Holland to become head of European trading and marketing.

He was appointed a managing director of Shell UK in July last year.

Mr. Greenborough's plans, once his term as CBI president expires in 1980, are not known. He will be 56 next week and he is already eligible for retirement from Shell as a result of his long overseas service.

Men and Matters Page 10

Premier continues U.S. air talks

By JUREK MARTIN, U.S. Editor

WASHINGTON, June 25. MR. JAMES CALLAGHAN continued here today to probe both potential and customers of the new generation of commercial aircraft.

Immediately after his arrival here yesterday afternoon, Mr. Callaghan met Mr. Frank Borman, the former astronaut who now heads Eastern Airlines, which has contracted to fly the European Airbus.

This morning, he met Mr. Thornton Wilson and Mr. Tex Bouillon of Boeing, which has proposed a joint venture with the UK which would guarantee the future of the Rolls-Royce RB211-535 engine in a new Boeing 757 jetliner.

This evening, he is due to dine at the British embassy with Mr. Sanford McDonnell and Mr. Robert Jackson of McDonnell Douglas, whose own Advanced Technological Medium Range Transport is still on the drawing board but which is interested in European co-operation.

Mr. Tom McCaffrey, the Prime Minister's Press secretary, declined today to disclose details of the discussions to date. He said they had been frank but were part of the longer term consultative process in which Mr. Callaghan is taking a personal interest because of the great implications for the future of the British aerospace industry.

One snag is that the Royal Navy's requirements are not necessarily in line with vessel types providing the best export possibilities.

This is particularly true of fast offshore and fishery protection patrol vessels and the Navy has been under pressure for some time to adopt a fast, more versatile design in this class to enable the British shipbuilding industry to market an off-the-peg vessel for all its customers.

If the stockpiling scheme is accepted, the first stage is likely to be to place contracts for such a patrol vessel or vessels.

At the end of March, the corporation had a merchant ship order book of 1.5m gross tons—equivalent to just over one year's output—but many yards will run out of work before this.

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OVERSEAS NEWS

Santa Fe International Finance Corporation

9½% Guaranteed Bonds due 1986

Notice is HEREBY GIVEN that, pursuant to the provisions of the Indenture dated as of July 15, 1976 among Santa Fe International Finance Corporation, Santa Fe International Corporation and The Chase Manhattan Bank (National Association), as Trustee, \$3,000,000 in principal amount of the above Bonds will be redeemed through operation of the Sinking Fund on July 15, 1978 at the principal amount thereof together with accrued interest thereon to said redemption date.

The serial numbers of the Definitive Bonds to be redeemed, all bearing the prefix M, are as follows:

7	1354	3642	4174	5685	7095	8656	10185	11741	12857	14153	15789	17172	18725	19969	21264	22782	24345	25950	27376	28538
26	1330	2855	4178	5680	7104	8572	10193	11750	12867	14194	15752	17173	18726	19970	21269	22789	24349	25959	27370	28539
32	1357	2666	4185	5700	7115	8567	10194	11752	12863	14183	15753	17175	18727	19971	21270	22790	24350	25960	27371	28540
38	1355	2857	4186	5704	7124	8564	10195	11753	12864	14187	15754	17176	18728	19972	21271	22791	24351	25961	27372	28541
44	1366	2881	4205	5715	7145	8569	10197	11764	12869	14189	15758	17245	18730	19973	21273	22792	24352	25962	27373	28542
50	1374	2882	4219	5754	7152	8572	10198	11775	12870	14203	15760	17251	18731	19974	21274	22793	24353	25963	27374	28543
56	1379	2883	4231	5757	7167	8573	10199	11776	12871	14204	15761	17252	18732	19975	21275	22794	24354	25964	27375	28544
62	1379	2895	4234	5765	7183	8575	10200	11785	12893	14213	15763	17254	18733	19976	21276	22795	24355	25965	27376	28545
68	1429	2895	4236	5794	7188	8576	10207	11788	12894	14214	15764	17255	18734	19977	21277	22796	24356	25966	27377	28546
74	1436	2900	4236	5794	7198	8576	10208	11789	12895	14215	15765	17256	18735	19978	21278	22797	24357	25967	27378	28547
80	1441	2911	4239	5797	7200	8577	10209	11790	12896	14216	15766	17257	18736	19979	21279	22798	24358	25968	27379	28548
86	1445	2916	4245	5806	7218	8578	10210	11791	12897	14217	15767	17258	18737	19980	21280	22799	24359	25969	27380	28549
92	1460	2920	4247	5813	7219	8579	10211	11792	12898	14218	15768	17259	18738	19981	21281	22800	24360	25970	27381	28550
98	1462	2978	4247	5817	7220	8580	10212	11793	12899	14219	15769	17260	18739	19982	21282	22801	24361	25971	27382	28551
104	1463	2978	4247	5817	7220	8580	10213	11794	12900	14220	15770	17261	18740	19983	21283	22802	24362	25972	27383	28552
110	1463	2978	4247	5817	7220	8580	10214	11795	12901	14221	15771	17262	18741	19984	21284	22803	24363	25973	27384	28553
116	1463	2978	4247	5817	7220	8580	10215	11796	12902	14222	15772	17263	18742	19985	21285	22804	24364	25974	27385	28554
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134	1463	2978	4247	5817	7220	8580	10218	11799	12905	14225	15775	17266	18745	19988	21288	22807	24367	25977	27388	28557
140	1463	2978	4247	5817	7220	8580	10219	11799	12906	14226	15776	17267	18746	19989	21289	22808	24368	25978	27389	28558
146	1463	2978	4247	5817	7220	8580	10220	11799	12907	14227	15777	17268	18747	19990	21290	22809	24369	25979	27390	28559
152	1463	2978	4247	5817	7220	8580	10221	11799	12908	14228	15778	17269	18748	19991	21291	22810	24370	25980	27391	28560
158	1463	2978	4247	5817	7220	8580	10222	11799	12909	14229	15779	17270	18749	19992	21292	22811	24371	25981	27392	28561
164	1463	2978	4247	5817	7220	8580	10223	11799	12910	14230	15780	17271	18750	19993	21293	22812	24372	25982	27393	28562
170	1463	2978	4247	5817	7220	8580	10224	11799	12911	14231	15781	17272	18751	19994	21294	22813	24373	25983	27394	28563
176	1463	2978	4247	5817	7220	8580	10225	11799	12912	14232	15782	17273	18752	19995	21295	22814	24374	25984	27395	28564
182	1463	2978	4247	5817	7220	8580	10226	11799	12913	14233	15783	17274	18753	19996	21296	22815	24375	25985	27396	28565
188	1463	2978	4247	5817	7220	8580	10227	11799	12914	14234	15784	17275	18754	19997	21297	22816	24376	25986	27397	28566
194	1463	2978	4247	5817	7220	8580	10228	11799	12915	14235	15785	17276	18755	19998	21298	22817	24377	25987	27398	28567
200	1463	2978	4247	5817	7220	8580	10229	11799	12916	14236	15786	17277	18756	19999	21299	22818	24378	25988	27399	28568
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212	1463	2978	4247	5817	7220	8580	10231	11799	12918	14238	15788	17279	18758	19999	21299	22820	24380	25990	27399	28569
218	1463	2978	4247	5817	7220	8580	10232	11799	12919	14239	15789	17280	18759	19999	21299	22821	24381	25991	27399	28569
224	1463	2978	4247																	

WORLD TRADE NEWS

Holland favours aircraft co-operation with France

BY CHARLES BACHELOR IN AMSTERDAM

HOLLAND is in favour of closer links between the Dutch and French aircraft industries, according to the Economics Minister Mr. G.J. van Aardenne.

The French view Dutch participation in the development of the Avro B-10 project as essential if France is to join with the Dutch aircraft manufacturer Fokker in producing the Super F-28 short-haul jet, he said in a note to the standing Parlia-

mentary committee on economic affairs.

The failure of the VFW-614 short-haul jet liner project, which was being carried out at Fokker's Bremen factory, and the German Government's plans to merge the German side of Fokker with Messerschmitt-Bölkow-Blohm have brought into question the Dutch aircraft industry's links with Germany.

But the Dutch Government sees closer links with France as complementing the co-operation

with Britain rather than as an alternative, the Economics Ministry said.

France is willing to take a risk-bearing share in the development of the Super F-28 and has already done much development work on the shorter wing required for the B-10.

If British Aerospace were to put the HS 148 into production, this would be a potential competitor for the Super F-28's market. Development of the HS-148 would run counter to European aircraft development thinking, he said.

Fokker is looking for an engine for the new aircraft at present. It is thinking more on the lines of a Rolls-Royce engine, or of a joint Rolls-Royce-Japanese engine.

A Fokker spokesman said the company welcomed the clear indication from the Minister that the Government would support Fokker's participation in the Airbus B-10 by the Government's suggestion.

Rolls-Royce already has an engine on paper but has recently begun preparing a new design

for the Super F-28's market.

Development of the Super F-28's market.

On the employment front the number of women working in the brewing industry rose by 3 per cent to 239,000.

The amount the Government collected last year in beer duty and VAT rose by 13 per cent to £1.16m. Beer taxes in the early months of 1978 were on average 9½ p of the price of a pint, says the Society.

But although the overall trend in beer consumption is down, the number of full on-licences given to pubs and hotels increased by 666 to 74,322.

Lower beer imports for third year running

By John Moore

LESS than one in 25 pints of beer drunk in the UK comes from overseas. And 1977 was the third successive year that beer imports have declined. But beer drinkers in Britain downed 12½ fewer pints (some 389,189 bulk barrels) than in 1976, the first annual fall in beer drinking since 1958.

Latest statistics published today by the Conference of British Beer Producers show that beer imports last year dropped 17 per cent to 156m bulk barrels (some 34 per cent less than 1973's peak figure). Over two-thirds of the beer imported came from the Republic of Ireland and was mostly stout.

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WORLD SHIPPING**Casualty on the S. African route**

BY JOHN STEWART IN CAPE TOWN

A COMBINATION of intense competition, depressed trading conditions and soaring costs in seaborne container traffic between Europe and South Africa has claimed its first victim.

Enterprise Container Lines (ECL), the Norwegian-controlled general-purpose cargo liner operator, will discontinue its South Africa-Europe container service and its operation will be absorbed by the Conference Lines. It will, however, be paid commission on cargo it con-

tributes to the Conference and continue with its highly competitive freight rates.

It was one of the first liner operators to introduce cargo to intermodal containers with its mixed-configuration freighters which carried 300,500 boxes in addition to normal break-bulk cargoes.

The disappearance of ECL will mean that South African shippers' and receivers' requirements will be served in excess of 80 per cent by conference ships.

In the view of users both in South Africa and abroad this really amounts to a kind of Government-sanctioned cartel.

As such it is the target of conference shippers who say that because of the cost of shipping

HOME NEWS

Inflation rate will rise, say brokers

BY PETER RIDDLE, ECONOMICS CORRESPONDENT

A SLIGHT acceleration in the Loeb looking for a surplus of rate of price inflation back into £500m in 1978 as a whole. Both double figures during the first brokers expect there will be a half of next year is forecast surplus next year with figures of today in two stockbrokers £300m and £140m respectively.

A relatively pessimistic view of the prospects for interest rates and the gilt-edged market is taken by Montagu Loeb.

"Although short-term interest rates may fall slightly in the next two or three months, the decline is not expected to be substantial."

Wood Mackenzie expects a rise in real gross domestic product of 3.7 per cent in the year to the second half of 1978 and of 2.2 per cent in the following 12 months.

On inflation, Montagu Loeb expects a rise in the 12-month rate of increase to 11 per cent in the first half of next year, compared with less than 8 per cent at present, although some moderation is expected subsequently.

A broadly similar view is taken by Wood Mackenzie which expects that the rate will be around 10 per cent for a short period in mid-1979, before declining later.

On the current account, Wood Mackenzie is expecting only balance this year with Montagu

Cluff Oil recruits Lining

By Ray Daft, Energy Correspondent

CLUFF OIL, a British independent oil company, has recruited Mr. Matt Lining, formerly a general manager of BP Petroleum Development, to strengthen its bid to become operator of new exploration licences in the North Sea and elsewhere.

Mr. Lining, one of the most experienced operators in the North Sea where he was manager of BP's Forties Field development, has joined Cluff as technical advisor and representative of the company in Scotland.

He retired from BP in March after serving as general manager for exploration and production with BP Petroleum Development.

Cluff is operator on a small concession in the Irish Sea. It is also a partner in the North Sea Buchan Field, but in the last round of licences was an unsuccessful applicant.

The brokers are relatively bearish about long-term interest rates as well. They suggest that domestic credit expansion in 1978-79 will exceed the ceiling of £600m by £750m.

The most bearish factor is reckoned to be the size of the borrowing requirement with life assurance companies and pension funds having to invest around £4.1bn in gilt-edged stock this year compared with the record £2.9bn in 1977.

Home freezer stocks raided

BY CHRISTOPHER PARKES

THE HIGH price of red meat has prompted housewives in Britain to delve into their freezers to use stocks they bought last year.

During the first three months of the year they used about half of their reserves of pork, according to figures published today in the latest National Food Survey from the Ministry of Agriculture.

They also ate more chicken and sausages—cheaper alternatives to beef and lamb. Consumption of poultry was about 18 per cent higher than a year earlier at 6.38 oz per person per week.

Beef consumption, which had been below levels reached in the final three months of 1977, but was still 5 per cent higher than in the first three months of last year.

Lamb eating was 2 per cent down on the previous three months, but 4 per cent up on the year.

The Ministry claims to have adjusted its sampling techniques

to allow for the increase in the number of families using freezers.

Its figures show that allowing for the use of home reserves, consumption of pork in the period under review was 9 per cent higher than the previous year ago.

Sugar purchases fell by more than 2 oz per person per week compared with the last three months of 1977.

As tea and coffee prices started to fall in line with the general moderation in world commodity prices, housewives tended to use more instant coffee and less tea.

Frozen vegetables lost favour, consumption falling to 3.25 oz per person per week compared with 3.59 oz in the same period of 1977.

The unusually high consumption of a year ago, however, can be attributed to shortages caused by the drought of 1976.

Potatoes, which were also severely affected by that drought, have begun to re-establish themselves in the national diet. This year's consumption is almost 3 lb a head a week, compared with only

2.53 lb a head a week a year ago.

People bought less butter, cheese and milk. Milk orders were cut when the 2 lb 4 oz a year ago.

Pre-election whistle blown by Healey

BY RUPERT CORNWELL LOBBY STAFF

MR. DENIS HEALEY last night effectively blew the election campaign whistle three months early with a savage attack on the Conservatives and the promise that Labour would fight on a platform of unity and co-operation.

With an October election looking more certain every day, the Chancellor declared that the Tories had no policies to offer, only division. They were aiming to "set community against community and class against class."

The Opposition, he told a Labour rally in Portsmouth, was split on industrial relations, on the economy and on education policy. "They are divided among themselves, and now they are seeking to divide the nation."

Mr. Healey left no doubt that one of the main strands of Labour's electoral strategy will be to present itself as the party of moderation which has at last set the economy on the right lines and the Conservatives as dangerous extremists who would destroy the economy if elected.

Mr. Algy Cluff, managing director of Cluff Oil, has already indicated that he is constructing a consortium to bid in the next round of licences. The Government's possible conditions for the future were to increase national wealth, improve the standard of living and bring down unemployment.



Mr. Denis Healey

NEWS ANALYSIS—SCOTTISH UNEMPLOYMENT

Pressure on Clydebank

BY JOHN LEWIS

CLYDEBANK was once known as the Marathon oil plant as the home of the sewing firm yard. At one time Singer Clydebank had an employed 21,000 people. Today the rate of about 15 per cent as it employs 4,500. In five years' time, it is estimated, it will be reduced to 2,000.

The speaker is Mr. William Johnston, Provost (mayor) of Clydebank, industrial heart of the Scottish National Party. The occasion: the annual SNP rally and commemoration ceremony at Bennochburn, near Glasgow, where 500 years ago last Saturday Robert Bruce's Scots army routed the English at the Battle of Bannockburn.

The Singer workers are not the only ones to be affected. Mr. John Macmillan, chairman of the Clydeside Employers' Association, says: "The Singer workers are not the only ones to be affected. The workers know there has been very serious bad news."

Mr. Johnston was a last minute addition to the SNP programme. The reason is obvious—bad news for Clydebank is quite likely to be good news for the SNP, even though it has controlled the district since last May.

Mrs. Margo MacDonald, county vice-chairman, rabbed the point home, recalling the old victories to when the appetite for independence was strong.

She said: "In an independent Scotland economy we would have the same problems, but we would have control of our own resources." Contemporary Scotsmen have the same chance as Bruce Scots: they must do or die.

But what can be done with Clydesdale? If it is not to die, Singer is certainly the most dramatic recent casualty, but it is not the only one. Two weeks ago, a little company named Brockhouse Engineering, which developed and manufactured steel erection systems for school buildings, fell victim to the cut-back in the school building programme. More than 100 employees lost their jobs.

In a pre-election appearance in visit to Clydesdale to express its strength, Jim Hume, MP for Stirlingshire, said: "I am not alone in supporting whatever plan makes sense to save the plant." If Mr. Johnston is correct, the GoTony Blair government will have to act quickly to put forward incentives to keep Clydesdale alive.

Today a group of six SNP MPs are due to visit Clydesdale to express their support for whatever plan makes sense to save the plant.

Mr. Johnston is due to speak at a meeting tomorrow in Glasgow, when he will be joined by Mr. Tony Blair, MP for Stirlingshire, and Mr. John Macmillan, chairman of the Clydeside Employers' Association.

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Building and Civil Engineering

US\$72.6m irrigation project designed by Halcrow

A DEVELOPMENT being jointly miles of access road built by the Inter American Development Bank and the Halcrow and Partners has estimated cost of U.S.\$72.6m. The government of Guyana, also associated with C. A. Liburd and Associates, the Guyanese firm of consulting engineers who also will bring the Abary River basin into full agricultural production.

A conservancy dam approximately 35 miles long will be built, resulting in the creation of a shallow reservoir covering an area of 130 square miles. Other engineering works involve the construction of a main canal 23 miles long, some 19 distributary systems, one head regulator and four intermediate regulators. The drainage and irrigation works will serve some 82,000 acres of land which currently come under flooding—in addition, 71,000 acres of land will be levelled and about 30

also for improving pastures for raising livestock.

Because the work must involve substantial further surveying and meteorological, hydrological, and topographical investigation, it is of considerable advantage to Halcrow that the firm is currently carrying out a major rehabilitation and improvement scheme at Tapakuma on the nearby Essequibo Coast, and thus has available a great deal of relevant information.

On the completion of this project, over 115,000 acres of land will have been rehabilitated. Improved irrigation and drainage will enable rice production to be greatly increased (much of it for export to other Caribbean countries) and should materially assist Guyana in its balance of payments position.

The team will have responsibility for the acquisition of machinery and all necessary equipment for the operation and maintenance. It will also super-

vised expanding existing experimental stations and will establish a 8,000-acre plot to grow corn and soy bean on a double cropping rotational system.

Farming patterns are to be set up for improved production of rice, sugar cane, coconuts, and

Block plant in full production

A NEW £4m plant for the manufacture of building blocks has just been brought into production at Alfreton, Derbyshire, by F.A.C. Turner and Sons Ltd group.

The aerated concrete blocks will be offered mainly for use in cavity walls, partitions and below inner leaf damp course level and they will be made in a automated process in which slurry of water and sand is mixed with cement lime and aluminium powder dispersion. This mixture is transferred to moulds in which it rises to hardens.

During a large autoclave follows there are eight autoclaves altogether at 115 bar 100 degrees C. saturated steam pressure.

The plant was designed and built by A.S. Stoen of Denmark in conjunction with consulting engineers Læsø, Roberts, Tonge and Horbury. Main contractor was Sir Alfred McAlpine and Son (Southern).

Wates £2.3m in London

LARGE SCALE modernisation contracts valued at nearly £2m, together at about £1.7m, in Lambeth, London and Milton Keynes, have been awarded to Wates Special Works for work in both London and Milton Keynes.

The work involves enlarging the existing warehouse and offices and provision of new maintenance workshop facilities. The structure will have a steel frame with pitched roof and will be clad with PVC to match the existing building.

The 1,000-metre sea wall is being constructed in reinforced concrete with a sheet-steel piled base backed by a mass concrete flood wall.

The project will be run from the Latin South East Area office in Billesley, and is due to start at the end of July with completion expected in two years.

Laing's £8.4m wall

THE ANGLIAN Water Authority has awarded an £8.4m contract to mooring bollards. The engineering division of John Laing to extend the Thames tidal flood defences.

The contract calls for the construction of a steel-piled wall about 51,000 metres long at the Shell Haven river frontage, together with alterations to existing structures, including provision of gates and associated pipework at 10 jetty approaches. Also the modification of existing pipework, culverts and cooling

Tesco award to Bovis

BOVIS CONSTRUCTION, which is already working on a £2m new warehousing complex at Elsdon Wall Industrial Estate at Chelmsford, Essex, and a

£750,000 extension to a warehouse at Westbury, Wiltshire, has received another contract valued at around £2m for a project comprising a 10,000-square-metre extension to Tesco's Home 'n' Wear warehouse on the Hill Farm Industrial Estate at Milton Keynes.

The work involves enlarging the existing warehouse and offices and provision of new maintenance workshop facilities. The structure will have a steel frame with pitched roof and will be clad with PVC to match the existing building.

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Protecting Sheppey

SNAPE Borough Council is spending £3m over the next three years with Taylor Woodrow Construction on the project to protect Minster cliffs from erosion by the sea, a process which has been causing considerable concern to dwellers in local cliff-top homes on the Isle of Sheppey. Piling and concreting work

has started and the company is constructing sea walls and grommets and reggrading the cliffs on the basis of a survey carried out by Lewis and Druitt.

The 1,000-metre sea wall is being constructed in reinforced concrete with a sheet-steel piled base backed by a mass concrete flood wall.

The project will be run from the Latin South East Area office in Billesley, and is due to start at the end of July with completion expected in two years.

£3m Qatar reservoir

THE Ministry of Electricity and Water for the State of Qatar has awarded a £3m contract to Wimpey Offshore Construction (a joint venture with Arabian Construction Engineering) for a reinforced concrete reservoir at West Bay, Doha.

The contract comprises the construction of the 27,300 cubic metres capacity service reservoir, pumping station, chlorination station, standby generator station, associated pipeworks and miscellaneous site works.

The JORDANIAN Government has just commissioned Swiss architects and engineers Schindler and Schindler of Zurich to provide plans for a completely new town near Amman, Abu Nuseir.

The plans will include all the necessary buildings as well as the infrastructure for the town which is intended for 40,000 inhabitants with low or moderate incomes.

The company believes that laser cutting will show overall cost advantage.

Messer Griesheim is also hoping to create more interest among sheet metal fabricators who would otherwise use expensive wear-prone punch tool machines.

A complete machine can cost over £60,000 and the company expects initial interest to be shown by display size manufacturers where large letters and characters frequently are cut out by sawing and are then cleaned up and polished. Often they have to fit apertures in other plastic sheets precisely. For reasonable throughputs, the company believes that laser cutting will show overall cost advantage.

Messer Griesheim is also moving on an X-ray co-ordinate table. The new design results largely from the fact that the weight of the cutting head is only 100 kg.

The machine can be supplied with a 250, 500 or 1,000-watt laser

depending on the thickness of material to be dealt with, and the guidance machine normally supplied will deal with sheet up to three metres wide in any length likely to be called for.

But machines allowing over 10 metres of width are available on special order.

Sheet already formed (with a U-channel, for example) can be dealt with because the cutting head is kept at a constant NE25 ODP (0832 480140).

More from the company at Prospect Avenue, Seaton Delaval, Whitley Bay, Tyne and Wear.

Involving the compaction of powders into a predetermined shape it works by applying fluid pressure through a flexible mould in a pressure chamber.

In cold isostatic pressing

(pressing at room temperature)

the pressed shapes or components have to undergo a sintering

operation to achieve the necessary high density of the components and to meet mechanical strength requirements.

The process is already used on a production basis in the manufacture of hard metal wear parts and cutting tools; powder metallurgy performs production in low and high alloy steels; production of ceramic structural components; and in plastic components; and in high-temperature materials.

There are many organisations

working on a production basis

in isostatic pressing, but few

of them are sufficiently

aware of the technology to purchase the capital equipment involved in research or production trials.

Powdrex of Golden Green, or Tonbridge in Kent, is making available a high pressure cold isostatic press to anyone who wishes to carry out research work or to use it on a contract basis for production trials. The press, which was designed and built by Staatsend Fluid Power has a working pressure up to 150,000 psi (8kbar) in a working chamber of 24 inches diameter by 24 inches deep. The time taken to reach maximum pressure is less than two minutes, and the complete cycle time of loading, pressurising, depressurising and unloading printing speed of 500 character lines per minute, a dot pitch of 1.32 mm, a standard ASCII 96 symbol 32-control-symbol character.

Extended CRT control features like "Accept" and "Display" make interactive programming easier and well suited to data entry applications.

Using a Z80 microprocessor to control switched power to their components, the 900X runs relatively cool, generates less noise and consumes less power than many contemporary models. It is claimed.

The digitisers, designated 500A, are basically the existing 500 model with an added internal processor controller. They pro-

PERIPHERALS

EMI bid at low end

WITH ITS SE1004 computer printer/plotters, EMI Technology is offering a fast, low-cost and reliable method of producing hard copy computer output in both alphanumeric and graphic formats.

An extensive choice of hardware modules and software packages is also available to interface this electrostatic printer to computers and other data sources.

The SE1004 is an all-British 11-inch machine that is compatible with the Versatec printer/plotter.

User convenience has been a key design criterion for the SE1004 as well; it has virtually silent operation, paper loading and toner replacement are extremely simple, output format selection is rapid and uncomplicated, simultaneous print and plot is a standard feature, and high reliability results from the minimum number of moving parts.

Emi software is offered for DEC's RSX 11M and RT 11, and Data General's RDOS and RTOS. At the same time an interface is available to provide plug compatibility with no. 10, six Tektronix 4000 range graphic display terminals, plus a DEC PDP11 or Data General Nova. Emi also offers the SE1004 in serial (RS 232C) form.

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vide local processing power without any intervention from the host computer and an optional video terminal with keyboard

and monitor, a full range of power input options to meet the accepted voltage and frequency ratings.

The SE1004 is marketed throughout Europe by EMI Technology, sales and service organisation firms promotes many of the EMI Group's electronic products through its principal centres in Europe.

EMI Technology, Data Products Division, SE1004, Farnham Road, Feltham, Middlesex TW13 4JL.

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LOMBARD

The election and the economy

BY SAMUEL BRITTON

THERE ARE some ways in which the coming General Election is reminiscent of 1970 and others in which it is more reminiscent of 1959. The more technical parallels are with 1970. The Wilson Government of the time had previously suffered severe economic crisis and had been forced to devalue. But the economy seemed to have recovered to an unexpected degree and Labour was set fair for another win—which to the surprise of nearly all pundits and pollsters it failed to achieve.

In other ways, however, the mood is more like 1959, when Mr. Harold Macmillan won the election with an increased majority. Then as now a Prime Minister with a conservative and unassimilable image was going to the country in the autumn.

In both cases the Prime Minister appeared mainly interested in global statesmanship, treating the election as a little local difficulty to be put behind without effort or strain.

The parallel with 1959 will be more to Mr. Callaghan's taste and that with 1970 more to Mrs. Thatcher's. But no two years are exactly alike; and it is better to ask whether there is a more general theory which can give some clue to the outcome this autumn.

A theory of political trade cycles has been quite fully developed. In simple terms, it states that elections are held in a period of boom in which real income, and perhaps output too, rise much faster than the longer term trends. The inflationary effects of the boom and the subsequent corrective recession do not come until after the election. The first part of a Parliamentary or Presidential term is therefore one of stagnation, while the last part is one of prosperity.

Esoteric plane

The existence of these political cycles is in hot dispute among U.S. academics. As usual, econometric techniques have not resolved the argument, but simply transferred it to a more esoteric plane. The real reason for the hostility generated by the political trade cycle theory is that it seems a threat to the notion of rational Chicago man. If it suggests that the electorate is fooled by a boom which cannot last and that it does not learn from experience.

In the UK, in the 1950s and 1960s, the best political predictor was the unemployment rate, presumably because fairly small variations in it were good guide to the state of the business cycle. But with the secular jump in the number of jobless, this relationship has broken down hopelessly. The best guide now is the movement of real personal disposable income—that is the standard of living, excluding the so-called social wage.

The table shows that the Conservative election victories of Eden in 1955 and Macmillan in 1959 were achieved when real incomes were rising rapidly. When the Conservatives lost in 1964, real incomes were rising only a shade above the average for the period. Even so the Home Government surprised political observers by the narrowness of its defeat.

The first real difficulty for the theory came in 1970. Labour's surprise defeat occurred despite

income rises of 3.5% in 1969-70.

Years Political event annual rate % increase

1951-64 Cons Govt wins 3.5

1954-55 Cons Govt wins 4.7

1958-59 Cons Govt wins 5.1

1963-64 Lab defeats Cons 2.0

1964-65 Lab defeats Cons 2.0

1969-70 Cons defeats Lab 2.4

1970-71 Lab defeats Cons 2.4

1973-74 Lab defeats Cons 2.6

1974-75 ? 3.4

National Institute estimate 1st quarter on 1st quarter

Source: Econ Trends

a growth of real incomes substantially above the average for the period. Mr. Heath's 1974 defeat provides little evidence either at an average rate; and in any case the confrontation with the miners dwarfed all other issues.

Will the political trade cycle fail to work in 1978, as it failed in 1970? Two crucial differences between the two years should be noted. One is that the estimated rise in real personal disposable money is much larger now than it was then. Thanks partly to North Sea oil it is more than Macmillan's 1959 proportion. Secondly, Labour suffered from rising prices eight years ago. Although the actual rate of inflation is greater today, it has been coming down sharply, whereas in 1970 it was rising to new heights.

The rest of the 1978 election will not be a decisive test of the political trade cycle theory. For if the Conservatives win, it could be due to other factors, such as the collapse of the Liberal vote or other non-economic issues, offsetting the benefit to Labour of the cycle. If Mr. Callaghan wins, it would not mean that voters were necessarily fooled by a few months of prosperity. Voters might still presume because fairly small variations in it were good guide to the state of the business cycle. But with the secular jump in the number of jobless, this relationship has broken down hopelessly. The best guide now is the movement of real personal disposable income—that is the standard of living, excluding the so-called social wage.

Why is it that the law does not allow the employer to escape liability for the dishonesty of his employees? After all, can we all be our brother's keeper, including those we employ? The answer to that question was on the solicitor's accredited rep-

etate, or the solicitor who put this rogue in his own place and clothed him with his own authority?"

With that telling precedent in mind, the judges have not found

much difficulty in saying that anybody who is entrusted with the safe custody of property, whether he does so for gain or gratuity, has the burden of proving that the loss of the property was not caused by any fault of himself, or his servants or agents to whom he entrusted the property for safekeeping.

In that case the port authority had received cases of pharmaceutical goods shipped from Hong Kong to Port Swettenham (Port Kelang) in Malaysia. On the known facts the cases had been stolen without the misconduct or negligence of the port authority's servants employed to keep the good in safe custody.

That one would have thought, would have been that. But lawyers are nothing if not ingenious or, some would say, disingenuous.

THE WEEK IN THE COURTS

Employer's liability for a servant's dishonesty

BY JUSTINIAN

IF THE owner of goods leaves them with another person to look after, who then fails to produce them when they are wanted by the owner, it is a reasonable inference that, in the absence of any explanation, they have not been looked after properly. The law sensibly adopts that approach and provides that the person with whom the goods were deposited has to show that he has not been negligent.

A reminder of that simple proposition came from the Judicial Committee of the Privy Council last week in a case from Port Swettenham.

Authority v. T.W.W. and Co.

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"In the office of Grace, Smith and Co., a firm of solicitors in Liverpool of long standing and good repute, the appellant, Emily Lloyd, a widow woman in humble circumstances, was robbed of her property. It was

not much, just a mortgage for £400 bequeathed to her by her late husband, and two freehold cottages at Ellesmere Port which she bought herself without legal assistance for £540 after her husband's death. But it was all she had, and after the order of the Court of Appeal reversing a judgment of Mr. Justice Scruton (who tried the case with a special jury) she was compelled to appeal to this House as a pauper."

The only qualification of this simple rule is that, if the theft is committed by a servant who has not been entrusted with the safekeeping of the goods, then the employer may not be liable.

If, for example, a furrier had sent a customer's mink stole to a firm of cleaners and it was lost by them, the firm would be liable for its loss if the stole was stolen by an employee whose

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FINANCIAL TIMES SURVEY

Monday June 26 1978



Federal unity under threat

By James Buxton

THE UNITED Arab Emirates of the Emirates, the Rulers critics wrong. Few people experienced in the region expected that when Britain withdrew from the Gulf at the end of 1971 the seven sheikhdoms lying between Qatar and Oman would decide to form one federation, and even when the decision had been made there were many sceptics who said it could not hold together for more than a few months.

Yet six and a-half years later the UAE is a respected entity on the Arab and world stage, partly because it is a major oil producer and partly because of its generous aid disbursements in the rest of the under-developed world. Its federal system of government has gradually acquired a larger role, and there is a growing degree of economic inter-dependence. To an increasing extent the people of the federation see themselves as UAE citizens rather than as nationals of individual Emirates.

That is saying quite a lot when one considers the background against which the UAE was established. British influence in the Gulf brought stability but, accompanied as it was by a policy of largely avoiding interference in the internal affairs of the sheikhdoms, prevented political evolution and virtually fossilised the status of different sheikhdoms as separate and permanent entities. Nor was there any development assistance to speak of, with the result that the UAE began its existence with a pitiful number of trained and educated people. But despite this, and the different economic strengths

were all determined in varying degrees to maintain the identity of their individual States within the federation. The enormous oil wealth of Abu Dhabi, and the rather smaller oil revenue and trading income of Dubai, have helped the federation overcome some of the basic economic problems faced (there was, for example, no road between Abu Dhabi and Dubai at the outset). These two economic powers have stimulated the economies of the other Emirates, while Abu Dhabi has directly benefited them through its large contributions to the federal budget and through acts of direct generosity by Sheikh Zaid bin Sultan al Nahayan, the President of the UAE and Ruler of Abu Dhabi. Through the UAE Currency Board Abu Dhabi provides much of the foreign exchange for the UAE, and the federation is gradually becoming one market.

Mixed

But oil revenue can only be called a mixed blessing, as other oil revenue surplus states are aware. Money in the bank does not turn a nomad into a technocrat, nor a tribal elder into a competent civil servant, and the sudden quadrupling of the oil price in 1973-74 has only accentuated these problems. Immigrants have poured into the UAE from the Arab world and the subcontinent, outnumbering the indigenous population by about four to one. The sudden wealth of the UAE and of the region in

has enabled the different Emirates to pursue their own development programmes with their own money, or with borrowed money or grants from inside or outside the federation, and this has led to the much publicised duplication of facilities, especially ports and airports, in the UAE. It has put individual rulers at risk to the blandishments of unscrupulous advisers, and made possible wasteful competition between individual Emirates.

The fact that Abu Dhabi's financial power has become so great has not always made it popular with the other Emirates —no one really likes receiving charity—and Abu Dhabi has been blamed in the other Emirates for the precipitate imposition last year of credit controls by the UAE Currency Board which set off a recession.

That recession has made other Emirates if anything more anxious to insulate themselves as far as possible from economic dependence on Abu Dhabi—in most cases, with little hope of success.

Abu Dhabi has become frustrated at the limits to its power to influence the other Emirates, despite its financial strength. The murder last year of Mr. Seif Ghobash, the Minister of State for Foreign Affairs, by a Palestinian family lies at the root of the terrorist, brought home to it present crisis in relations between them—probably the most serious political crisis the UAE has been through.

Whereas Dubai has developed as a business and trading centre using the skills of local and immigrant merchant families, Abu Dhabi started development, based on its oil revenue, later together with the traditional and from a much lower base. It

United Arab Emirates

The United Arab Emirates is emerging from a recession. The slower pace of development is giving it a chance to review what has been achieved so far, but this has served to emphasise the difference between the Emirates.



Sheikh Zaid of Abu Dhabi, President of the UAE. Sheikh Rashid of Dubai, Vice-President of the UAE.

has relied heavily in government on expatriate advisers and civil servants, particularly from the Arab world, and almost without knowing it, let the federal government, based in Abu Dhabi, grow up on lines similar to the Abu Dhabi Government.

The federal bureaucracy is an enormous institution which with the Abu Dhabi Government together numbers about 40,000 people, at least 25,000 of them expatriates. It breeds a plethora of committees, study groups and reports, but produces relatively little action. The rate of implementation of the federal budget has risen only slowly, and its actual spending is still dwarfed by the spending of Abu Dhabi and Dubai.

While Abu Dhabi has been having doubts, Dubai has committed itself firmly to a policy of industrialisation. Having prevented immigrants from becoming a serious problem in the past, Sheikh Rashid bin Saeed al Maktoum is less concerned about this issue. Dubai has been through the imported politics of immigration, and made it more concerned about the course of success.

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hampered Dubai's trade in particular. Sheikh Rashid feels,

with some justification that Dubai can provide what the federal government offers more cheaply and better. While supporting the basic concept of the federation he is alarmed at what he sees as the loss of day-to-day control over its affairs by UAE nationals.

The dispute between the two Emirates which brought these underlying problems to a head broke out in February and has been rumbling ever since, but only recently has Sheikh Rashid spoken publicly about it, apparently out of frustration at apparently out of frustration towards settling it.

It began with a move by Sheikh Zaid which almost every observer of the UAE scene feels was somewhat tactless: he ordered a number of British Scorpion light tanks for its Sheikh Sultan, to the post of forces.

Most alarming of all it has

also privately made clear that it is seriously contemplating leaving the federation (and would in that event probably be joined by Ras al Khaimah and Umm al Qaiwain).

This has aroused regional and international concern, because a break-up of the federation could lead to intervention by other states in the region, which would be a source of instability and might even threaten the continuation of monarchical rule in the Gulf. For this reason both Iran and Saudi Arabia which had reservations about the creation of the UAE when it was set up in 1971, have been emphasising the dangers of the continuation of the dispute to both Sheikh Zaid and Sheikh Rashid, while Britain, which has

CONTINUED ON NEXT PAGE

COSTAIN HAS BEEN IN THE MIDDLE EAST SINCE 1935.

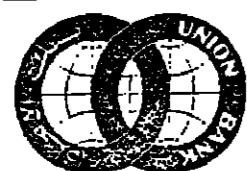
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Balance Sheet at 31st March 1978

	Dh.000
Share Capital	
Authorised—ordinary shares of Dh. 100 each	500,000
Issued—ordinary shares of Dh. 100 each fully paid.	159,200
Reserves	8,100
Profit and loss account	470
Shareholders' Funds	167,770
Liabilities	
Current and deposit accounts maturing under one year	671,796
Deposit accounts maturing after one year	82,192
Accrued interest payable and other accounts	11,331
Proposed dividend	11,940
	<u>945,029</u>
Confirmed credits, acceptances and guarantees on behalf of customers	419,885
	<u>1,364,914</u>
Current Assets	Dh.000
Cash, balances with banks, money at call and short notice	304,608
Deposits with banks	46,334
Loans and advances repayable on demand and under one year	570,757
Accrued interest receivable and other accounts	7,195
	<u>928,894</u>
Other Assets	Dh.000
Loans and advances repayable after one year	8,280
Investment securities	4,803
Premises and equipment	3,052
	<u>945,029</u>
Liabilities of customers for confirmed credits, acceptances and guarantees	Dh.000
U.S. \$1.90 = U.A.E. Dh. 1.50 approximately	1,364,914

Principal Activity:

The Bank carries on the business of international merchant banking, together with full retail banking facilities to individuals, firms, corporations and government departments. In particular, special emphasis is given to short and medium term finance, promotion of import and export trade to and from the United Arab Emirates, corporate finance services, foreign exchange and money market transactions, short and medium term lending in local and major world currencies, investment banking, and private placements.

Bank Foundation Date and Results:
The Bank was incorporated in Dubai with limited liability in March 1977 by decree of His Highness Shaikh Rashid Bin Saeed Al-Maktoum, Ruler of Dubai. After

transfers to inner reserves the Bank declared a profit for the first year of Dh. 20,510,000 (U.S. \$5,286,000).

Shareholders:

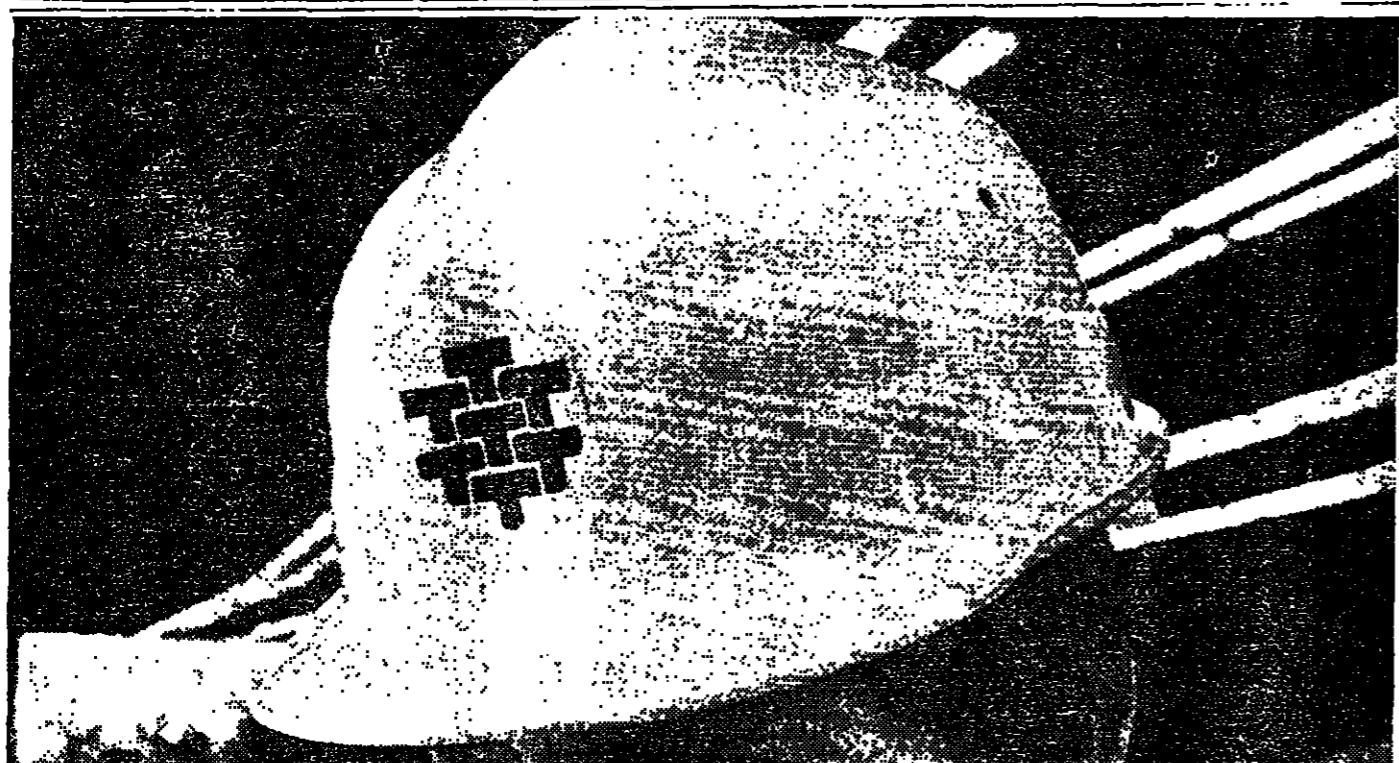
The major shareholders of the Bank are Abdul Wahab Bin Ebrahim Galadari, Abdulla Hassan Rostamani, and Saudi Arab Finance Corporation S.A. In addition, there are approximately 130 other shareholders drawn from the U.A.E. merchant community.

Share Capital:

The authorised capital of the Bank is U.A.E. Dirhams 500 million (U.S. \$129 million) of which U.A.E. Dirhams 159.2 million (U.S. \$41 million) has been subscribed, issued and fully paid up. The Bank's capital is one of the largest in the Arab world.

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UNITED ARAB EMIRATES IV

GAS

A mixed blessing

THIS AUTUMN deep test drilling for gas will start under or near the Umm Shaif oil-field off the coast of Abu Dhabi. The make available only 275,000 b/d, which would then be sold on trust as ADNOC. The solution to the new projections to be shown possibly the only aspect of the problem is to draw on cap gas from Umm Shaif in the first instance and meanwhile build a pipeline to bring extra gas from the Zeknum field.

The \$365m plant was built by Bechtel of the U.S. and Chiyoda Chemical Engineering of Japan. It has a number of special designs features such as a safety device to deal with failures in vital components (compressors, generators and so on). It was largely prefabricated in Abu Dhabi and transported to Das Island by barge.

But from the start, the plant was dogged by aggravating technical problems. The first shipment of gas to Tokyo was discharged "foreign bodies" immigrants were found in its pipelines. This meant that the company had to renew clearance for its ships.

Before that, surface cracks were detected on the cryogenic process and export them. The fact that the liquefaction trains which had led to a cutback in production.

Then in March of this year it was discovered that the outer skin of one of the storage tanks had developed a leak which meant that the plant had to be shut down briefly while the cause was determined and repairs effected.

The storage tank itself is now out of action for a period of up to six months. Although a second tank being used, the company is having trouble to maintain production at 60 per cent of capacity. In December last year the plant was狗ged below the production levels that had been hoped for—scaled down in view of the gas supply difficulty.

The early estimates envisaged a sales value of roughly \$1m a day, but the severe drop in output distorted the cash-flow projections. Short-term bridging finance was just under \$40m on developing income and it was later decided to convert these borrowings into longer-term finance.

This too has had a fraught gestation period, changing from a syndicated loan package for \$100m to a club deal placement for \$75m, only \$50m of which is proposed at \$105m is a proposed Euro-borrowing.

In the event production from Umm Shaif has actually been cut back—in the context of Abu Dhabi's conservation measures this year. A submarine pipeline will carry Umm al Quwain's gas to its town where some of it will be used in a power plant and other industries, and another to Jebel Ali.

The agreement is subject to a final test of the field's reserves. The Emirate has also had preliminary talks on bringing gas from a find in Oman south of Burial to Dubai. The find by

Qatar to process its gas managed by the Abu Dhabi Petroleum Company. When it was first mooted the project was expected to cost around \$400m, the cost of the small Emirate of Umm al Quwain to process its gas

with the small oil-field some 15 miles away from Sharjah's offshore Mubarak field. Under this \$400m the cost of the project has now escalated to around \$1.7bn. The financial implications of this

early next year. A submarine pipeline will carry Umm al Quwain's gas to its town where some of it will be used in a power plant and other industries, and another to Jebel Ali.

Negotiations are in progress to form an operating company to be called Gasco, which will have Adnoc as its majority shareholder. Shell and CFP are likely to be the other main shareholders, with the possibility of Partex taking a small stake.

The main problem is the size of the plant and its basic economics in view of the Government's decision to reduce oil production from the fields from which the plant will be drawing its gas.

Shell and CFP are both shareholders in ADPC, the other shareholders in the oil company being BP, Exxon and Mobil. ADPC's life in 1974 the whole ADPC group was to be involved as a 40 per cent minority partner with Adnoc but Adnoc decided that the financing terms were too much in favour of ADPC's shareholders.

Last year shortly after the collapse of Gulf preferred joint venture, Adnoc announced it would assume control of the whole project itself.

In April last year various construction contracts were let principally to the American companies Bechtel and Fluor Bechtel is to construct two natural gas processing plants an estimated cost of \$400m, while Fluor is to build a \$250m plant to produce 500m cubic feet a day of feed gas.

Contracts yet to be awarded include the pipelines from the gas fields to the Dibba industrial town of Ruweis and for an interconnection there.

At present only contracts for Stage I of the project have been let (Stage II would involve the re-injection of the gas to enrich it as well as to maintain pressure in the oil wells) and no major work has yet taken place beyond site clearing.

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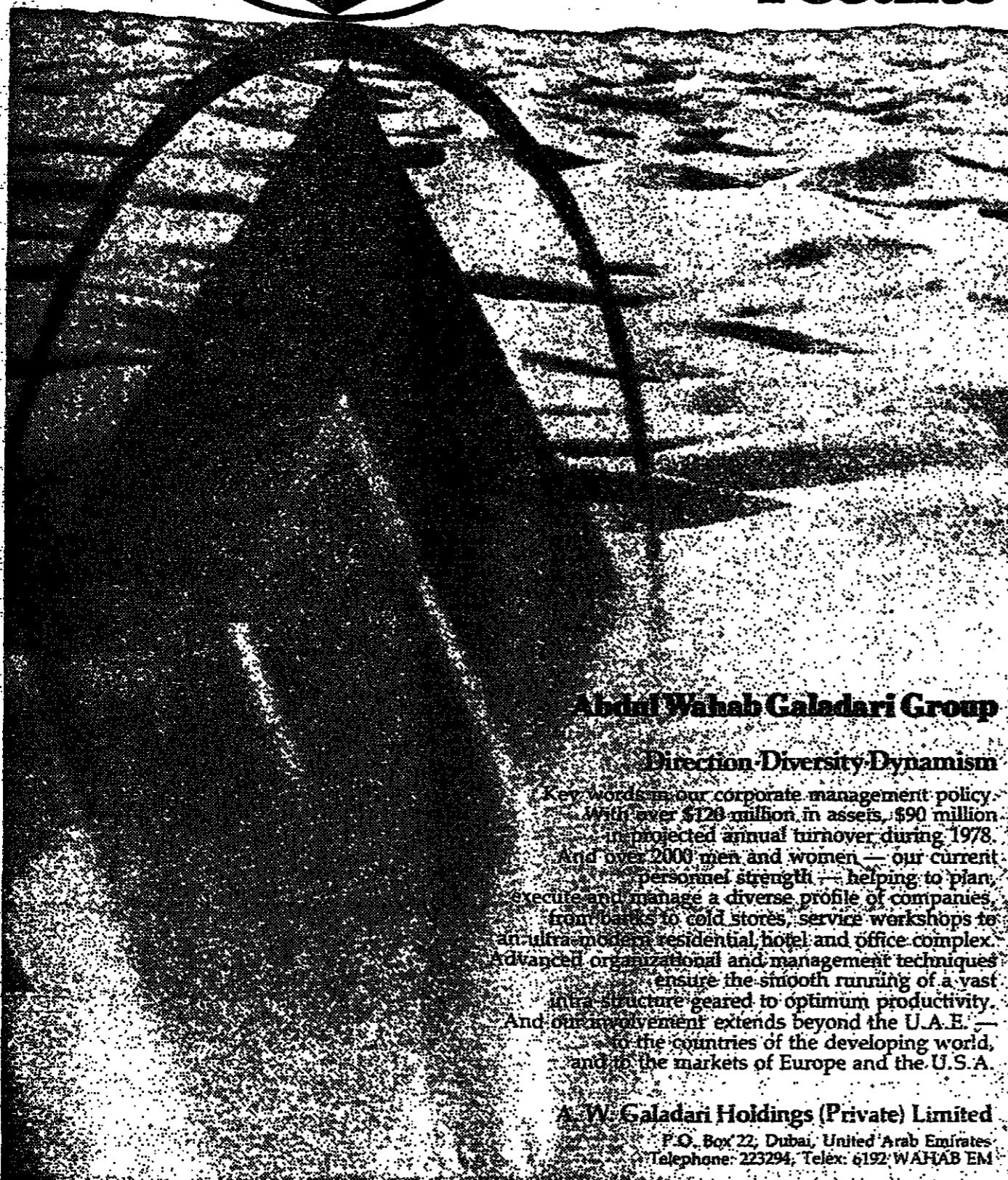
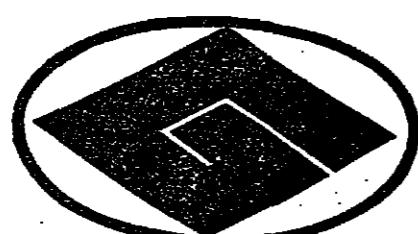
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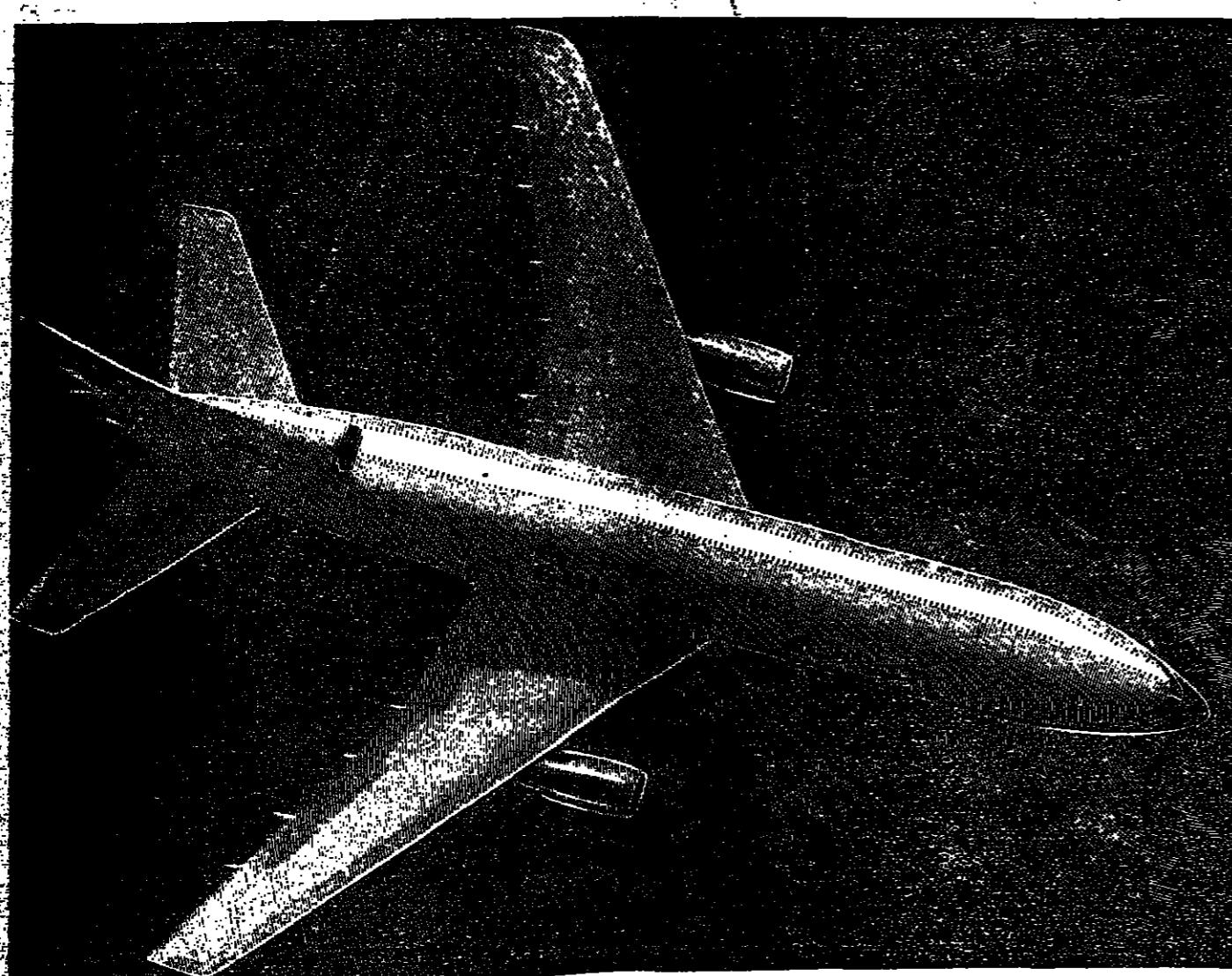


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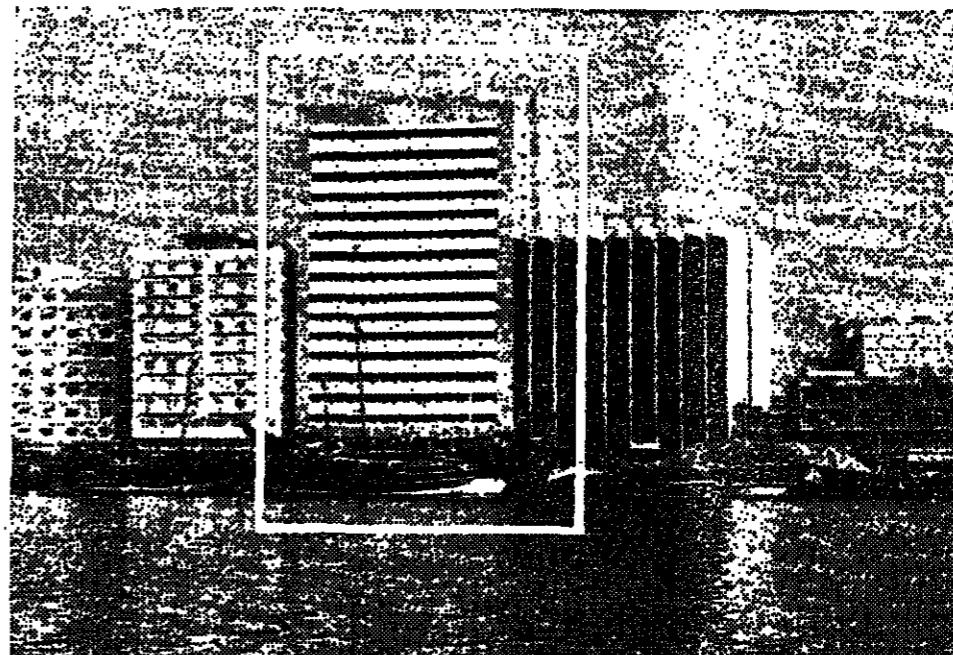
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UNITED ARAB EMIRATES VI



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Capital and Reserves:	Rials*	21,996,000,000
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The National Cement Company of Dubai works, the largest on the Gulf, was built by Cosco International. The first test firing took place last month.

INDUSTRY

Lack of planning

INDUSTRY IN the United Arab Emirates is developing fast but not along the lines intended by the Federal Government. Large capital investment is going into industry in the different member states but there is no co-ordination, no planning and widespread duplication of projects. Nor is there much sign of a change in this trend.

The Federal Government has not itself started any industries (although the Ministry of Finance and Industry was set up in 1973) and seems to have little influence over the numerous bodies which are involved in actually setting up factories. This is unfortunate, because

there is an increasing awareness in Abu Dhabi, the federal capital, of the pitfalls of industrialisation. The federal Government wants to hold back on activity while efforts are made to reassess the value and consequences of the UAE becoming an industrial state.

Recently Sheikh Hamdan bin Rashid al Maktoum, the federal Minister of Finance and Industry and son of Sheikh Rashid of Dubai, publicly criticised industrialisation policies in the Gulf. "Believe me," he said, "all our industrial projects in the Gulf are running at an annual loss of not less than 10-15 per cent of their capital for a number of reasons. For whom are we squandering our money on unscrutinised projects? Is it only to prove to others that we are industrialising?"

But the Ministry of Planning has not yet developed the teeth to stop individual Emirates doing what they choose, and the trend of locally and regionally uncoordinated investment continues. It seems unlikely to alter until the federation matures politically, and in the meantime there is a danger that industrialisation may take a course which could damage the UAE economically and socially.

Dubai is almost in a different class in the scale of the industrialisation that it envisages, and it could be argued that those plants now being built at Jebel Ali are finely calculated to meet the needs of the market in other Gulf states, or, like the aluminium smelter, the world market.

The Jebel Ali project is the largest of its kind conceived in the Third World, a fact brought home by a drive from Dubai to Abu Dhabi where the road passes mile after mile of earthmoving and construction during the simultaneous building of the huge harbour, gas liquefaction plant, the aluminium smelter, and power station.

The aluminium plant will be the hub of the industrial complex. It will take feedstock gas from a number of different sources (including Umm al Qaiwain and possibly Oman), generating power from gas turbines with an installed capacity of 625 MW, enough to produce 25m gallons a day of water from the desalination units (the smelter will need 500,000 gallons a day), with power left over for other industrial and domestic requirements in Jebel Ali and Dubai. Some observers believe the desalination output will be as important in economic terms as production of metal, since the water will form an integral part of the infrastructure of the entire complex.

The Ministry of Planning records show that 17 major new industrial projects have gone into production in the last two years. These have cost \$1.7bn, including a huge chunk of \$800m for the gas liquefaction plant on Das Island.

After the gas plant the biggest investments have been the cement plants in Abu Dhabi, Ras al Khaimah and Sharjah, with Dubai's shortly to come on-stream. Of those in operation only Ras al Khaimah has concentrated on producing sulphur-resistant cement which is necessary in construction in humid saline conditions. (Abu Dhabi

VALUE OF PRODUCTION OF UAE MANUFACTURING

INDUSTRIES

(Dh. m.)

	1972	1973	1974	1975	1976	1977
Food industries	106	131	181	232	288	344
Paper industries	8	10	12	15	20	25
Press and printing	30	40	65	115	135	
Wood, furniture	50	50	70	90	110	130
Petrochemicals and chemicals	30	40	60	75	225	1,350
Basic minerals	50	35	45	52	65	70
Mineral products	41	55	70	85	120	150
Non-mineral products	80	80	100	120	300	450
Engineering	30	45	60	80	120	150
Others	51	64	78	100	127	156
Total value	480	550	741	940	1,500	2,300
Added value	180	220	310	390	625	1,240

Source: Ministry of Planning

duction from Saudi Arabia and Egypt, apart from local orders.

BICC is currently constructing a factory at Jebel Ali for cable manufacture. This is a joint venture in which the Dubai Government has 50 per cent and the British company 40 per cent. The company plans to avoid commitments to the aluminium smelter for the moment and will probably import copper for its production. The venture is regarded by BICC as an excellent promoter of general sales in the region, though it accepts that the market will be confined to the UAE, Bahrain and Qatar because potential markets like Iran, Pakistan and Iraq have their own sources of supply.

An aluminium extrusion plant has just been completed, and Tube Investments is considering a factory for aluminium and steel manufacture.

While Dubai has been pushing ahead firmly with plans to become an industrial state, Abu Dhabi has scaled down its desalination contract and is formulating its own plans for the industrial complex at Ruwais, aware of the dangers of regional duplication.

Deutz (and including Krupp, Ferrostaal and the Reichenbauer companies) is doing the carbon plant, Alcos Australia already has a contract with Dubai to supply 200,000 tons of aluminia (of metal), and Dubai may buy ammonia plant, an ethylene plant, the remaining alumina on spot, a cracker and an iron and steel plant. Now it looks likely to be confined for the time being to the export refinery, a urea plant, and the gas plant, work on both first metal is due to be produced late in 1979 with production start up due in the second quarter of 1981.

Ian Livingstone, former head of Bahrain's aluminium plant, is now managing director of Dubai. He believes that, although further finance will be required, Dubai will eventually make money. He stresses the importance of the water production. The output has been pre-sold to Alcan and Southwire, which will buy all the metal produced. The Government of Dubai can reserve and take 20 per cent of production if it wishes. Asked about the profitability of so expensive a plant, he said: "It is not just a smelter. A large part of the investment is for water production. With petrochemicals and oil states with economies to build you cannot necessarily judge the economics of projects in the traditional way. The conventional wisdom of industrial investment has broken down."

Mr. Saeed Ghobash, Federal Minister of Planning, believes that the country is the victim of advisers and foreign consultants in whose hands the Emiratis have been and will remain as long as the local population stays unskilled and inexpert. He said in an interview: "In the past there was no clear policy. We started without plans. There was no monetary policy, not even basic laws of trade in a past four years. This was responsible for the situation.

"I believe in free enterprise but I do think one should have controls. We are an under-populated country and I don't think we should industrialise into labour-intensive projects. Examining the Gulf, we see similar circumstances. We particularly should come to some kind of co-operation on petrochemical development. We must create some kind of integration. We should go for light industry which will not require major labour and will supply the local market."

As part of its evaluation the federal Government is concluding surveys of mineral resources, water, industries (with UNIDO) and manpower (with the World Bank). There is greater awareness than a year ago of the need for regional co-operation. Saudi Arabia has abandoned plans for its aluminium smelter, Abu Dhabi has dropped its fertiliser factory. The regional aspect is now recognised as important, but industrial integration in the Gulf cannot be dealt with until there is internal co-operation within the UAE. This depends on greater political integration and until this occurs there seems little prospect of an end to unplanned and uncoordinated industrial development.

Michael Tingay

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Strongest

Even in Abu Dhabi, where advocacy of coordinated federal planning is at its strongest, two bodies have responsibility for industrial planning and investment — the Department of Petroleum and Industry and the Abu Dhabi National Oil Company (ADNOC) — and these operate independently of two federal bodies, the Ministry of Planning and the UAE Development Bank, which was never very effective and has now become virtually moribund.

In the other Emirates industries have often developed at the whim of rulers and advisers, sometimes with startlingly little consideration for even the most basic economic rules like an examination of markets. Throughout the UAE a proliferation of smaller factories and workshops, often linked with the building boom, are developing on the initiative of individuals who have until now been unhampered but also unaided by basic monetary policy or even legal guidelines.

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has a gas plant for an aluminium smelter which is already producing structural steel. The factory has just opened formally but it has been producing structures for a number of projects, including the aluminium smelter, since February this year. It is a small factory (total investment Dr. 20m) with a capacity of 1,000 tons a month based on the moment on raw steel imported from Europe to Dubai. The company already has orders to cover the first six months of full pro-

cessing. The aluminium smelter is now recognised as important, but industrial integration in the Gulf cannot be dealt with until there is internal co-operation within the UAE. This depends on greater political integration and until this occurs there seems little prospect of an end to unplanned and uncoordinated industrial development.

Aims

One of the aims of the Dubai Government's investment in Jebel Ali is to attract private industry. The hope is that the 40 berth port will draw in industrial manufacturers who will be able to import goods freely through the port and develop re-export industries, using low-cost labour.

The British company Cleverland Bridge and Engineering has already established a joint venture with Abdul Wahab Galadari, a local businessman, which is already producing structural steel. The factory has just opened formally but it has

been producing structures for a number of projects, including the aluminium smelter, since February this year. It is a small factory (total investment Dr. 20m) with a capacity of 1,000 tons a month based on the moment on raw steel imported from Europe to Dubai. The company already has orders to cover the first six months of full pro-

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Michael Tingay

UNITED ARAB EMIRATES VII

مكتبة الأصل

INFRASTRUCTURE

Building from the bottom

DESPITE THE size of its oil revenue the economy of the UAE is small. The state is a fascinating model of a country being built from the bottom upwards—and the visitor can see exactly what is going on both above, below and all around.

The process is easy to define and examine. First one must look at the physical infrastructure—roads, water, electricity; then study the social infrastructure—housing, hospitals, schools; finally develop the human infrastructure—educate the people who will administer the social-economic structure that has been built.

In the UAE political circumstances affect the process. The model is marred by physical infrastructure often of unsuitable scale and by unnecessary duplication largely because the federation is not yet a unified entity. Absence of effective central planning means that Emirates may not know or care what their fellows are doing. Inter-Emirate rivalry often spurs rulers to vie for the most prestigious project. In some cases rulers are unwilling to rely on the federal Government for a service which might give "an outsider" a hold over them.

Development of human infrastructure is the most important phase, hence the Government's stress on education as its first priority. It is also the most complex. The advent of money sent UAE society from camels to cars overnight. Education may well transform nomads and villagers into people unsuited and unwilling to be the humble functionaries of the economy. Much of the economy's value added, and what might be called the "social value added," will always be provided by foreigners since education will not alter the local population's minority status. Universities may create a nation of assistant deputy secretaries.

Completion or virtual completion of the road system is the single greatest physical achievement in the UAE. The network to which finishing touches are still being put, has already had the most profound effect on the lives of nomads, farmers and fishermen. The isolated oasis dwellers are now linked socially and economically to the towns. Al Ain, once an isolated group of oases, now has a university and has become a stopping point for traffic en route between Dubai or Abu Dhabi and Oman. Development of the road system permits the development of an industrial complex like Ruwais, which itself will have a profound effect on economy and society. An Emirate like Ras al Khaimah, which has had an existence economically and socially independent from the other Emirates for hundreds of years, and was first linked by road to the outside world ten



The new Dubai Municipality building, currently under construction.

desalination units on a large scale. But water costs far more supplied in this way and the UAE will have to ensure that its income for the post-oil period is large enough to use this source in the long term. Dubai is a good example of the manageable size of urban water supply (provided the money remains available). By the end of 1978 Dubai will need 23m gallons of water a day. This will be near the limits of production of well-water, which currently produce 15m gpd. But the desalination units at Jebel Ali (whose first customer will be the aluminium smelter) will have a capacity of 25m gpd, most of which will go to fill the gap in Dubai's domestic needs.

Just as in the cities there is little control mechanism to prevent property speculation, so the Ministry of Agriculture and Fisheries cannot prevent individuals from drilling wells where they choose. Indeed it is bound to supply water to any citizen who applies for land, something which the Government is encouraging—the Bedouin nomads to do. The result is a rising water table of increasing salinity which is spreading inland from the west coast. Farmers have noted salt content of up to 8,000 parts per million in badly affected areas. (The maximum acceptable salinity for irrigation is 3,000 ppm.) To minimise wastage the Government has introduced the use of sprinkler systems at farms like Didiqah and is experimenting with drip and trickle irrigation, which can cut wastage by up to 75 per cent.

Unlike Saudi Arabia, towns in the UAE could be wholly supplied by desalinated water. Urban populations are small in absolute sense. Abu Dhabi, which used to take most of its water by pipeline from the wells of Al Ain, is now dependent on desalinated water. The UAE has the money to buy power and

building or have built too many hotels, offices and apartments. Construction of too many buildings is a consequence of unawareness by individuals and administrations, but much of UAE's infrastructural duplication is caused by old-fashioned rivalry. This is one reason why the Emirates are building ports with a capacity far beyond the requirements of the region. A recent estimate was that the Gulf has 150 berths in 15 ports at present. This would rise to 476 berths at 24 ports if all plans were completed. The UAE has more than its fair share with a projected rise (on paper) of 40 berths to 213.

While port development is a partial consequence of the notorious port congestion in the early days of the boom, development of airports is more closely connected to Emirate prestige and rivalry. A small country with good roads does not need four airports, let alone the seven or so which could eventually be built. The ultimate in one-upmanship is Ras al Khaimah's earth satellite station, which connects that Emirate's few hundred telephone subscribers to New York and they cannot dial direct to other parts of the UAE.

The third reason for infrastructural duplication, fear of becoming dependent on a neighbour for services, has been dealt with in discussion of water and electricity supplies. It is generally agreed that until this hurdle is overcome federal Government will not be able to impose comprehensive planning on the country. It is also probable that the rulers will resist federal control of water and power supplies longer and harder than even the total unification of the armed forces.

When the physical and social infrastructure of the UAE model is completed the human infrastructure will still be under construction. Social problems with significant implications for the system have already been encountered at village level. In the countryside once-isolated villages now linked by roads provide schooling for the youngsters. Parents are given grants to persuade

At worst this will become a potential cause of instability. At best the UAE will have changed from a society run for a minority of locals by a majority of foreigners into one run by a native elite controlling a huge foreign workforce. Neither creates the prospect of a well-balanced society, but the surplus revenue oil state is a new phenomenon in the world, and it is difficult to predict its future.

Michael Tingay

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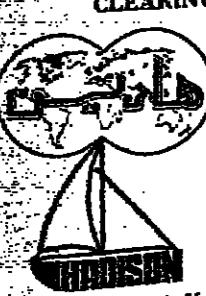
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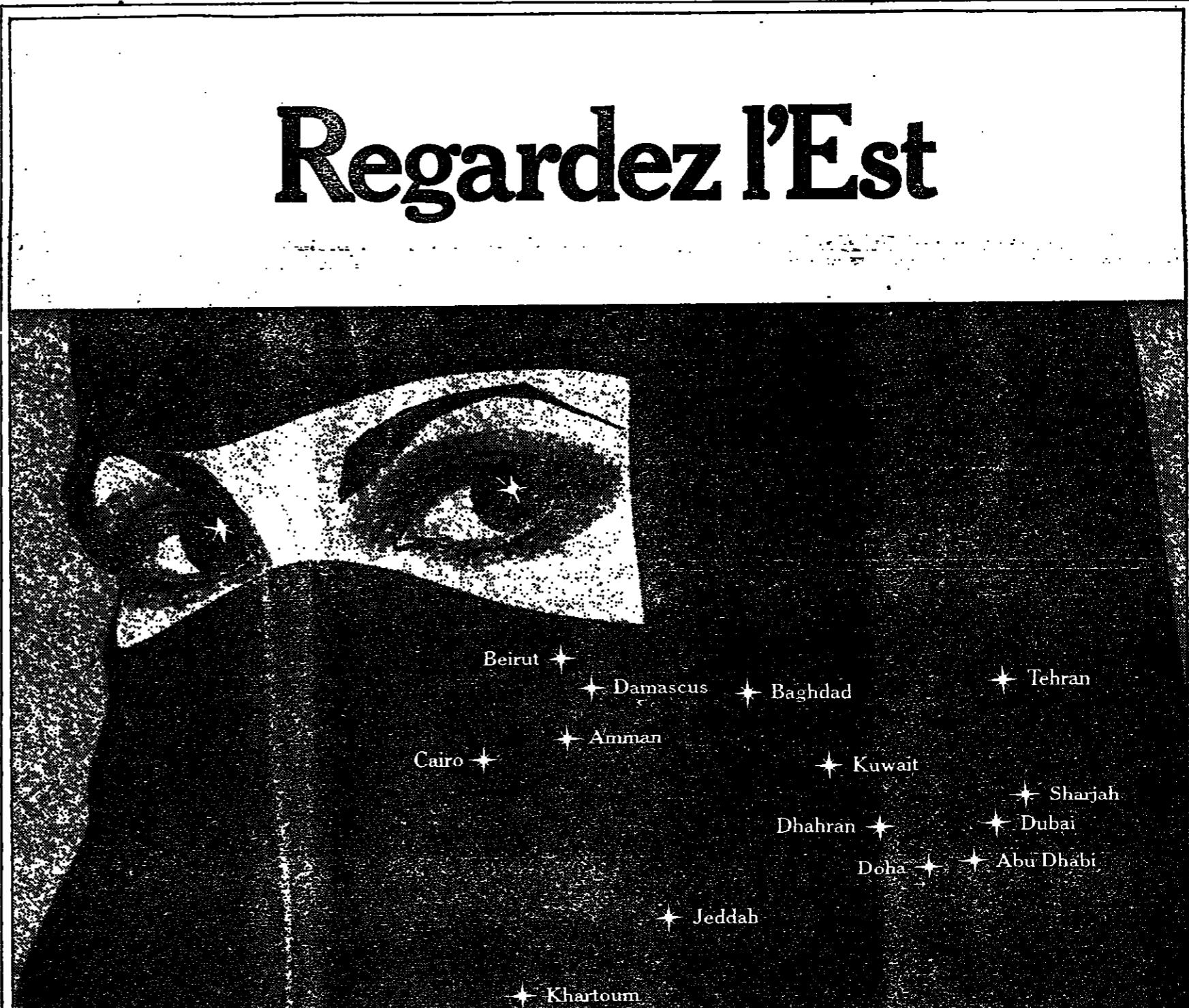
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Destruction

Implicit in the development of the UAE is the destruction of the nomadic way of life. Planners see the social change as a fair price to be paid for the greater economic and social benefits of housing, health and education. The target of housing schemes by the federal Government and individual Emirates is 7,500 homes a year. The UAE federal budget includes provision for 2,500 low-cost homes in Abu Dhabi, Al Ain and 2,000 low-cost homes (the term is strictly relative) in the poor Emirates. However, in Fujairah for example, where the majority of the rural population is not nomadic but settled in farming or fishing villages, the carefully designed prefabricated single-story houses have been rejected. The people find their own designs and life-style preferable to the electric-powered air-conditioning units supplied by the Government. Those that do opt for the modern life prefer to migrate to the cities. Nomadic bedouins have even less incentive to settle. Some even bypass the system by accepting housing and farm land allocated but leave it to be tended by imported foreign managers and labourers.

Each of the Emirates has suffered from unco-ordinated construction of apartments, offices and showrooms. Local chauvinism and the intoxication of the boom meant that Emirate governments did not see the relationship between nationwide construction and the development of buildings in their own Emirate. The UAE does not even have a system to monitor let alone control or prevent individuals from building. The result is well known. Abu Dhabi, Dubai and Sharjah are



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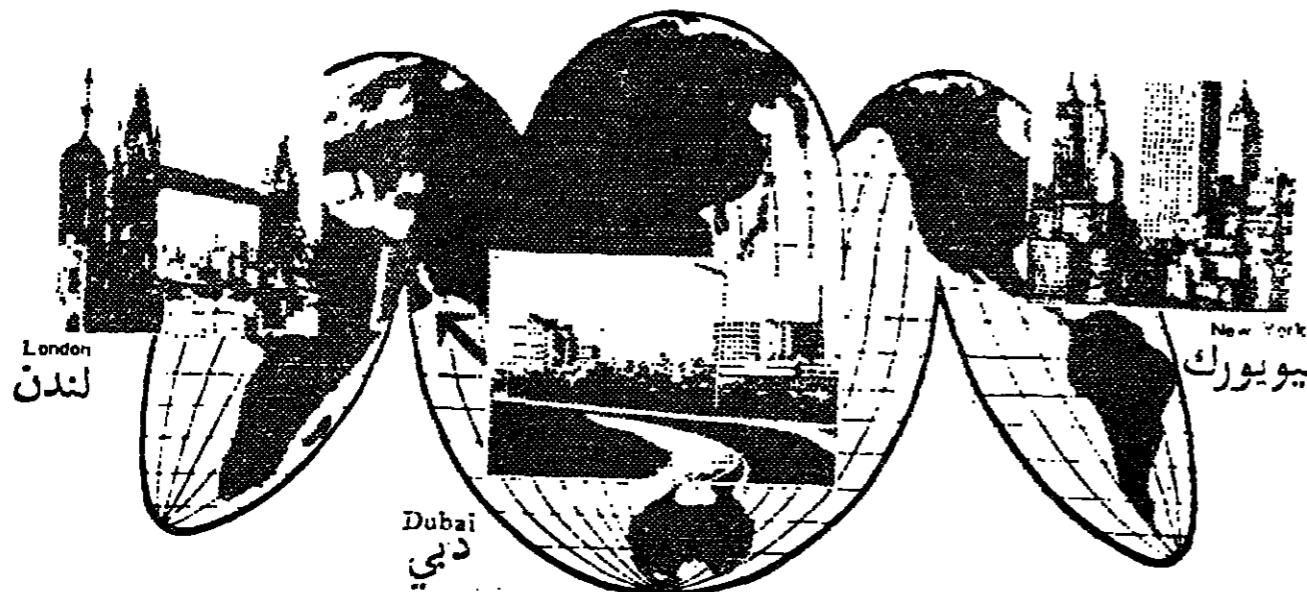
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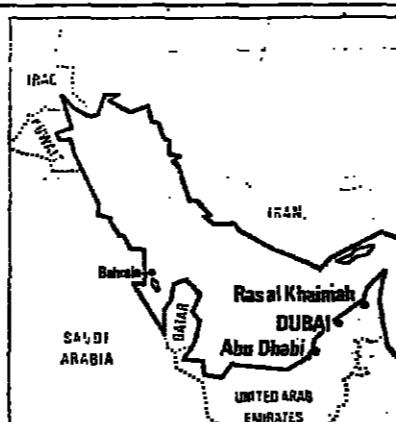
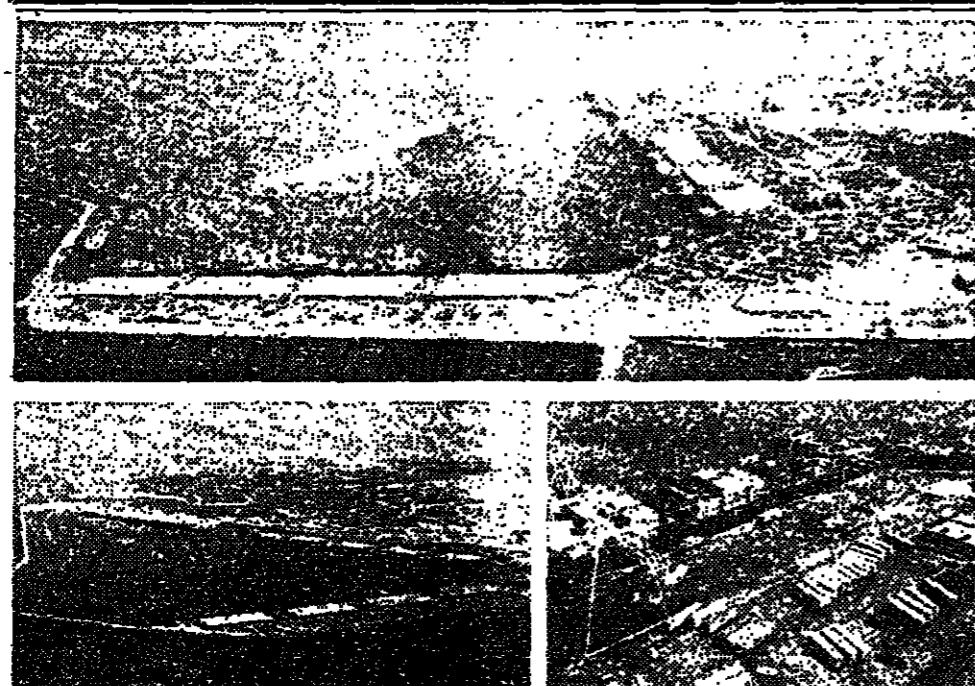
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UNITED ARAB EMIRATES VII

PORTS AND AIRPORTS

Overcapacity ahead

AT ONE time during 1976 it seemed as though the UAE would have more shipping berths than it had bank branches which, for a chronically overbanked country, would have been quite a feat. However, the business slowdown during 1977, which gradually cleared the congestion at the UAE's ports, also relaxed the pressure on the planners who had been bemused by a more than 600 per cent increase in the value of imports since 1973. Net imports (that is, imports minus re-exports) into the UAE in 1977 were valued at roughly \$3.5bn, about \$4,000 worth of goods per head of population.

The first of the Emirates' scale down its port development plans was Abu Dhabi, whose port takes in about a third of the Federation's imports. The expansion and contraction of Abu Dhabi's plans more or less followed the economic pattern. Until about three years ago Abu Dhabi was content to plan for a port with 18 berths. Then as demand for goods escalated and port waiting time increased, successive plans for a new outer harbour and increasing the inner harbour's number of berths were put forward, until at one point in 1977 there was talk of Abu Dhabi port having 63 berths. Now it looks as though 19 is once again to be the maximum: the first 16 are finished and the last three nearing completion. In September of last year the outer harbour plan was definitely shelved and the expansion of the inner harbour is no longer a priority.

The main entrepot for the UAE is still Port Rashid in Dubai, although neighbouring Sharjah is mounting an aggressive marketing campaign to match it as the freight centre for the Emirates. Total imports into Dubai at the end of last year came to \$3.3bn of which a probable fifth was re-exported. In tonnage terms this indicated a throughput of 6m tons a year with 1.2m tons being for destinations other than Dubai.

The Dubai Port Services company is now operating 20 berths, 16 for general cargo and four for direct delivery. Another 17 berths are under construction by the Costain/Taylor Woodrow joint venture (which is building the drydock next to Port Rashid) and these should be ready in 1980. The port authority is expecting the joint venture to hand over another four completed berths this summer. There has been tremendous growth in containerised cargo to both Port Rashid and Sharjah. Port Khalid received only 400 containers a month, but last year the total was 54,000 (more than ten times as many) and the expectation for this year is 100,000. In April this year (imports in the UAE were sharply up) Port Khalid handled a record 11,423 TEUs (20 foot equivalents, the standard container is 20 foot long).

The concept of Sharjah as a freight centre, both for air and sea cargo, is a seductive one. The State plans to have 14 conventional berths operational by 1979 and seven are already operating. Berths one and two are leased to a container line which also operates a feeder line service to other Gulf destinations. Port Khalid was the first UAE port to build a port and further improvements are being made.

The argument put forward by Sharjah's port managers is that Sharjah is the "natural" freight centre for the Emirates because it is (a) physically central and connected into the developing Arabian road network, (b) a deepwater port in the UAE at Khor Fakkan which will be a specialist container port, (c) has one of the most modern and flexible conventional ports at Port Khalid in the Gulf and (d) has an under-utilised international airport. The port management wants to persuade shipping lines to unload containers from the larger vessels at Khor Fakkan for transhipment by either feeder vessel or truck to other Gulf destinations; or to take smaller conventional and container vessels to Port Khalid for transhipment again, either by feeder vessel, or by truck or by air from Sharjah International airport.

Dubai's prosperity was built on its port activities, starting with the dredging of Dubai Creek by Shaikh Rashid some 20 years ago and the more recent construction of the original berth Port Rashid. Port capacity, therefore, has an emotional importance to Dubai which may explain why the State is persisting with its ambitious industrial port plans in spite of the economic slowdown in all the Gulf States. Mina Jebel Ali will, according to present plans, become a 74 berth deepwater port to serve the fledgling industrial hinterland. The project is likely to cost in excess of £200m and will be complete in two years.

A special company has been set up to build the port. Mina Jebel Ali Construction is a joint venture between Balfour Beatty, Duba Transport Company and Stevin Construction. The ubiquitous Halcrow civil engineering consultancy has the overall consultancy contract for the project. The construction contract, which was awarded



Dubai's Port Rashid, built by Costain/Taylor Woodrow.

U.A.E. NET IMPORTS*

1973 1974 1975 1976 1977

Adjusted net import Dhm. 2,130 5,654 8,772 10,654 12,416

Population estimate, '000 120 500 656 750 882

Imports per capita, Dh. 6,956 10,090 13,772 14,205 15,805

Annual rate of increase in per capita imports, % 43.5 51.6 33.5 6.2 9.3

* Source: UAE Currency Board

? Adjusted net imports excluding recorded and unrecorded re-exports from Abu Dhabi and Dubai.

a very international airport is well advanced and it is situated some 25 km east of town near the Dubai road and so could probably serve Jebel Ali as well. It should be ready by early 1980 and Phase I should be capable of handling up to 3m passengers a year, and certain amount of cargo although this is not a priority for the planners they are taking into account the fact that air cargo has grown by over 1,000 per cent between 1969 and 1977.

The new Abu Dhabi International Airport (known as Nadin for short) is being constructed according to a design by Aeropark de Paris along similar lines to Paris Charles de Gaulle airport. The present airport at Abu Dhabi has been in use since 1967, and was planned to handle four airline flights a day. In 1978-79 airlines have regular flights, which are up to 340 per cent on 1969. Although the airport was extended during 1977 Abu Dhabi's airport authorities decided in 1976 that a new airport was really needed.

At airports authority will be created to manage Nadin (the old airport), which will have a runway long enough to take Concorde. Plans for further airports at Al Ain, in the interior of the UAE, and at Fujairah on the Gulf of Oman coast, are being studied, but consultants have not yet been selected for the Al Ain project. A Canadian consultancy, Aviation Planning, has drawn up designs for Fujairah's airport.

In the far north of the UAE, Ras al-Khaimah's airport, the largest in the UAE, handles international or regional air traffic less than a dozen scheduled flights a week. The Emirate is completing a port development early next year. It will have seven berths, one for export and seven berths, one for import. There has been a considerable increase in air freight tonnage into Dubai in the past two years. The official figures have to be treated with caution as the arrival and departure of TMA, a major regional cargo carrier, distorted the natural growth pattern.

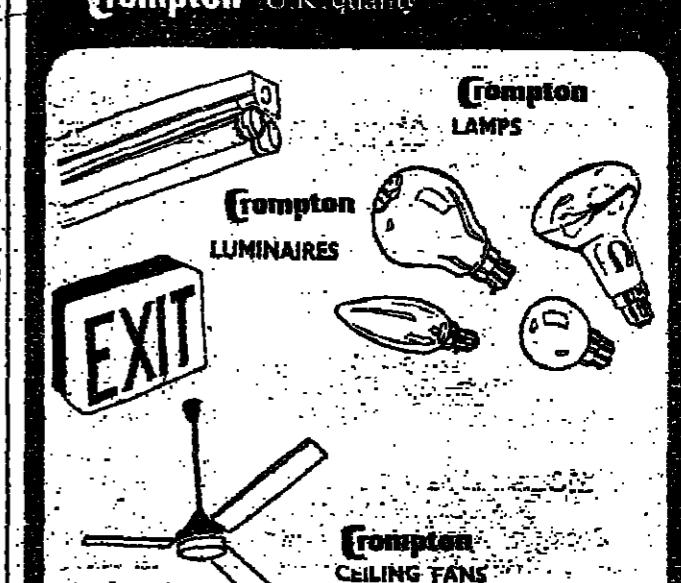
Shelved

At one time a new international airport was planned by Dubai to serve the future Jebel Ali industrial complex, but this appears to have been quietly shelved. This is hardly surprising for Abu Dhabi's plans for

either built, under construction or on the drawing board for the UAE - total population 800,000 plus, total land area 32,000 square miles. At present it seems that the frenetic levels of activity that jinxed the ports and airports of the UAE during 1975-76 and early 1977 are not likely to recur. The new airports and extended ports are likely to be under-utilised for some years to come.

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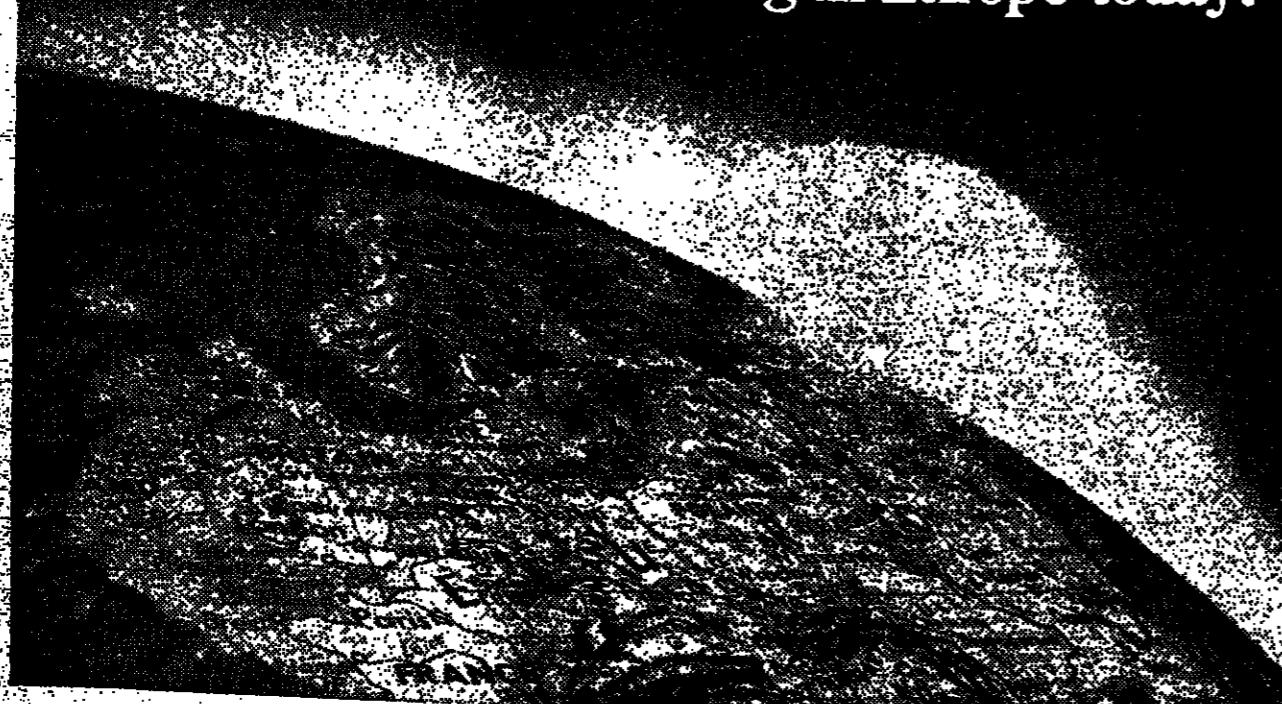


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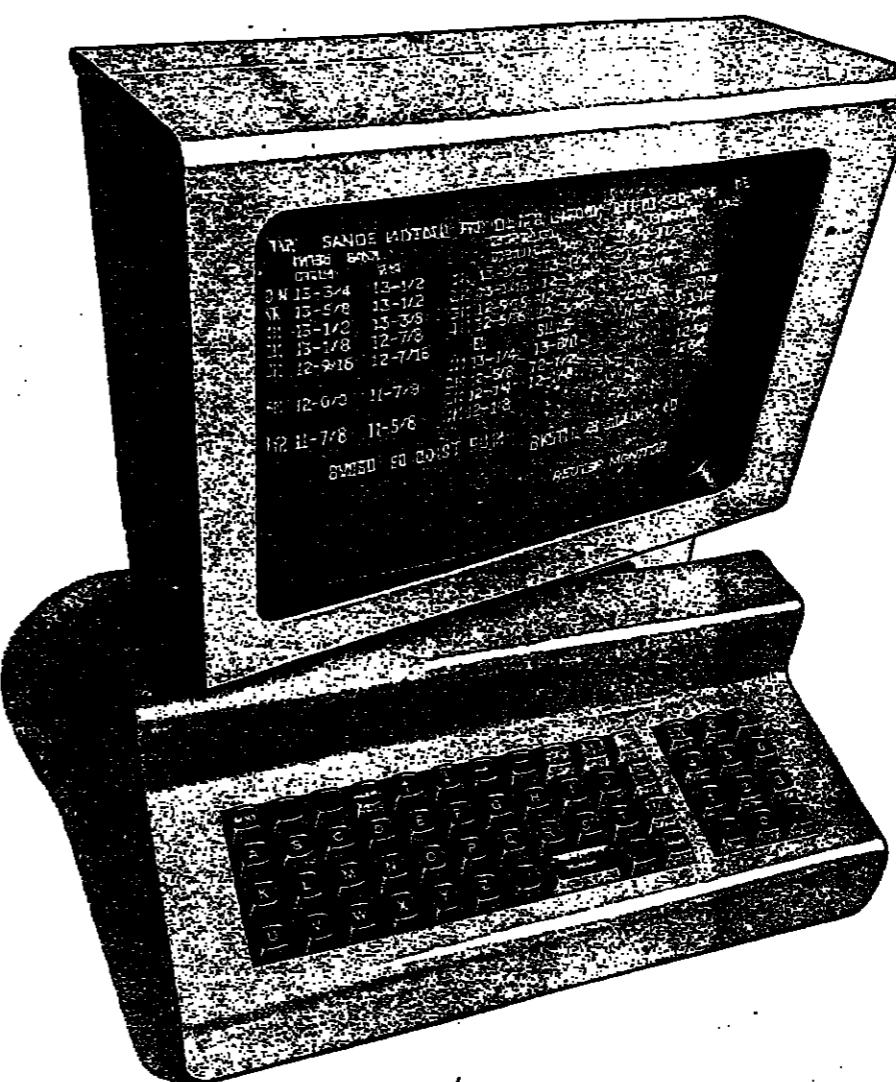
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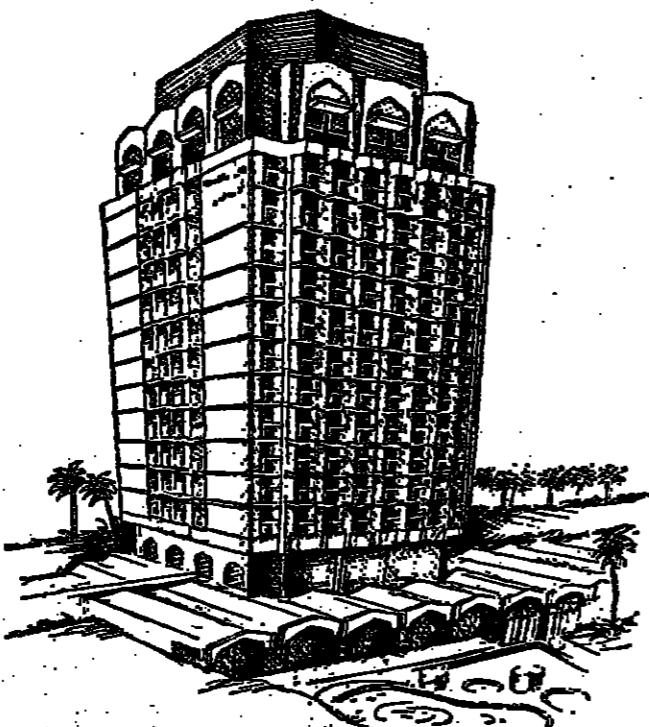
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UNITED ARAB EMIRATES XI

DUBAI

Economic revival

DUBAI IS easily the most vibrant of the seven Emirates. One can stare for hours at the maddle of activity in the splendid creek as ferry boats, dhows, oil platform supply ships and small freighters churn up the azure water in the fresh sea breeze. There is something awe-inspiring, if a little frightening, about the immensity of the Jebel Ali developments on the road from Abu Dhabi. And in Dubai itself the fierce construction activity, happening noisily in a far more compressed area than in most other Emirates, might lead one to ask: "Haven't they heard about the recess-

growth, since so many of Abu Dhabi's imports come through Dubai.

But it is not clear how strong the revival in the economy will prove to be. With the completion of two superb new hotels, a Sheraton (with a waterfall in the colossal lobby) and a Hilton, dwarfed by the Dubai Trade Centre, the tallest building in the Middle East, it is now easy to get a hotel room, and indeed the new hotels have so far (by recent Middle East standards) had fairly low occupancy. The Trade Centre, owned by the Ruler, Sheikh Rashid bin Saeed al Maktoum

Dubai suffered its recession along with the rest of the UAE last summer. From August onwards trading turnover dropped as the effects of the credit curbs brought an end to the UAE boom. The smaller and less experienced merchants found themselves overstocked and many went bankrupt, leaving the larger merchants supreme. The end of exponential growth brought oversupply to the property sector, and many businesses had either to merge or close down.

Rashid bin Saeed al Maktoum himself, will add mightily to Dubai's office space and accommodation, as will (a little later) the complex now going up on the Corniche in Deira, which is to contain 401 flats, a Regency Hyatt House hotel with 475 rooms, 80,000 square feet of shopping space, 35,000 square feet of office accommodation, and sports facilities, including the region's first permanent ice skating rink. These buildings are monuments to Dubai's future.

private sector, and many business men had either to sell out at far less than they had anticipated or hang on waiting for better times, tying up their capital. As some of the larger projects neared completion construction workers began to depart, and early this year Dubai airport reported, for the first time in years, more people departing than arriving.

Certainly there seems little reason to doubt the continued success of Dubai's trade, upon which its initial prosperity was built. Imports for the UAE itself have come to amount to about 90 per cent of all the cargo handled legally through the ports, but this can be expected to decline gradually in the coming years because of

Now there are signs of an upturn in business in Dubai. Although trade is 20 per cent below the levels of last year letters of credit are being issued on an increasing scale. Merchants are beginning to build up their stocks again after running through the large inventories they acquired last year after the abrupt ending of port congestion. The property market now favours the tenant instead of the landlord and the inferior properties are difficult to let, but there appears to be little difficulty letting properties at the higher end of the

The coming years because of the near-saturation of the market, so Dubai will be forced to rely more heavily on its entrepot trade. This is both diversified and highly efficient, with Iran (taking Dh489m last year) Saudi Arabia (Dh279m) and Qatar (Dh235m) the three largest markets, but with Oman, Kuwait, Bahrain and Pakistan also important. Now that Port Rashid is uncongested (and still expanding) Dubai is becoming the warehouse of the Middle East: recently, when there was a shortage of timber in Saudi Arabia's Eastern Province, supplies already in Dubai were

ties at the higher end of the piles already in Dubai were market, so some businessmen able to fill the gap, far faster now, have greater liquidity. The than a shipment could have continued spending of Abu been ordered from the Far East Dhabi is an important motor of or elsewhere.

The gold trade and other legal commerce with the states on the north side of the Gulf and India are thought still to account for more than 15 per cent of Dubai's total turnover. With the backing of its smooth-running financial system and the UAE's good communications, Dubai is now moving logically to third country trade, whereby Dubai merchant arranges and Dubai bank finances trade between two other countries without the goods ever touching Dubai.

allow for up to 74 berths. On-shore, part from the infrastructure, the heart of the project is to be a gas liquefaction plant, being built at a cost of about £425m by McDermott Hudson Engineering, which will supply gas for the Dubai aluminium smelter, as well as producing natural gasoline, propane and butane. The smelter, being erected by British Smelter Construction and expected to cost well over \$600m, will also be combined with a power station and desalination plant, being constructed at a cost of about £150m by Mitsubishi and Sumitomo.

Apart from the problems of commissioning and running a highly sophisticated piece of technology in the very severe environment of the Gulf, the chief difficulty at present is the shortage of gas in Dubai to fuel it. Dubai now intends to pipe gas from reserves discovered off Umm al Qaiwain to Jebel Ali (a second test of the field is to be made shortly), and it is also hoping to bring gas from an as yet not fully assessed field in Oman. But it is not yet certain how much gas these sources will provide, and there could be problems in blending the different gases to power the plants.

The most obvious symbol of the new Dubai is the dry dock, which should be finished early next year at a total cost of about £250m—compared with the 1976 revised estimate of £162m. So far the Ruler is still negotiating with four different companies to take the management contract. No one in Dubai expects the dry dock to be profitable in the initial stages of operation, partly because of the depressed state of the tanker market and partly because of the relatively high cost of building it.

Population.

Already the first industries are being attracted to Jebel Ali: an aluminium extrusion plant is just opening next to the smelter; the British company Cleveland Bridge has just started production in making structural steel; BICC is to build a cable plant in partnership with the Ruler; Tube Investments is contemplating a factory for making aluminium and steel goods; and other companies have expressed interest.

While the aluminium smelter is aimed at the world market, the other industrial plants are looking beyond the UAE market

But the most striking expression of "Sheikh Rashid's ambition to make Dubai into a major industrial centre is Jebel Ali. Here, about 20 miles down the road to Abu Dhabi, a creek has been dug into the desert, and an immense harbour is being built out into the Gulf with breakwaters which could

looking beyond the UAE market to sales elsewhere in the Gulf, notably in Iran, Saudi Arabia and even Iraq, while Cleveland Bridge has just secured an order in Egypt.

But at this stage there appears something disproportionate about the scale of the industry so far attracted to Jebel Ali

This high-contrast, black-and-white aerial photograph captures a massive industrial complex, possibly a refinery or chemical plant. The central feature is a large, dark rectangular tank, which appears to be a distillation column or reactor. This central structure is surrounded by a dense network of pipes, walkways, and smaller buildings. To the left, there's a large rectangular building, likely a storage tank or a control room. The entire facility is situated in a vast, flat landscape with some sparse vegetation and other industrial buildings visible in the background. The image has a grainy, high-contrast quality typical of older surveillance or reconnaissance photography.

The Sheraton Hotel on Dubai Creek, which opened in April 1978.

compared with the number of berths which the port will able to provide. Originally the concept also included a totally new airport, which would only have been about 20 miles from Dubai's existing one: this has now been abandoned. Projects for a refinery and a steel mill also appear to be very much on the back burner at present.

are largely conjecture, both then and in 1980, after waters of Gulf industrialisation Recurrent expenditure is not likely to be less than Dh 700m and development spending Dh 4.1bn; assuming an average level of oil production of 360,000 b.d. the Emirate should have an income of about Dh 5.8bn, but there is unlikely to be much surplus after loan servicing. However, as things stand 1975 is likely to be the new search is beginning for

both then and in 1980, after which they will decline gradually (assuming that no major new loans are taken on). Estimates of oil production capacity indicate a gradual decline from 1980 onwards though the latest indications about the offshore oil fields have been more promising, while a new search is beginning for

waters of Gulf industrialisation it is Dubai, with its financial sophistication, efficiency and speed of mobilisation.

Apart from the questioning on economic grounds by some of the merchant community of how the Ruler chooses to allocate Dubai's resources, it would be wrong to suppose that Dubai is totally free of the self-doubt and uncertainty that afflicts the

Dubai has already spent more than Dh 2bn on the port and infrastructure at Jebel Ali (which is being paid for in cash) and the total cost of the port, assuming the 74 berths are completed, is roughly estimated at Dh 6.5bn and is scheduled for completion in 1980. The Emirate's expenditure has been rising sharply in the past three years, especially on the development side, and it is estimated that leaving aside projects financed by loans last year recurrent spending was about Dh 540m, while development reached Dh 3.12bn. (This com-

stand 1978 is likely to be the onshore oil. While the ratio peak year for development of debt service costs to oil spending, as a large number of revenue is likely to be about projects, mainly in infrastructure, are due to come on stream 30 per cent next year and in 1980 there is no reason for real either this year or early next year. It would also be quite possible to cut back spending at Jebel Ali (by not converting breakwaters into berths, for example), though this would mean some loss in utilisation of construction equipment, which has already been paid for. With its lean and efficient administrative system Dubai's recurrent spending, though rising, contains little fat.

What is striking, however, is the degree to which much of Sheikh Rashid's spending has little to do with the Creek and the traditional heart of Dubai's success, commerce. Naturally Dubai benefits indirectly from the construction activity at

and uncertainty that afflicts the rest of the UAE. There are certainly Dubaians who are concerned about the fact that Jebel Ali will boost the number of immigrants in the UAE by at least 100,000. So far the Dubaians have not allowed themselves to be swamped by immigrants despite their great preponderance in the population: while the lower grade immigrant construction workers are kept firmly in their place and repatriated to the sub-continent at the first sign of trouble, the more able and sophisticated — mainly from Iran, Pakistan and other Gulf

reached Dh 3.12bn. (This compares with figures of Dh 425m for recurrent and Dh 1.48bn for development in 1976.) With revenue last year estimated at Dh 4.8bn (principally from oil, though Dh 287m came from customs) the Emirate still had a respectable financial surplus, even after paying about Dh 500m in loan service charges.

This year could be a little more difficult, though since there is no budget the figures

Much of Dubai's development has been financed externally with borrowing on the Euro-currency market, and the Emirate's outstanding loans total about £340m and \$1.1bn. The first loans are beginning to mature this year and next year is likely to be the peak year for servicing costs, which are expected to total around \$400m ful in the almost uncharted

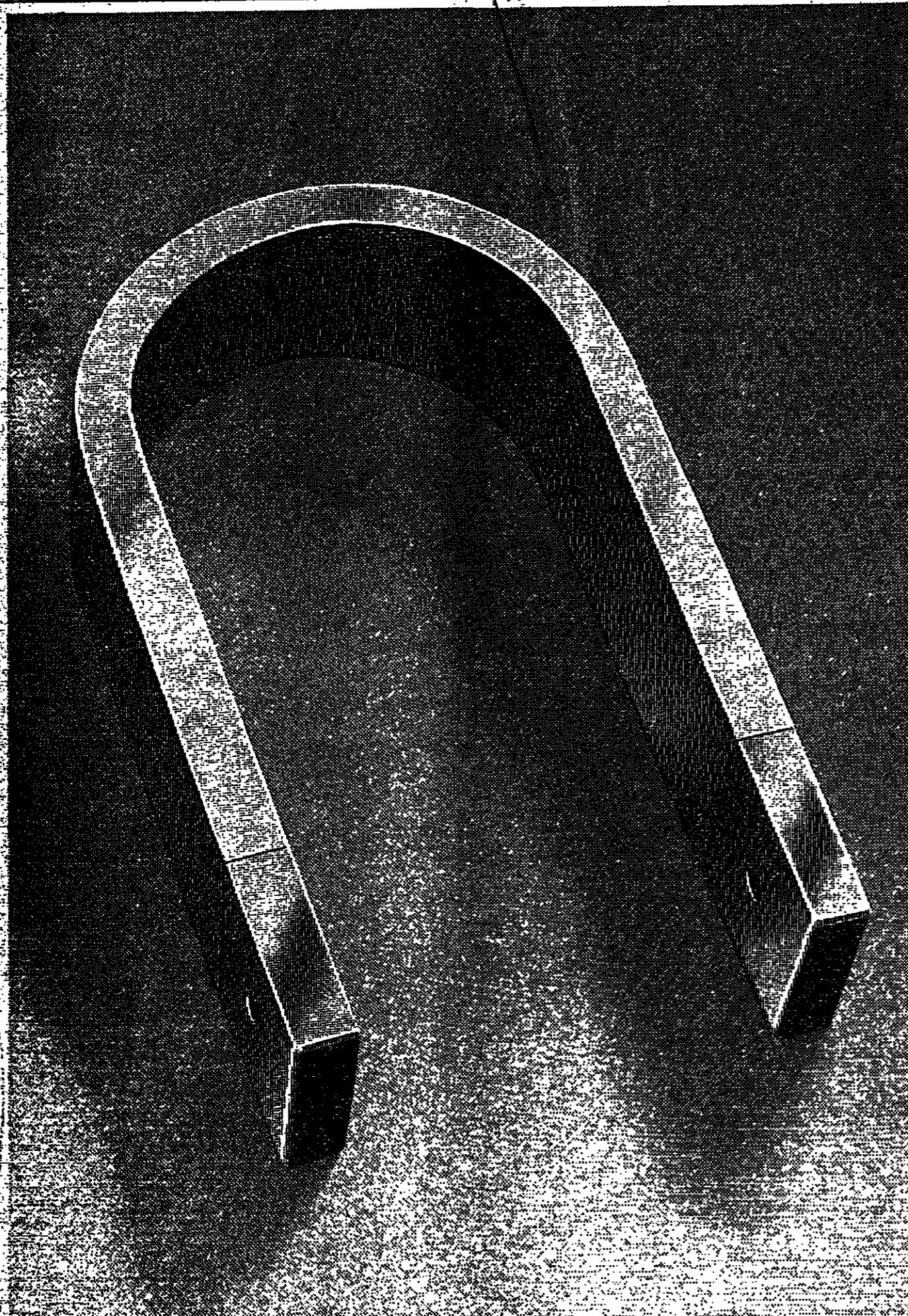
the construction activity at Jebel Ali, but some merchants have been known to complain that the oil money has not been channelled more directly to them. However, commerce and industry are sufficiently separate for Dubai's trade to be more or less immune from any possible failure at Jebel Ali. Anyway the feeling in Dubai and elsewhere in the Gulf is that if any state can be success

Iran, Pakistan and other Gulf states—are given a major stake in the Emirate's prosperity through being allowed to operate freely in business there. The system has so far worked well, but it is being questioned whether it is really desirable for the future cohesion of the Emirate to create a large permanent proletariat of immigrants.

Externally

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SHARJAH

A new framework

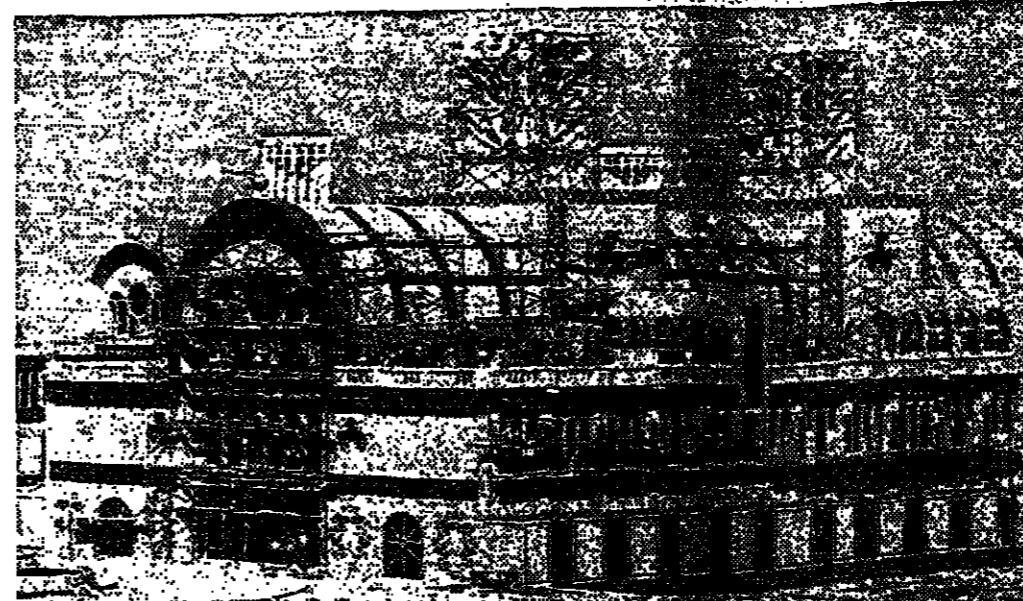
SHARJAH IS where debate about the use of resources begins and ends. The Emirate is a standing testament to the vulnerability of developing countries to the assaults of irresponsible development.

Sharjah town is physically the most striking capital in the Emirates. Its neatly laid out streets and buildings are probably better designed and finished than anywhere in the Gulf. Its hotels are among the best, its port the most modern and efficient. The Emirate's east coast port at Khor Fakkan is one of the most visually delightful spots in the UAE and potentially a winner. Sharjah's newly finished Souk is one of the most beautiful buildings, ancient or modern, in the Middle East. It has everything except people.

Economically it is a near-catastrophe, not because it is the place in the Gulf hardest hit by the recession (which it is) but because its planners have created a state infrastructure and are now searching for an economy to drop into place. They are beginning to discover that the framework does not fit.

The tragedy is that socially and politically Sharjah is the UAE's most attractive environment. Its ruler Sheikh Sultan Bin Mohammed Al Qasimi has acquired more constructively than any of his fellow emirs in the principles of federation. To encourage businessmen he maintains the least amount of red tape and runs the most relaxed state in the UAE. His main comfort must be the trust that Abu Dhabi's Sheikh Zaid will back him for his loyalty.

In many respects the original concept of the new Sharjah was a serious attempt to make the best of the Emirate's resources in the fairly unruly development environment of the UAE and the Gulf. It was largely devised by the American adviser to the Ruler, Dr. Bart Paff, whose aim was for Sharjah to concentrate on doing a few things very well. The Emirate's club to the popular establishment in Spain developed by Prince Alfonso of Hohenlohe, make use of its two coasts to become a cargo-handling centre for the federation and the region. It wanted to become a business and financial centre. The planners aimed to create a pleasant environment that would attract expatriate company headquarters and a number of light, capital-intensive industries. Sharjah hoped to lure visitors to the central part of row of elegant holiday villas the UAE to its hotels and inline the corniche round the bay, intended to develop a tourist industry for the Gulf region in general.



Grindlays has financed this new Souk in Sharjah. It has been built for Sheikh

Sultan alongside the Khalid Lagoon.

for the ruthless competitiveness and greater resources of Dubai next door, which in so many ways Sharjah aimed to emulate. Somehow, when Sharjah began its belated boom two years ago, reality was lost sight of. So much were Sharjians and expatriates alike bound up in the boom that development fed on itself exponentially. (It is a measure of the magnetic charm and infectious optimism of the place that many people have still not recognised the simple fact that Sharjah may well never complete many of the hundreds of blocks of offices and apartments which continue to mushroom along the boulevards.) Had plans gone ahead Sharjah would have had 23 first-class hotels with 4,000 rooms. This has been cut back to 14 hotels and 2,000 rooms as financiers and hoteliers have registered the excess and backed off. The graciously designed Meridian Hotel, put up with private capital from Abu Dhabi, has just opened with an occupancy rate of less than 10 per cent. Overlooking the newly completed Marbella Club, a sister hotel to the popular establishment in Spain, it contains 304 rooms. It resembles the 1851 Great Exhibition building, but is splendidly finished with graceful blue roofing crowned with a copper dome.

After the Unmaya Mosque in Damascus. The Cyprus contractor Joannou and Paraskevades has completed the £13m complex, which was designed by White Young and Partners, to concentrate on doing a few things very well. The Emirate's club to the popular establishment in Spain developed by Prince Alfonso of Hohenlohe, make use of its two coasts to become a cargo-handling centre for the federation and the region. It wanted to become a business and financial centre. The planners aimed to create a pleasant environment that would attract expatriate company headquarters and a number of light, capital-intensive industries. Sharjah hoped to lure visitors to the central part of row of elegant holiday villas the UAE to its hotels and inline the corniche round the bay, intended to develop a tourist industry for the Gulf region in general.

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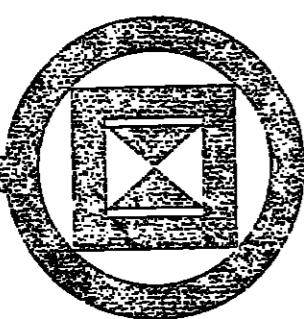
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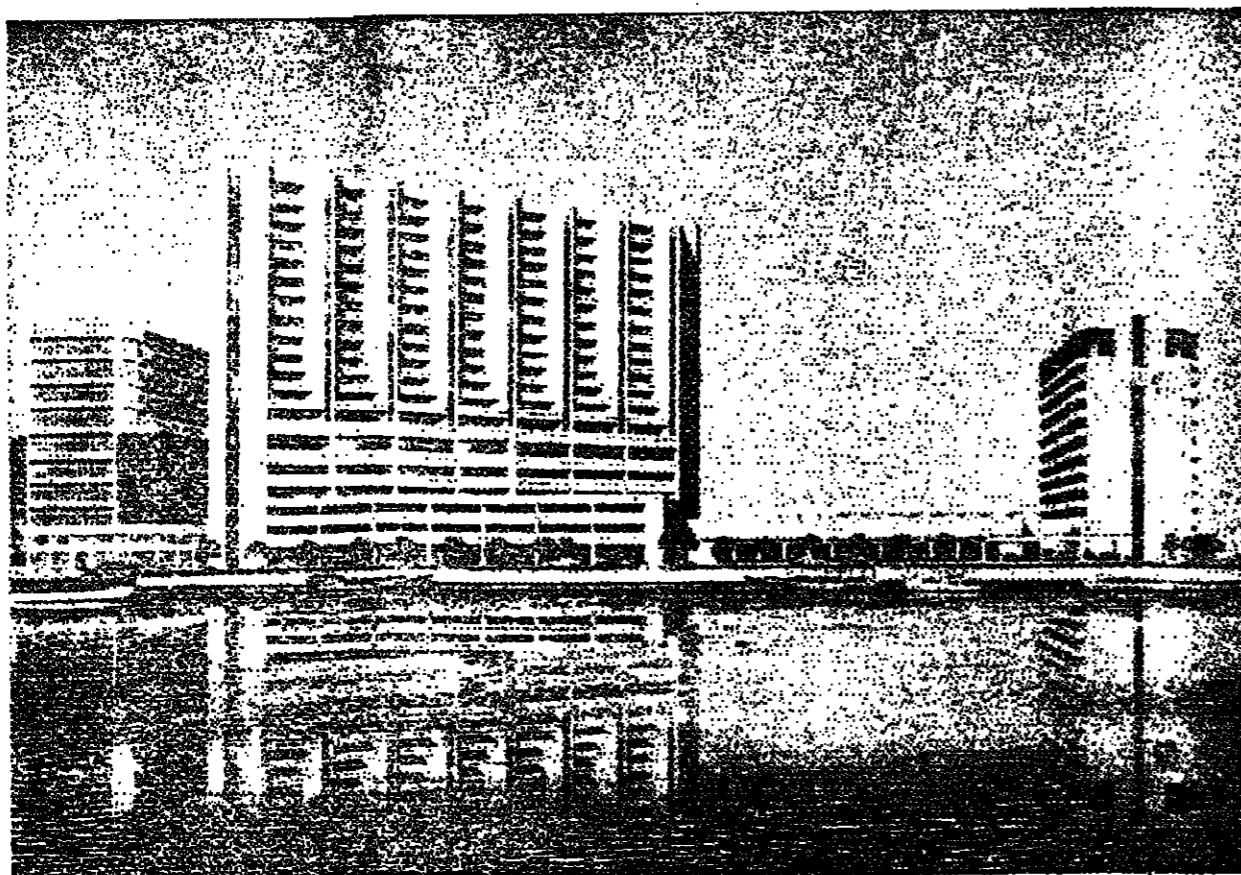
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UNITED ARAB EMIRATES XIV

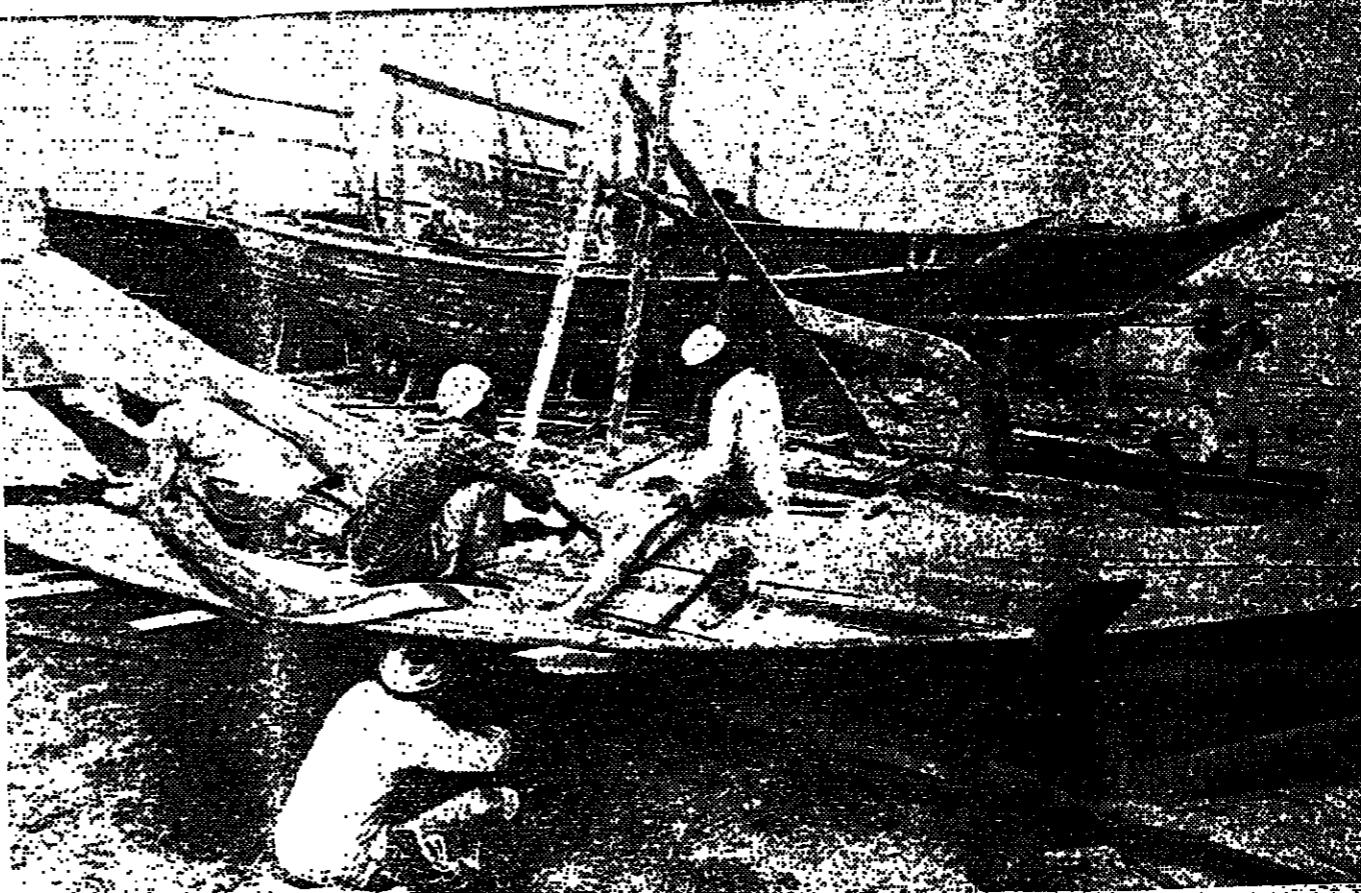
RAS AL KHAIMAH

Fond of an independent line

RAS AL KHAIMAH has a history of dogged independence dating back to the days when it was capital of the Pirate Coast. The Qasimi tribe controlled navigation in the Gulf, a state of affairs which ended only in 1819 when, after years of skirmishing and sea battles with attempts to enforce tolls (the British called it piracy), a British expeditionary force captured Ras al Khaimah and razed it to the ground. Ironically it was a Ras Al Khaimah seafarer, Ahmed Ibn Majid, who gave Europeans a political interest in the area when he showed the Portuguese explorer Vasco da Gama the sea route to India.

The Qasimis stay true to their history. Sheikh Saqr Bin Muhammed al Qasimi, the ruler, held hopes of going it alone when the British pulled out of the Gulf. What tempted him was an indication that Ras al Khaimah might have oil in commercial quantities. The search for oil offshore caused him a major problem last year when Oman unexpectedly claimed sovereignty over Ras al Khaimah's northern coast. His difficulties were aggravated by his relative isolation within the UAE and steady bickering with the federal Government. In 1972, two months after the federation was formed, he accepted the political necessity of joining the UAE and last year, after Oman's announcement, he was obliged to turn to federal Government to fight the claim.

Sheikh Saqr has reason to be sensitive about territorial disputes, having lost the islands of Greater and Lesser Tumbu which were occupied by Iran when Britain withdrew in 1971. He stood very much alone and saw his own Qasimi tribesmen ejected with considerable force from their home. The fresh territorial threat was triggered last year by drilling activity on the northernmost fringes of Ras al Khaimah's territory. Oman announced its claim to all territory north of Rams. The matter is being handled through diplomatic channels in Abu Dhabi and has cooled now that it is clear that oil is not to be found



Most of Ras al Khaimah's population live by farming and fishing.

in commercial quantities in the Oman's Musandam Province to \$100m.

Ras al Khaimah has always had great hopes of finding oil. In 1970 Union Oil of California, which had held Ras al Khaimah's offshore concession since 1967, was sufficiently optimistic about a deep show of oil to bring in what was then one of the biggest drilling platforms in the world. It turned out that the oil was not in commercial quantities. Another operator, Vitol, from the Netherlands, took over the operation but it too considered production would be uneconomic. It found 4,000 barrels a day below 14,000 ft. Deutsche Schacht took over as chief operator of a new concession and last year found 6,500 b/d. Again it was not a commercial proposition. The company is now intending to pull out.

Because of persistent hopes of becoming an oil producer, and because Sheikh Saqr has successfully attracted assistance and investment from other states, notably Saudi Arabia and Kuwait, the Emirate has pushed ahead with development on a grander scale than its resources would appear to justify, even though these are quite substantial: with relatively high rainfall the Emirate has agricultural wealth: it has valuable rock, aggregate and other mineral resources: it has a relatively large indigenous population and, by Gulf standards, an impressive level of education. The Emirate has produced several of the federation's most able men.

Farming

The Emirate has a population of about 60,000, of whom half are citizens of Ras al Khaimah (many of whom live by farming and fishing). The Emirate is the biggest agricultural producer in the country and is a significant exporter of vegetables to the other Emirates. Unfortunately marketing is not sophisticated, and Ras al Khaimah buys many of its own vegetables re-exported from Dubai where the merchants buy up all Ras al Khaimah's farm produce in advance. One exception is the herd of 300 Freisian cows at Diddaga which have now become profitable. This followed successful efforts to become self sufficient in feed by growing Alfalfa. Also at Diddaga is a tony, and an oil refinery. A federal farm project for modern vegetable production which was started in 1954. It is run in co-operation with the FAO.

Industrial activity includes McDermott's Steel rolling plant, a factory producing 220,000 tons a year of sulphur-resistant cement, a building block factory and a limestone quarry which exports high quality stone from Khor Khwair to Dammam and Jubail in Saudi Arabia. The cement plant is owned by Union Cement Company and operated by Norcem of Norway. The Ras al Khaimah Steel Corporation which used scrap imported from Iran, went bust in 1977. A government-built fish meal plant completed only last year closed in February, 1978 when it was realised that the right sort of fish were not available in sufficient quantities. The six vessels of the company are up for sale. Meanwhile the Korean company Dong Ah is finishing a new fishing harbour north of Sham. About one-fifth of the local labour force is employed in fishing.

The Government is financing and building a hospital, office blocks, two power stations and two hotels. A new seven berth deepwater port has almost been completed at Khor Khwair (the vital functions were finished in December, 1977) at a cost of

the ownership between government funds and those of the ruling family is so great that distinctions between them are meaningless. Two hotels are being built, one by the Government and the other by the Crown Prince, Sheikh Khalid. The One World Hotel has 140 rooms and is nearly completed. It is owned by Sheikh Khalid in partnership with Jason Darwisch, a local businessman and head of the municipality. The London company Landmark Hotels has had management contract and hopes to open in September. But the liquidity shortage in the Emirate is such that the owners are trying to borrow \$10m on the \$10m hotel (so far without success). Landmark believes it can make a profit on a 50 per cent occupancy which is about the current rate of the Ras Al Khaimah hotel, the only one open in the Emirate.

Bechtel U.S. is building the \$50m Intercontinental Hotel for Ras al Khaimah Government and the same cash problem applies. The hotel will open a year from completion. Asked about the financial problems of the Ras al Khaimah Government, Sheikh Saqr said he had no alternative but to continue borrowing from the banks. Instead, he was advancing state-of-the-art investment funds instead of sound short-term cash flow, hoping the port will generate the revenue needed to support the development of the economy. M.T.

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UNITED ARAB EMIRATES XV

THE NORTHERN EMIRATES

A trio of rugged outposts

THE EMIRATES of Fujairah, Umm al Quwain and Ajman are smaller, poorer and less populous than their fellow Emirates, and give closer attention to tribal ties. Fujairah has an economy based on agriculture and fishing in which many villages have only been connected by tarmac road to Fujairah town in the last two years and the Emirate itself only joined to the rest of the UAE by road in 1975. Indeed, not until 1952 was the Emirate recognised as a separate entity by the British after consultations with other tribal rulers. Umm al Quwain has fewer resources onshore but it has recently discovered gas and receives nearly a third of Shariyah's oil revenue. Ajman's land area is so limited that it is regarded as too small an area on which even to prospect for hydrocarbons.

Here the federal Government's activities have been most obvious in providing roads, telecommunications, education, electricity and other follow the coast road through

Fujairah

Fujairah is the Emirate most divorced from the popular image of the oil-producing city-state. Sheikh Hamad bin Muhammed al Sharqi, youngest of the UAE rulers and a graduate of Hendon Police College in London, heads the 27,000-strong Al Sharqi tribe. The people are not confined within normally defined borders but are spread over 450 square miles of hills, valleys and coastal plain in settlements located in defiance of attempts by modern mapmakers to regularise boundaries. For Sheikh Hamad's administrators to visit all his subjects they must not only cross territory belonging to Sharjah and Ras al Khaimah but in one case opened Hilton Hotel two days a week.

The greatest change to life and economy in Fujairah came with the completion of the road which brought Dibba and the northern communities within easy reach of the capital, a journey which until two years ago was measured in hours. Fujairah is now only two hours by road from Dubai and the Emirate's internal network will be completed this year when a final stretch through the mountains is tarmaced. It is the road system which has facilitated more efficient marketing and export of farm produce and fish. It has also made possible the building near Dibba of a marble and tile factory, and a mineral water bottling plant due to open later this year, with an eventual capacity of 66,000 bottles a day.

The next great change will come with the construction of Fujairah port, an £80m federally funded project. Work is due to begin shortly when the best of 40 tenders is selected. The contract is for two breakwaters, construction

services, though there are few large-scale federal projects and the implementation rate is often slow. Each Emirate is anyway anxious to make the most of its own resources.

As a non oil producer (Reserve Oil and Gas is exploring, so far without success), Fujairah is dependent on federal funds for development, which is beginning from scratch with infrastructural projects. When the road network, the port and power grid are completed there is hope for modest and balanced economic development because Fujairah has certain advantages. These

are: a sedentary population (mainly farmers and fishermen); reasonable soil, heavier rainfall than elsewhere in the UAE and agricultural potential; and mineral potential yet to be properly assessed. Small-scale manufacturing and production based on local resources is beginning. Fujairah also hopes to use its more varied environment to encourage specialised tourism like the weekend inter-Emirate tourism which is already filling the newly opened Hilton Hotel two days a week.

Plans for power were made before the shelving of the airport and the scaling down of Abu Dhabi's tourist hotel and villa complex known as the Garden City project, which is still thought of locally as a viable possibility, more realistically tailored to the weekend trade. Only a few miles away in Khor Fakkan, part of Sharjah, which has a beautiful bay, holiday-type villas on the sea stand ominously empty.

Umm al Quwain

Umm al Quwain is tiny—a mere 300 square miles. Isolated at the end of a spit, its creek partially silted up, the town escaped the worst excesses of property development and speculation which struck elsewhere along the west coast. The Emirate is run by Sheikh Rashid, son of the Ruler Sheikh Ahmed bin Rashid al Mulla who has been the Emir since 1929 but is effectively in retirement.

The Emirate receives a 30 per cent share of Sharjah's petroleum income from Abu Musa. So far exploration for oil has been unsuccessful but Umm al Quwain recently discovered gas. Its 80m cubic feet per day output would not normally be enough for commercial exploitation, but it is negotiating with Dubai which wants to purchase the gas and pipe it to the Jebel Ali industrial complex as part of the aluminium works.

The major project in Umm al Quwain is the construction of the sea-wall and development and dredging of the harbour. The current 2.5m stage of creek development is being carried out by Lilley International, which is completing the wharfage and dredging the harbour to five metres, which will permit berthing of the largest dhows and small cargo vessels. The other important infrastructure project is a £15m turnkey power station with three gas turbines producing 30 MW of electricity and 3m gallons a day of water from desalination. A hospital and government building are planned. Sheikh Rashid has ordered a six-storey complex of shops, offices and flats and the Ruler (his father) is pursuing plans to build a £6m asbestos cement factory.

Ajman

Ajman just 10 minutes drive from Sharjah, has the distinction of its Emir being the longest established ruler in the world's history. Sheikh Rashid bin Fujairah marble and tile factory in Dibba, owned by the ruler in 1928, and although his son, and just starting production is another. Fujairah possesses affairs of State, this white marble, limestone, gypsum, bearded swashbuckling figure, onyx, chrome, copper, sulphur who never moves about unarmed.

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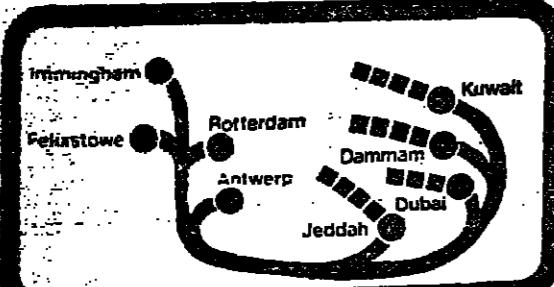
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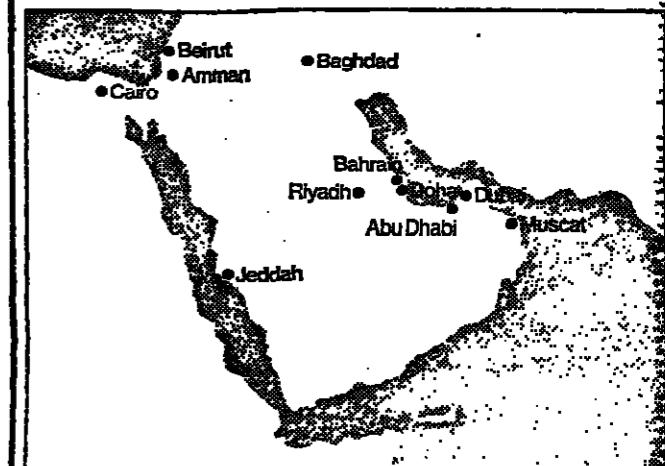
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UNITED ARAB EMIRATES XVI

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Keeping a low profile



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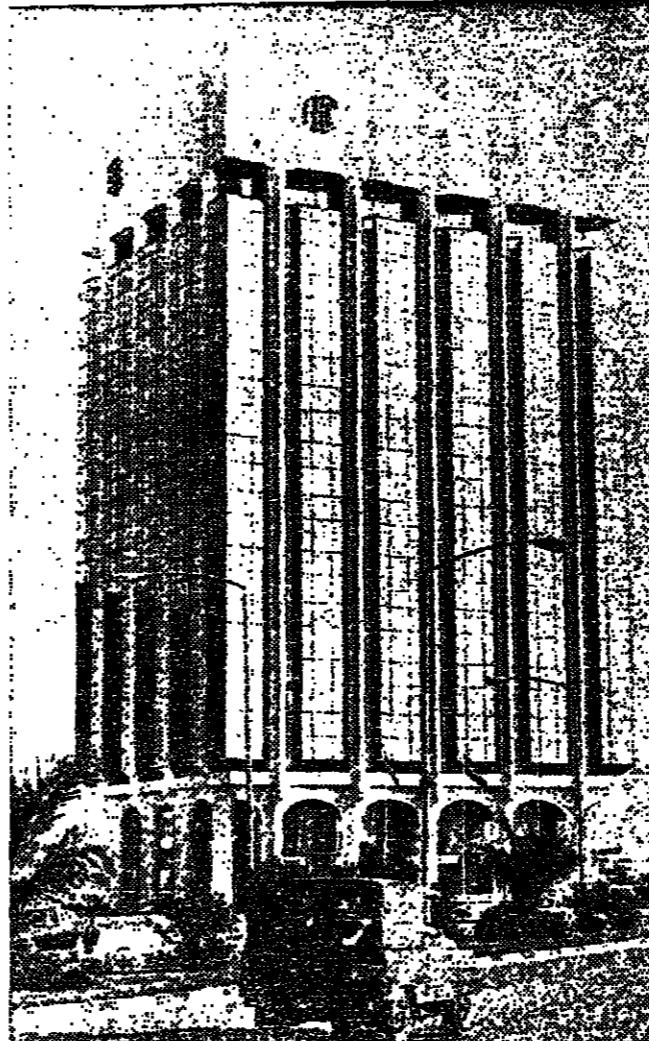
THE FIRST half of 1978 has seen few excitements on the UAE banking scene and for this most of the banks, and the UAE Currency Board, are profoundly thankful. Last year, with the May Currency Board crisis as the climax, was as action-packed as any central monetary authority or banking community could want. There is only one unpleasant spectre and that is the extent to which some local contractors are indebted to local banks owing to the failure of their clients to pay up.

At present the banks are pursuing a policy of masterly inactivity—not bankrupting contractors who owe them money in order not to set off a chain reaction of bankruptcies—which they hope will see them through.

Bankers in the UAE think it highly unlikely that the Federation will be able to boast a central bank by the end of this year. The final draft of the proposed Central Bank law is yet to be considered and approved by all the Rulers. It contains a number of provisions that some of them will find hard to swallow. It is accepted among UAE bankers that a Central Bank is needed as much for public standing outside the UAE as for internal morale.

The main fear among the Emiratis is that a strong Central Bank, acting as economic advisor to a federal Government, would reduce their economic autonomy. It is awareness of this feeling in the Emirates (particularly Dubai) that makes bankers so pessimistic about the prospects for a strong Central Bank or indeed, any Central Bank at all.

The focal point of fears by individual emirates of a Central Bank is article 41 of the draft law, which concerns the relationship of the proposed Central Bank to the Emirate local governments. One provision of this article deals with the securing of foreign exchange from the Emirates to support the dirham. Virtually the only true source of foreign exchange for the individual Emirates is their oil revenue, and only three Emirates are oil exporters, Abu



The Bank of Credit and Commerce building, Abu Dhabi, was designed by Fitzroy Robinson and Partners and built by Bernard Sunley, at a cost of £4.5m. It was opened in February, 1978.

Dhabi to the tune of \$7.6bn last year, Dubai with \$1.4bn and Sharjah with about \$30m. The possibility of having to give up a stipulated proportion of their oil revenues is not popular with them.

The run on the dirham in early 1977 was exacerbated by Abu Dhabi and Dubai's unwillingness to place foreign currency with the Currency Board.

Another aspect of the Currency Board's role that has to be reassessed before its transformation into a Central Bank, is its "development" activities which, before they ended last year, occasionally made it unpopular with Abu Dhabi's. In the past the Currency Board had provided substantial funds (from those wealthier Emirates) to certain of the poorer Emirates, and placed funds with some banks, in order to provide finance for housing and other infrastructure development. The time, particularly to the Emirate governments were long term. But the Currency Board's own funds (principally from the Abu Dhabi Government and its investment authority) were short-term funds—in months.

While awaiting its transformation the UAE (Currency Board) has considerably curtailed some of its activities though quietly expanding its staff and recruiting people with a wider range of skills. During 1977 the balance sheet totals of the Currency Board were virtually halved, from \$2.6bn at the end of 1976 to \$1.5bn at the end of last year. The Currency Board has got rid of \$18m worth of investments (unspecified) which have been sold to the Abu Dhabi Investment Authority.

Liabilities

The main change on the liabilities side has been the reduction in demand deposits—again mostly Abu Dhabi Government money—and time deposits. Total deposits at the end of 1976 had been just under \$2bn and at the end of 1977 stood at \$8.7m. Foreign currency liabilities during the first five months of last year had increased substantially and these, presumably, were dollars to the Currency Board in exchange for dirhams under the swap arrangements.

However, at the end of 1977, foreign currency liabilities were Dh 1bn less than at the end of 1976, in spite of the increased requirements from local banks.

On the assets side the currency Board has substantially reduced its foreign exchange and gold holdings. Deposit and current accounts have, on the other hand, increased as the Currency Board required increased deposits from the commercial banks in the course of 1977 and resumed its activities as lender of last resort.

The main measures introduced by the Currency Board in the course of 1977 in order to regulate the banking scene were:

A moratorium on the establishment of new banks or new bank branches; new branches could only be opened if other branches were closed; Reserve requirements in dirhams were raised from 5 to 7.5 per cent and from 1 to 5 per cent on foreign currency (the dirham requirement was eased 36 per cent for the construction

of buildings). Trade borrowings placement for the Abu Dhabi accounted for only about a third. Gas Liquidation Company—of the total lent in Abu Dhabi. The Currency Board is keen and construction for barely 6 per cent more merchant and over one-fifth of the total lent investment loans in the in Dubai. (And yet physically, Abu Dhabi is only a fraction of the UAE area, with its 100,000 inhabitants, office blocks as each thousand community. The desire is there—although not as many as and need to add to the skills of the local banking fraternity was the local banking fraternity was one of the reasons cited for the

Borrowing to finance building accounted for about 26 per cent of all borrowings from Sharjah, license (RIB), which permit based banks at the end of September, 1977—which must mean that banks outside the Emirate are financing a considerable part of the construction within Sharjah is the Emirate that has suffered first, and may turn out to have suffered most, from the gradual erosion of property market values. The amount outstanding at the end of September last was \$16.5m.

Trade finance in Sharjah accounted for barely a fifth of the borrowings there. Government borrowings also vary between the three principal Emirates. At the end of last September the Sharjah Government had borrowed \$18.7m from the banks based in its territory. The Dubai Government accounted for nearly 11 per cent of the credit extended by Dubai-based banks and the Abu Dhabi Government for only 9.4 per cent.

Growing

In Abu Dhabi, the National Bank of Abu Dhabi's Investment department and the Abu Dhabi Investment Company are both growing rapidly. They are com-

petitors in spite of common shareholdings, the Abu Dhabi Investment Authority (the body responsible for investing Abu Dhabi's surplus) owns 66.2/3 per cent of the National Bank, 10 per cent of ADIC, and 10 per cent of NBD. The likely that the Ajman-Arab general Abu Dhabi public holds the remainder of the shares in NBD, but under a new name, "Ajman" at the moment is the only Emirate without a national bank. The UAE Currency Board is pursuing its policies against the American partners in the bank in the U.S.

Even if no Central Bank emerges from the body of the Currency Board this year, UAE bankers, like their counterparts elsewhere in the Gulf, will continue to expand their business—but on much more sober lines than in the past.

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UNITED ARAB EMIRATES XIX

THE MERCHANTS OF DUBAI

New markets for old

THERE ARE no published statistics about exactly how many watches per man, woman and child of Dubai nationality were imported by the merchants of Dubai last year, but a rough calculation based on 80 tons of watches and the average watch weighing 1½ ozs, would suggest that 50 was about the right number. Re-running the figures for the total Dubai population of some 200,000, would give around ten watches per head, and similar calculations would show that Dubai imported four transistor radios per head, three radio-cassette recorders per head, and one television for every two people. Likewise the average adult female resident of Dubai in 1977 appears to have got through the better part of a gallon of perfume.

In colder economic terms Dubai's enormous sales of consumer goods mean that in recent years the State's imports have been running at well over twice the value of the imports of any other State in the lower Gulf, including Oman. Apart from Saudi Arabia, of course, only Kuwait among the Arabian Peninsula countries last year imported more than Dubai. Kuwait's imports ran at some \$4.5bn, against Dubai's \$3.5bn.

Part of the explanation of this extraordinary pattern of trade is that many of the goods imported by Dubai are sold in the Northern Emirates or Abu Dhabi. Many of the bigger merchants have agency agreements which take in not just their own Emirate but all of the UAE. For example, the Al-Futtaim enterprise, which markets Toyota, Honda, Hino, Chrysler, International Harvester, Toyo, General Tyres, National Panasonic, Sanyo, Toshiba, Seiko, ITT, part of the Philips range, and Timex, and probably counts as the biggest merchant group in the lower Gulf, has every one of its agencies on a UAE-wide basis.

More important for Dubai, though, is the re-export business, which over the past five or six years has undergone a significant change in shape. In the years up to the oil price explosion of 1973-74, the trade was based on the commercial re-export of goods in bulk by the merchants—partly legitimately and partly as contraband. The smuggling business involved the sale of cloth, medicines, and cigarettes in Iran and the sub-continent, but above all it concentrated on shipping gold bullion and gold watches to India. The trade reached its peak in 1970, when Dubai's gold imports totalled 350 tonnes, or about 20 per cent of new gold mined in the free world that year, but thereafter it declined rapidly under the impact of the soaring gold price and the more effective precautions being taken by the Indian coastguards. In June, 1978, imports dropped to zero, and since then the trade has never really recovered. Last year imports were 41 tonnes, and in the early months of this year, it is known that there were several successful cargoes shipped to India—together with the fact that each one of these one or two going across the groups of buyers represents a

land frontier in late 1977 and signs of a revival in textiles and smuggling.

The other half of Dubai's traditional re-export business—the legitimate trade built on the Dubai merchants' skill at finding more popular and cheaper goods to sell than wholesalers in neighbouring countries—has not declined in absolute terms but has been dwarfed by recent developments. Last year visible re-exports of this type ran to just under \$300m—which is now 90 per cent went to Iran, Saudi Arabia and Qatar.

What has changed so much since 1973 is that Dubai is now used as a shopping centre by hundreds of thousands of visitors and immigrants, which means that the bulk of the goods re-exported go out quite legitimately but unrecorded, on peoples' persons, in their suitcases or as hand baggage.

There were always large numbers of people from Qatar (and Abu Dhabi) who want to shop in Dubai, but since the oil boom and the population explosion—the invisible consumer re-export business has come to dominate the whole business scene in Dubai. One way or another it is reckoned now that about three-quarters of the consumer goods imported by Dubai and sold over the counters of Dubai and Abu Dhabi find their way out again.

Among the items mentioned above, the only partial exception to this rule is perfume, which, as anyone involved in the pharmaceuticals or beauty business in the area will testify, Arabian women consume in truly staggering quantities.

As far as Dubai's other major consumer imports are concerned, as soon as any economy in the Middle East or south Asia begins to close its doors to manufactured imports, it opens up a new market for Dubai. As an almost universal pattern, citizens of India, Pakistan and the poorer Arab countries working in the UAE buy the sophisticated Western consumer goods which they cannot get at home, but which in most countries they are allowed to bring in in small quantities for their "personal use" when they return home. Once through customs in his own country the returning workers sells his purchases at a black market price high enough for him to pay for his month's holiday out of the profit. Indeed the closing of an economy in the region not only opens the way for this sort of transaction by nationals already working abroad, it positively encourages its people to emigrate by providing them with a material incentive in addition to the higher wage rates available in the UAE.

The returning workers market is supplemented by business visitors and by Saudi retailers who come to Dubai to buy stocks to resell to pilgrims during the Haj—though most of the Saudis' purchases show up in the visible trade statistics already mentioned. It goes without saying that each one of these one or two going across the groups of buyers represents a

market for electronics goods and watches par excellence—these items being regarded as prestigious possessions in Third World countries. Anyone who has looked around the inside of airports in the Gulf when a PIA or Air India flight is due in has noticed that almost every waiting passenger has a very long process for such products to break into the market. The reason is not that in Dubai the advertising used to introduce new products to consumers is of a higher standard than elsewhere—it is not, even though TV advertising is allowed for three minutes in the hour whereas it is banned altogether in Saudi Arabia. Nor is it that people in Dubai are very much more responsive to advertising. The explanation lies mainly in the very big turnover of population and visitors, which makes a reputation hard to establish in the first place.

Interestingly, in planning their advertising and promotions the Dubai merchant houses do not aim, as outsiders might imagine, at specific racial/cultural groups. In part this is because the media is not as much divided up according to through regional economic developments in remarkable depth. A hypothetical example less technical nature, such as of this was suggested recently by a marketing manager selling finding a Dubai girl prepared to model vacuum cleaners enterprise. "Say that country to 'X' is wanting to buy a French nuclear power station, then the portant of all it is felt that it would be politically awkward to be seen to be aiming an advertising campaign overtly at a minority group. If there is any racial/cultural bias in Dubai advertising, it is towards the SECAM colour television system, as part of the products.

However, there is a school of thought which argues that if Dubai is to continue to develop and prosper in future, it should be expanding into precisely these types of operations. It is suggested that the big Dubai merchant houses might one day turn into companies rather like, say, Jardine Matheson, or, on a rather more specialist plane, into trading businesses such as those associated with the names of Louis Dreyfus, Bunge, Ralli Brothers or Volkart Brothers.

The first signs of such a development taking place would probably be the establishment of one of the big international houses in a partnership with one of the local Dubai houses—as Jardine Matheson has recently bought into one of the biggest Saudi merchant groups, albeit with different purposes in mind. The Government might help by cautiously encouraging the establishment when the time was ripe of trading associations and exchanges for different types of goods.

It goes without saying that developments of these sorts can only come slowly—Dubai already has a domestically orientated stock and commodity exchange and it is not very active. On the other hand the development of an international trading business as a diversification away from oil would probably take longer than it will take Dubai's heavy industries to become viable—and it would certainly be more in tune with Dubai's society.

It follows that in Dubai goods

do not sell, as they do elsewhere in the Gulf, on the basis of their having a long-established reputation, of the sort which may buffer a brand against competition from superior and/or cheaper products, and make it a very long process for such products to break into the market. The reason is not that in Dubai the advertising used to introduce new products to consumers

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Michael Field

At present the merchants' business in Dubai is predominantly a matter of importing, stocking and then wholesaling and/or retailing within Dubai and Abu Dhabi. A small volume of goods is smuggled still, which calls for specialist expertise, and larger volumes are re-exported visibly to neighbouring countries, which calls for a certain knowledge of local conditions in those markets. There are also just a few cases of merchants dealing at arms-length; buying, say, scrap iron in London and then reselling it directly to a buyer in Karachi without ever touching Dubai. A few merchants have sold to Iraq and Oman on this principle, and it is known that the Union Bank of the Middle East, owned by Abdel-Wahab Galadari, has done some arm's-length trade finance. But it is still true to say that examples of this type of trading are few and far between. Certainly there is none of the merchanting of the Hong Kong or London type, where merchant houses will buy and sell in the products in which they specialise, in effect matching markets with the best source of supply and using their names as a guarantee of the integrity of the products.

Consequences

For the Dubai merchants, one of the consequences of this pattern of trade has been the need to be extremely internationally minded and to think through regional economic developments in remarkable depth. A hypothetical example less technical nature, such as of this was suggested recently by a marketing manager selling finding a Dubai girl prepared to model vacuum cleaners enterprise. "Say that country to 'X' is wanting to buy a French nuclear power station, then the portant of all it is felt that it would be politically awkward to be seen to be aiming an advertising campaign overtly at a minority group. If there is any racial/cultural bias in Dubai advertising, it is towards the SECAM colour television system, as part of the products.

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EXPATRIATES

CONTINUED FROM PREVIOUS PAGE

food from the UK and prices have come down. Shopping can be frustrating as occasionally a particular item or brand will run out completely, and this used to happen frequently when port congestion was at its height and goods stayed offshore for months. Food

shopping is by and large good value, although here the English primary schools in the Emirate and provide O level and eventually A level courses to the University of London standard.

With a six-day week, what to do on the Friday weekend becomes of major significance. Almost every sport is available, and expatriate cricket, football and rugby clubs, polo, golf, sailing, tennis and water sports, sailing, tennis and water sports, become quite organised, with established clubs for most sports, annual leagues and trophies as well as local sponsorship.

Accommodation is one item of expenditure which rarely touches the expatriate directly. Although company housing varies with status and the company's generosity, most people are adequately housed. In Dubai, the popular choice is Jumeirah, a sprawling beach development of villas. Rents start from £25,000 p.a. for a villa in Dubai—but this is the company's problem.

Schooling is by and large good value, although here the English primary schools in the Emirate and provide O level and eventually A level courses to the University of London standard.

Celia May

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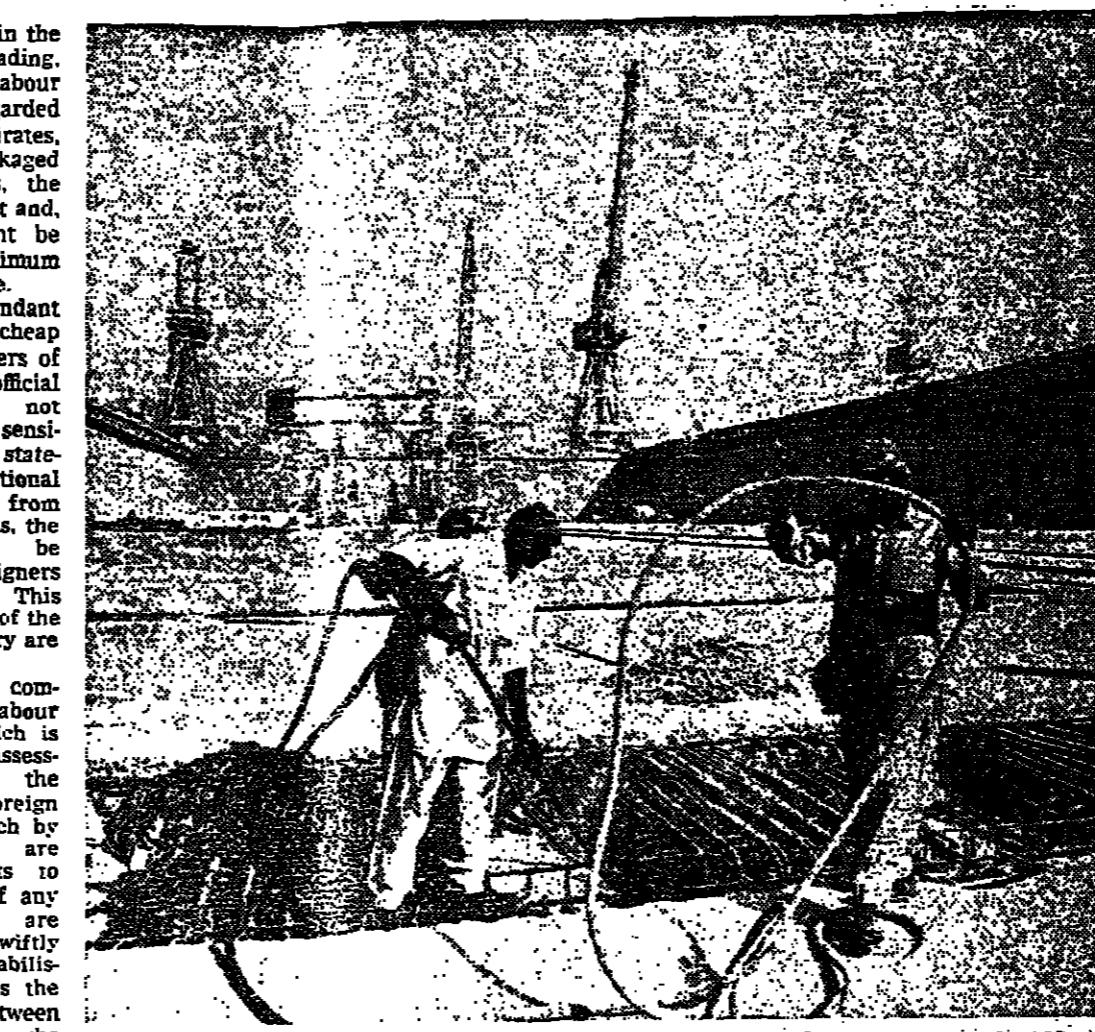
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UNITED ARAB EMIRATES XX**LABOUR****A growing force**

The Dubai Dry Dock, being built by Costain/Taylor Woodrow at a cost of £162m, was hit last year by a strike for better pay and accommodation.

YOU CAN see shop-signs in the UAE with the legend "trading, shipping, freight and labour supplies." Labour is regarded as a commodity in the Emirates, procured, handled and packaged with the minimum fuss, the maximum acceptable profit and, many in the West might be tempted to say, minimum dignity for the workforce.

The UAE boasts abundant supplies of relatively cheap labour, yet has few workers of its own. The latest official population figures are not released because of their sensitivity, but from recent statements in the federal National Council and information from well-informed local officials, the 1978 population can be estimated at 650,000 foreigners and 210,000 nationals. This means that three-quarters of the people living in the country are foreign.

When the business community speaks of "good labour conditions," a phrase which is frequently heard, is an assessment strictly from the employers' viewpoint. Foreign workers do not have much by way of rights. Strikes are illegal as are attempts to organise labour unions of any kind. Troublemakers are identified and deported swiftly and without fuss. One stabilising factor on worksites is the traditional mistrust between Indians and Pakistanis who together form about two-thirds of the foreign labour force. This may be one reason why there have only been three publicly recorded labour disputes in the last two years despite low wages and debilitating conditions.

The federation is only beginning to come to terms with the implications of the society it wants to build. In many quarters industrialisation is still seen as the cornerstone of socio-economic development. Imported labour, whose existence would change the market the factories produce for, could eventually become the key element round which society will have to adapt itself. The foreign workforce is the single most important part of the country's infrastructure—politically, economically and socially,

as important as oil reserves. The Government is gradually recognising this, but only slowly—possibly because this is almost the first time in history such circumstances have arisen.

The most important section of the bulk labour force is from Pakistan and India, making up an estimated two-thirds of the unskilled workforce. Workers are paid about Dh 25 a day, which provides them with a surplus for sending home only because of the unpleasant conditions (living often five or 10

Some big contractors provide workers with food free of charge and maintain site canteens which get through vast volumes of rice every day and provide workers with food free of charge. The motivating force to persuade labourers to work unprotected from the heat and humidity of the Gulf is their ability to earn just enough to save. The alternative to the steaming primitive shacks that the less fortunate workers live in is to return to the sub-continent, usually to no job at all. Employers have a considerable hold over the workers, who cannot leave without a letter of release. If they do so, their next employer often pays them less under threat of exposing them for deportation.

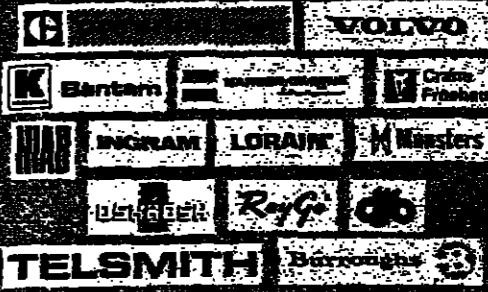
Last year's clampdown was followed by the cancellation of the transit visa system, imposed in the wake of the murder by a Palestinian of the Minister of State for Foreign Affairs, Mr. Saif Ghobash, an event which stimulated some very hard thinking about immigration. The move has had a serious effect on business in Dubai, in particular where hotels have lost the trade of casual western businessmen, while the Souk has had to go without the stimulus of large-scale shopping expeditions by tourists from across the Gulf.

For the first time since the oil price rise more people have been leaving from UAE airports than arriving. About 50,000 resident workers are said to have left last year. Others cannot leave because they cannot afford the fare home. One driver from Kenya said he had been unable to leave after his company went bankrupt because he had not received the compensation money allocated to him. Because of the lack of education among UAE nationals and the development of local and federal bureaucracies, almost all the skilled clerical and administrative staff are foreigners, mainly Levant Arabs, Palestinians and Egyptians. From the social and cultural point of view these immigrants adapt better to conditions in the UAE. They are vital for the administration of the country since they know Arabic (which only a minority can claim). Officials say there are about 70,000 foreign Arabs, of whom 30,000 are Palestinian with fewer Egyptians. A number of coastal waters off Fujairah have remained in the UAE having arrived during the Lebanese civil war.

These are the lucky ones. The most unfortunate workers from the sub-continent make illegal crossings to the east coast of the UAE sometimes paying hundreds of dollars to the Dhow owner. Some arrivals are not even aware their entry is illegal. Others arrive with no more than a scrap of paper bearing the name of an acquaintance and a few rupees in their pockets. In more tragic cases the dhow captains drop them off in the coastal waters off Fujairah. Those who were caught included many women and children who were deported the next day. Last year 170 people are thought to have drowned in an abortive attempt to cross from Pakistan. The crew of the illegal vessel allegedly forced the passengers into the water at gunpoint as UAE gunboats arrived. Those who land successfully are sometimes unaware of the geography of the country and are soon parted from their remaining savings by taxi drivers to pay for the trip to Dubai.

Last year the Government, increasingly aware of the immigration problem, made efforts to stop illegal immigration with

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the future is the point at which industrial and construction labour will begin to cost significantly more. Wages have remained low for years despite an extraordinary rise in the cost of living. Until now there has always been a substitute employment just down the scale as a

M.T.

TRADE

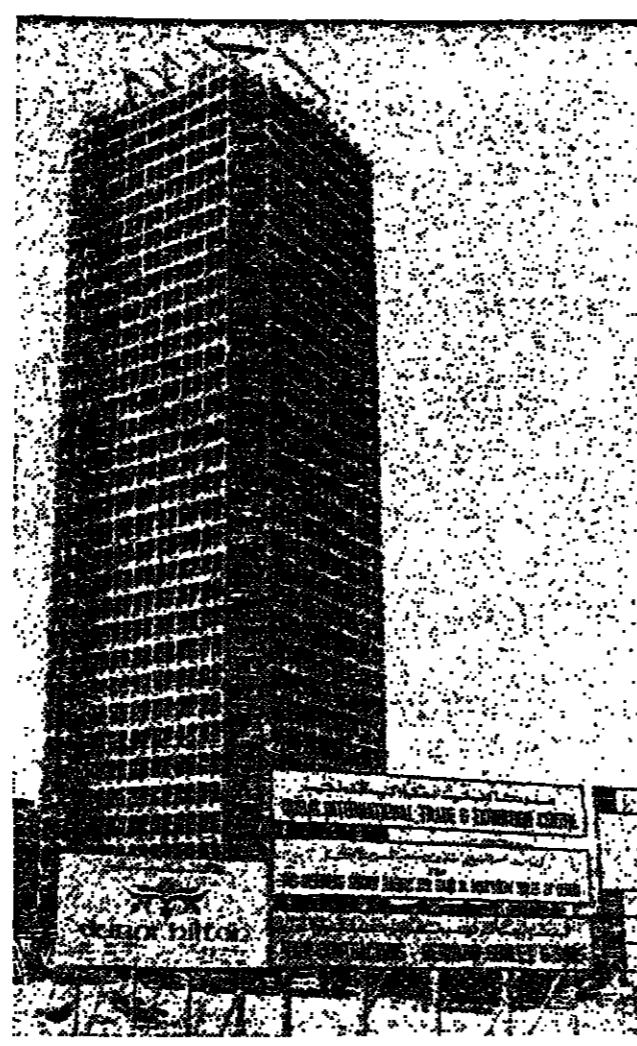
Declining surplus

The UAE's balance of payments has been much of a topic of discussion in the Federation. While positive trade balance in 1976 last year, about the same as in 1974, there would appear to be nothing to discuss. However, figures newly collated and recently published by the UAE Currency Board show that the overall balance of payments surplus of \$2bn in 1976 has declined to \$378m for 1977.

As the UAE is a considerable oil exporter, producing about 6 per cent of OPEC's oil, small increases in the per barrel price have compensated for the massive increase in imports since 1974, from \$1.7bn to \$2.6bn last year. Oil income in the same period has risen from \$2bn to \$9bn, thus producing the comfortable trade balance.

But fast increasing cash outflows on current account — "invisible" imports such as services, some private sector capital transfers, remittances by the half million or so immigrants, etc. brought the current account surplus to less than half the trade surplus in 1977, a figure of \$300m and a drop of nearly \$100m. This is still a comfortable margin, but the trend is towards a reduced surplus, and this latest cut in Abu Dhabi's oil production could accentuate it.

1977 was 1977 a year of unusual activity in any of the major foreign exchange consuming activities. Although imports were up to \$4.3bn from the \$3bn of 1976, a similar billion dollar increase was recorded in 1975 over 1974. (1976 itself, in import terms, was rather a disastrous year as the UAE's ports were so congested that it took Dubai, the main port of the Federation, months to deliver cargoes).



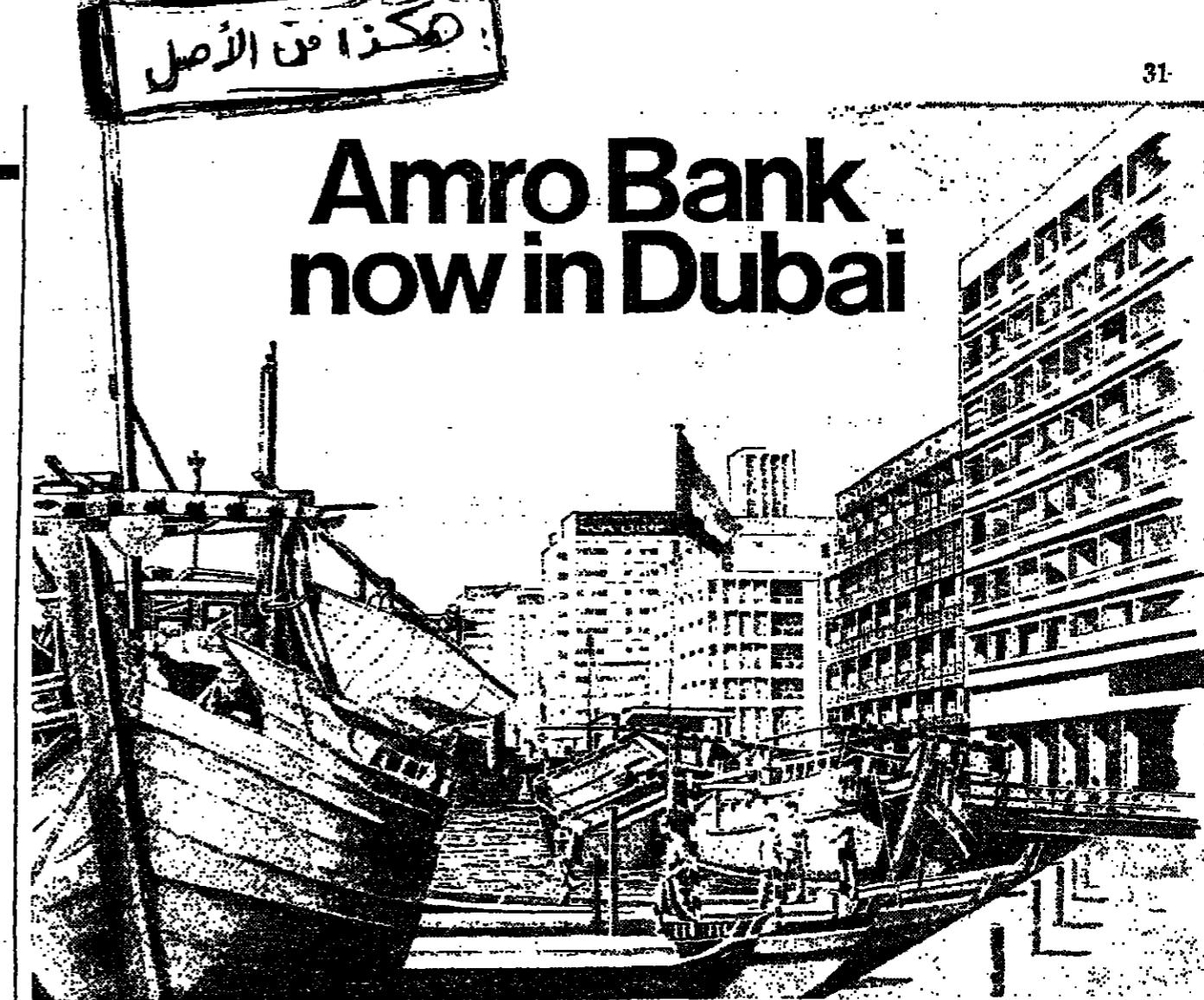
Surplus

For the Emirate of Abu Dhabi itself, the balance of payments picture shows a comfortable surplus of around \$1.8bn for the first three quarters of last year. (Later figures for the Emirate were not available in time for inclusion in the Currency Board's latest quarterly report.) Even if Abu Dhabi's generous aid disbursements, which account for most of the money given or lent by the UAE, were subtracted, it would leave a balance of \$3bn or thereabouts over imports of around \$886m for the first three quarters of 1977. Abu Dhabi itself is only directly responsible for about a third of the UAE's total import bill.

The Abu Dhabi picture is distorted by the fact that an unquantified proportion of its imports come into the UAE via sea routes so congested that it took Dubai, the main port of the

United Arab Emirates. Any attempt to draw up a meaningful trade balance for Dubai is difficult because of the fact that many of its imports are for other Emirates and because part of its trade is unrecorded, while the absence of accurate data makes the compilation of a balance of payments table almost impossible. Dubai's total import bill for the whole of 1977 came to just over \$3bn. Against this should be set its recorded re-exports (\$294m), its oil exports (estimated at \$1.4bn) and its unrecorded re-exports, which probably make up about a third more than the recorded re-exports. These are made up of such items as gold, gold objects, and, to an increasing extent, watches, electronic consumer goods, cameras and pharmaceuticals shipped illicitly to neighbouring states. Leaving this last item aside the Emirate would have a notional trade deficit of \$1.5bn in 1977 — nearly eight times larger than its deficit in 1974.

But it would be wrong to deduce from this that the hypothetical case of the Emirate being a totally independent state it would suffer critical trade deficit problems. In that eventuality a considerable proportion of the Emirate's imports (that proportion which goes to other Emirates) would count as re-exports, or, if other Emirates chose not to buy through Dubai, the import figure would drop. But it is a mark of the interdependence of the Emirates that Dubai's traders take up two-thirds of all the bank credit extended in the UAE, which in November last



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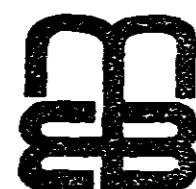
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UNITED ARAB EMIRATES XXII

SOCIAL WELFARE

Painful readjustment

IT IS not an uncommon sight to see a gleaming new Mercedes outside a simple house in a UAE village—with the owner's goats clambering all over it. While the UAE's wealth has permeated down in some form to the poorest citizen, it is going to be a few more years before many adjust to the new life. The complete social upheaval of the last ten years or so is something no nation could absorb without some painful readjustments. It is perhaps remarkable that the country has been able to absorb so many changes in such a short time.

UAE nationals receive free medicine, housing and education and if they feel they have a personal grievance they are always free to visit the Ruler at his daily maitlis to air their complaints.

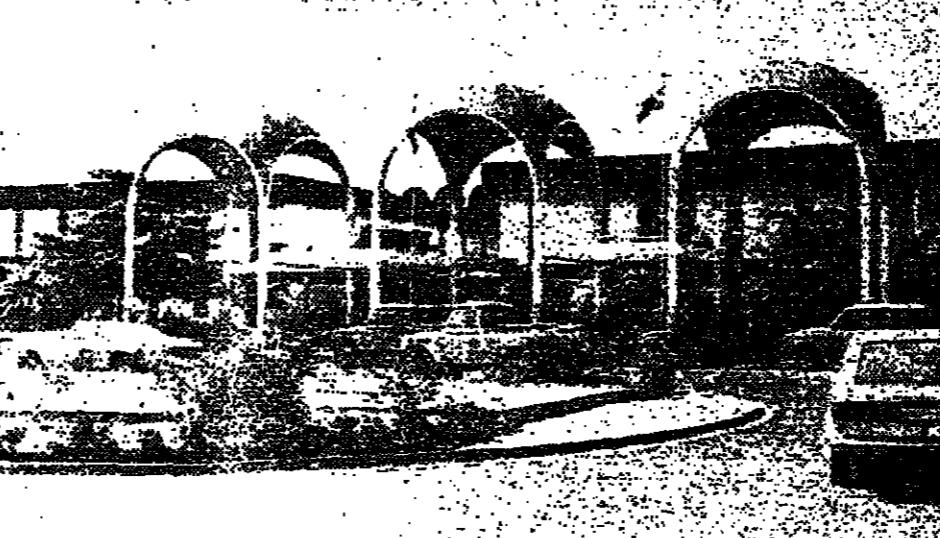
Generally it is the federal Ministry of Social Affairs which deals with welfare cases, making payments to certain categories of citizens, including widows, divorced or deserted women, orphans and illegitimate children. A family may receive up to DR 1,600 (\$400) a month in social security payments, and according to official statistics about three per cent of the population receive such allowances.

Much of the administration in the social services department, as in other government ministries, is undertaken by non-nationals because there are not enough locals who are able or willing to take such jobs. This, coupled with the large number of western expatriates who have come into the country, has created social difficulties for the poorer Arabs. Not only do they have to deal with a new way of life imported by the foreigners but they also have to turn to strangers for guidance.

In the last 10-15 years, new schools, roads, townships and hospitals have advanced into the traditional desert existence, forcing even the most confirmed bedouin to adopt new life styles. A major drive has been made to encourage the Bedouin tribesmen to give up their nomadic existence and settle in townships, giving the growing generation the benefits of stability, education and medical care.

The Federal budget last year allocated Dh 570m (\$144m) for housing, through the Ministry of Public Works, and the most concerted attempts at a rehousing policy have been made in Abu Dhabi and Al Ain. Poor families are not only rehoused but are provided with free services including water and electricity and financial help to buy furniture and other household goods.

While low income housing, usually in one- or two-storey concrete blocks, is provided free for those in need, encouragement is also given for



The 400 bed Rashid Hospital in Dubai, built in 1972, is currently being extended.

Difficult

However, a house and cash are not going to turn a bedouin tribesman into a modern citizen overnight and careful help by social workers is needed to help families adjust. This can be difficult, as bedouins and suspicion take a long time to break down and many families resent what they see as prying by outsiders, a problem made worse by the fact that many social workers are foreigners.

There is another difficulty for social workers visiting these shanty towns: that of locating the right house, as there are no addresses, road layout or recognisable landmarks. The mass of bedouin huts can contain any number of people and animals, and keeping a check on them is almost impossible.

Health visitors trying to keep salaries, and promotion and been to a clinic or hospital quicker."

frequently encounter such difficulties. Even when they manage to locate the house they may well be refused entry by the suspicious family.

However, in general medical treatment in the UAE is one of the relative success stories of the country, and traditional fears are gradually being overcome as trust between doctor and patient is built up. About Dh 350m (\$87m) was allocated for health this year in the federal budget, and the eventual aim is to bring the ratio of doctors to patients to one to 1,000.

In Abu Dhabi there will be a total of 14 hospitals at the end of the year when two new 320 bed units open. Most are staffed by British and Asians as well as foreign Arab staff, although it is becoming more difficult to find suitable staff.

Recently the Director of Overseas Health of a major hospital management company warned that if the present rate of hospital building in developing countries, especially the oil states, continued, in five years the entire spare resources of the western world would be exhausted. However, the UAE is in the process of being extended at a cost of over \$100m and a new 638-bed hospital is being built. A modern medical facility has always appealed to doctors and nurses. We can offer better catering for an expected population of 400,000 in 1980.

Celia May

EDUCATION

Heavy spending

THE UAE university at Al Ain, been compulsory since 1971, Dubai also has a commercial which opened last year, crowns although there are still agricultural institute, while an education system built from youngsters between six and 12 virtually nothing in less than who do not receive education. An Ain University, which has been established in Ras al Khaimah, 20 years. The university is now open to those sparsely populated areas where there are no schools, and a curriculum based on the American college system, should help to give nationals keep pace with the growing needs of the technological facilities. This is one reason why such determined attempts have been made to settle the bedouin. If families of the university, which are still leading a nomadic mean that students now no longer have to go abroad for further education. When it opened last September 300 students were expected to enrol, but in fact 500 arrived on the first day. Many of them were girls who would almost certainly never have had the opportunity of continuing higher education abroad. In addition to giving them education the university has opened the door to emancipation.

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However, a university is of little use unless it is supported by effective schooling lower down the scale, and the UAE is making a determined effort to raise standards all round.

An increasing slice of the budget is now being spent on education. In 1972 only Dh 82.5m was spent, while the current figure is Dh 550m. Development allocations have also risen dramatically, from Dh 14.2m in 1973 to Dh 308m in 1976. And this year the Ministry of Public Works set up a special committee to look for sites for 110 new schools which it is planned to build at a cost of more than Dh 880m. Indeed, for the construction industry, building schools is an important growth area, and there are often over 30 companies tendering for every new school.

There are now 185 schools in the UAE, the majority in major urban areas but increasingly in the more remote northern regions. Formal education has

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UNITED ARAB EMIRATES XXIII

HOUSING

مکانات الارض

Property boom collapses

THE UAE's feverish property boom is over. There is now overcapacity in some sectors of the market, rents have begun to fall and the tenant is at last getting a better deal.

The effects are most obvious in Sharjah, where there is an almost embarrassing number of empty buildings, but Abu Dhabi has been affected and so, to a slightly lesser extent, has Dubai. Yet in all three centres building work on apartment buildings and offices is going ahead, putting more and more property on to the market.

Easily available credit, spare cash and the self-generating effects of a boom led to fantastic growth of property building—in the years following the 1973-74 oil price rise. It was not difficult for many UAE nationals to obtain title to some land and to get a bank loan to build on it. The result was that last year an unfurnished villa in Jumeirah, the most fashionable suburb of Dubai, could cost up to Dh 140,000 (\$35,000) a year, while a flat in Abu Dhabi could cost around Dh 80,000 (\$20,000).

What is more, landlords would provide nothing, often not even air conditioning units, and they would also demand rent in advance. It was not unknown for companies to pay five years rent in advance, although it was more usually two years. Moreover if the ceiling fell in or rain gushed through the roof during the letting and servicing. The landlord is making a smaller profit (and he cannot usually thought to be around 1,000 rents for Government employees who are nervous to move from empty flats in Abu Dhabi, and by one fifth, imposing a Dubai to Sharjah. Last year the first time and may even be 500 will become available as new year the Government's total cuts, leaving homes without air let on a daily basis. A demand buildings are completed. Typical housing bill was DH \$1m conditioning for up to eight hours a day. This has arisen not just for small-scale rents in the capital are rent for civil servants. Last miserable sweaty hours a day. New towers blocks on Zayed the Second Street in Abu Dhabi dwarf immigrant dwellings.



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shanty towns, basically occupied by Asian manual workers and poor foreign Arabs. Their presence embarrasses governments and there have been attempts to clear them and provide low cost housing, especially in Sharjah and Abu Dhabi. Thousands of low cost homes have been built and given away to UAE nationals who are also given furniture, free electricity and free water. Other local nationals are given plots of land to build their own houses.

Budget

The Ministry of Public Works announced a budget of Dh 577m for housing this year, considerably more than the Dh 325m earmarked for 1976 when a target of 2,700 homes was set.

Individual Emirates also take some responsibility for building low cost homes. Abu Dhabi, for instance, budgeted a total of Dh 111m in 1975 compared with Dh 51.4m the year before. Even before oil prices were raised Abu Dhabi was spending 8 per cent of its budget on

This has now fallen in proportion to income, partly because housing is now shared between local and federal government. While announcements are made regularly about the number of homes to be built in any year it is difficult to check on whether the target is actually reached, but it is probably only in Abu Dhabi, where the money has been regularly available, that projected figures have been attained. A scheme is underway in Abu Dhabi and Al Ain to build 5,000 homes while Sharjah's plans to build several thousand low cost homes for teachers founded through lack of funds.

It is something people do not easily forget when temperatures peak at 120°F in the summer. However, Sharjah is a business centre in its own right and many people prefer its atmosphere to that of Dubai. Rents tend to be determined on size of property and number which is busier and more developed. There are also those for whom price is the major criterion who are forced to put landlords have formed a kind up with the twin agonies of unofficial cartel and the highly dangerous Dubai-Sharjah Road.

A glance up at the curtain-walls windows in many of the new blocks of flats which have been built in Sharjah in the last 12 months is a reminder of the embarrassments some landlords are facing with their bank managers.

Despite the wealth of the UAE there are still numerous

C.M.

Expansion

In Dubai some construction projects are running down notably the dry dock and the Port Rashid extension—but Zakhum oilfield, the completion in the near future of two new hospitals and the growth in population associated with developments at Ruwais (even though this has been sealed off). Their action has had some effect on the rest of the market but as not much as was expected.

In Abu Dhabi the arrival of

numerous Frenchmen to work on the CFP contract for the standards of maintenance.

On the development of the Upper

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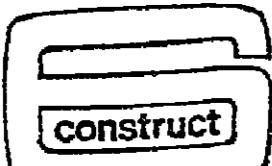
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UNITED ARAB EMIRATES XXIV

CONSTRUCTION

Development at a peak

LAST MONTH the biggest ship Dubai stand at 5 per cent of ton activity is likely to keep ever to dock at Dubai's Port the contract value and per-taking over. But many of the Rashid, the 37,404-ton Greek-registered Sun Dragon, came in 10-15 per cent, depending on that they cannot fund their current projects is causing number are raising syndicated cement: Dubai bankers have been reporting a recurrence of what has been called the "Dubai disease" whose primary symptom is a rush by every second sonk trader to open a letter of credit in favour of some far-flung cement supplier.

Though this raises memories of the speculative over-ordering of cement which ended in a crash less than two years ago, the fact is that—despite what social gossip would have one believe—there is still a construction boom in the UAE. Private sector building is rapidly dying down after last year's recession, but both Dubai and Abu Dhabi are likely to spend record amounts on development this year, while the implementation of the federal budget is constantly rising. The total value of firm contracts in the northern Emirates alone is more than £3.6bn, and Abu Dhabi is proposing to spend nearly £2bn on development during the next three years.

Nevertheless development spending is likely to peak during the next two years and decline steeply thereafter. Few new contracts are being let, projects are reaching completion, there are few major infrastructure improvements envisaged for the future and governments are finding their expenditure is creeping up inexorably on their revenues.

Contrast

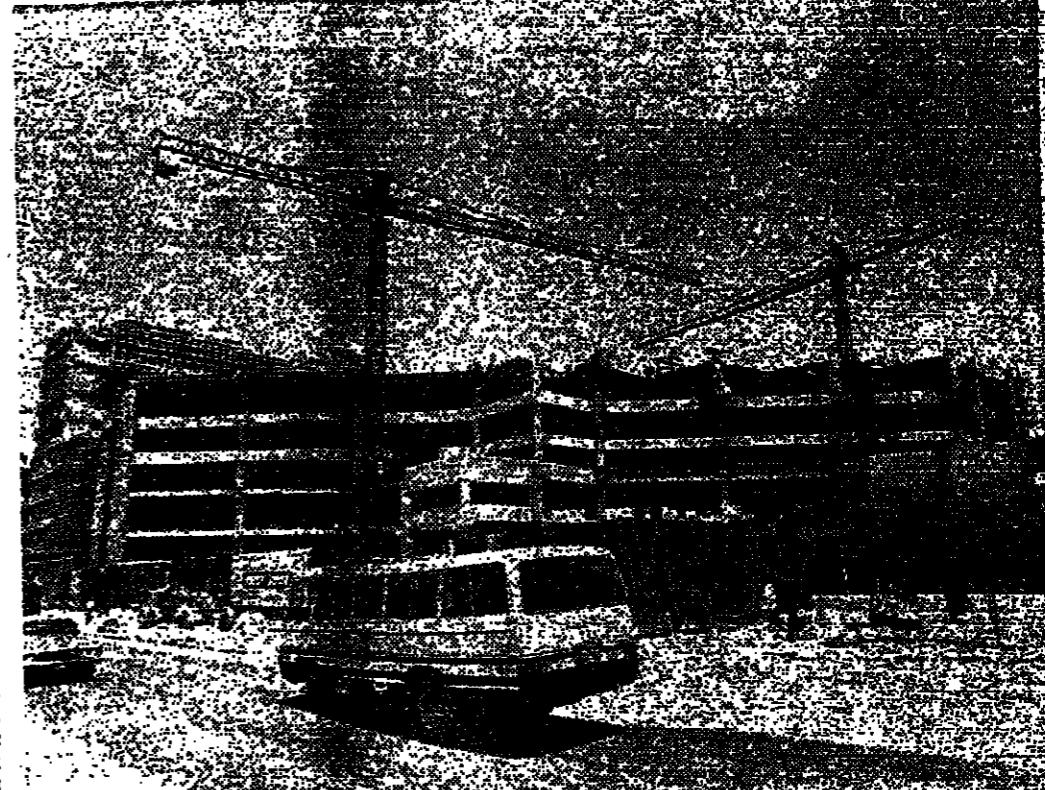
As in other fields of business activity in the UAE there is a sharp contrast between practices in Abu Dhabi and Dubai, while the other Emirates are less easy to categorise. At one time during the Gulf boom it seemed as though Sharjah would assume a strong and separate character, but the now collapsed before the boom could complete its developments, and Sharjah is now characterised by as many unfinished buildings as on a Hollywood film set.

Of the two major Emirates, Dubai's construction scene is probably the most active at present. The industrial zone and port at Jebel Ali appear to be going ahead according to the original mammoth plan, and Shaikh Rashid, the Ruler of Dubai, his close relations and other prominent businessmen are still interested in private sector property development. But the conditions under which contractors now have to operate in Dubai are gradually changing. There is a conspicuous lack of new projects at Jebel Ali include Dubai's aluminium smelter, the gas processing plant, a cable factory, an aluminium extrusions plant and a structural steel plant.

The drydock construction project (expected to cost about £250m) is rapidly nearing completion according to the contractors, a joint venture of Costain and Taylor Woodrow International, and should be finished to plan in February, 1979. Visiting the site is a strange experience as one would assume a strong and remembers that as yet there is no management to take over the spanking new yard with its bright yellow polythene-wrapped machinery: a slightly strange experience for the contractor also, not to have the client breathing down their necks asking when they will be off the site.

The port of Jebel Ali is also in a somewhat unreal situation. There has been talk of scaling down the project, but Shaikh Rashid still appears determined to stick to the original plan for 74 deep-water berths. The cost was originally estimated to be around £400m but this is now being revised upwards. The plan is that the port will be used by the industry in its immediate hinterland, but so far the only industries definitely to set up at Jebel Ali include Dubai's aluminium smelter, the gas processing plant, a cable factory, an aluminium extrusions plant and a structural steel plant.

The gas plant is scheduled to be completed at the end of this year and its major customer clients in Dubai used to follow the international FIDIC for natural gas, the aluminium standard contract terms but smelter, should be completed by autumn 1979. Most of the of the terms of an inter-contractors for the aluminium nationally known FIDIC contract are British, including the terms of the plant are being strengthened in British Smelter Constructors order to protect the client for the design and building of the plant. Hawker Siddeley for discover the bid range. A recent Government contract did not specify FIDIC conditions which local consultants think may be the beginning of a break-through towards universally accepted standards of tendering. Because of the greater density of bureaucracy in Abu Dhabi, and the higher levels at which decisions are taken, it has a reputation for being a slower payer than Dubai. Most residents of the UAE are only slowly learning that in construction terms at believe that there will be a continuing demand for high-quality clients, as with others in Gulf-world. That, in construction terms at least, cost and competence are directly related. At present bid bonds in dation, so this area of construction



The Inter Continental Plaza under construction in Dubai

to be an "immaculate" client.

When the economic slowdown reached the Emirates at the beginning of last year, many private clients also became notoriously slow payers.

Although there have been no

really large bankruptcies

among the contractors based in the UAE, it is known that one

example), though some of

or two are so indebted to their

larger projects are

restricted to a smallish list

of pre-qualified contractors.

The most telling silent

monuments to the private

sector's overbuilding during the

boom years of 1975-76 are to be

found in Sharjah. Row upon

row of partially occupied blocks

of flats, a great number of

unfinished buildings where poor

quality blockwork is already

beginning to crumble, elegant

but very empty hotels—parts of

Sharjah are like a ghost-town

that was never inhabited in the

first place. The Sharjah

Government itself (as opposed

to its private sector) has won

some admiration by its fine

cutting back on spending as the

slowdown became more severe.

Some of those buildings in

Sharjah may be finished, and

of these some at least will be

occupied if business picks up

again. Certainly the increase in

cement imports and the slight

increase in letters of credit

opened, particularly in Dubai,

indicate that business confidence

may be picking up. But local

observers feel that the heady

two years immediately after the

oil price rise are unlikely to be

repeated. There will be more

construction projects, and

contractors (skillful ones) will

still be able to make money in

the UAE. Newcomers, however,

are advised to go into joint

ventures with an active local

partner. "Lack of local knowl-

edge can be very expensive,"

says one respected consultant.

The construction industr-

y in the UAE (as else-

where in the Gulf) has an addi-

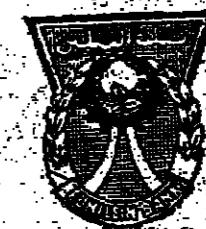
tional function—it is through

Government projects that oil

wealth percolates down to the

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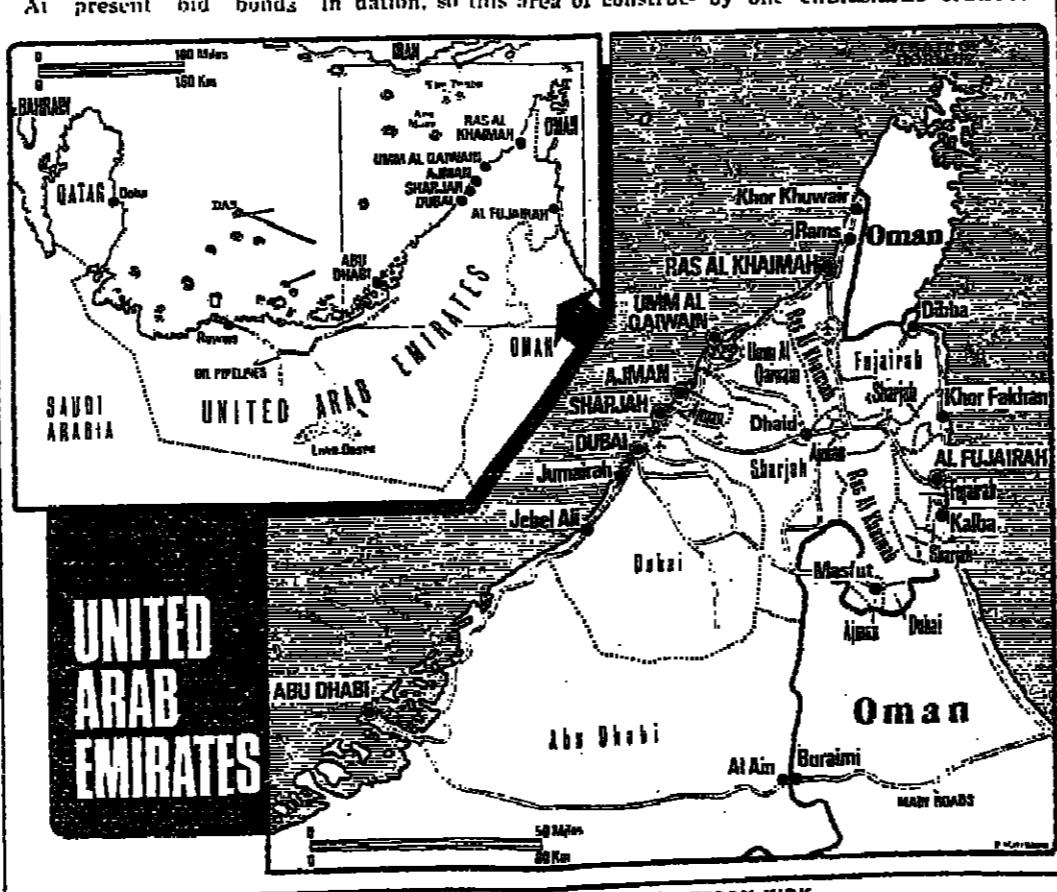
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Photographs in this Survey were taken by TERRY KIRK

Russia bids for warlike space lead

BY ROGER BOYES

THE SOVIET UNION'S latest space link-up is last link-up, however, went off smoothly, the Soyuz-28 cosmonauts spending a record 96 days in space.

The current mission appears innocent enough: the two-man crew were transported last week to the Salyut-6 orbital laboratory where, according to the Soviet press, the cosmonauts will process certain materials under gravity-free conditions, take photographs of the earth and carry out some routine tests. But space experts in London and Washington believe that the success, or otherwise, of the mission will show whether the Soviet Union has fully overcome the technical and psychological problems which until recently hampered its manned satellite missions.

The development of large orbital space stations—the ultimate goal of these link-ups—combined with Soviet expertise in the field of hunter-killer and radar surveillance satellites—could greatly advance Soviet capability in the military use of outer space. Talks in Helsinki between the U.S. and the Soviet Union, scheduled to start this week, have been aimed at working out tight controls over the deployment of killer satellites. A total ban on these unarmed vehicles is thought to be unlikely to emerge.

Earlier Soyuz missions have been plagued with docking problems. Landing techniques have been, at best, haphazard. "Washington," one space systems analyst said in London, "is way behind on satellite warfare and is scared that things will get out of hand." Another landed on the side of a mountain, almost impossible to rescue teams. The space stations may substantially increase Soviet military potential in space. According to a recent Soyuz vehicle analyst in London, "the recent Soyuz vehicle

testings, the Soviet Union plans from having military functions during the 1980s to launch 'Soviet space stations,' a former space engineer says, 'will weigh between 75,000 and 100,000 lbs each, with the American aircraft carriers regularly playing on earth. Soviet These modules would then be hunter-killer satellites will play together by manned and the same role in space that automatic means to form a large space station complex, made up of medium-sized and larger components.'

These complexes could then combine several reconnaissance functions—including the surveillance of missile silos in space, early warning, navigation, mapping, communications and control—through directed photography. The scientific information gleaned could also have strategic value such as weather forecasting, for instance, or crop prediction.

Spinning wheel

One possible design for such a complex involved linking up and welding together station modules to form a wheel-shape. Additional modules would form the spokes of the wheel. When the station rotates, the cosmonauts working in the outer ring would be able to work under artificial gravity conditions, derived from the centrifugal force of the spinning wheel. There would, however, be a vacuum and zero gravity in other parts of the complex—hence the emphasis on weightlessness tests in the current Soyuz programme.

The Soviet President, Mr. Leonid Brezhnev, has described the projected network of such stations as "man's highway into outer space." The plan is to arrange the stations so as to cover Russia's lunar ambitions, which is to be pursued through after Apollo, and the programme was dismantled. It was never really clear during this time whether the Soviet Union also intended to put a man on the moon. But whatever the Russians' lunar ambitions, it was unquestionably pursuing a comprehensive near-earth manned space programme.

The Russians gained valuable experience, apart from the current

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COMPANY NEWS + COMMENT

Norcros expands to record £14.51m

FOLLOWING A 5% advance at halftime to £5.54m Norcros finished the March 31, 1978 year ahead from £12.09m to a record £14.51m, which included a lower contribution from associates of £0.22m compared with £1.43m.

Sales increased by £2.6m to £16.83m against £17.5m which included £5.86m exports, and £3.46m overseas.

Stated earnings per 25p share are up from 13.95p to 14.7p and the dividend is stepped up to 4.42p (3.86p) net, with a final of 3.82p.

An analysis of sales and pre-tax profits shows: UK operations - construction £51.7m (£41.35m) and £3.77m (£2.96m); consumer and allied products £31.92m (£24.49m) and £1.95m loss (£1.53m); engineering £57.14m (£31.52m) and £2.11m (£1.88m); printing and packaging £34.09m (£28.27m) and £4.18m (£3.22m); overseas £20.78m (£20.88m) and £4.34m (£3.23m); head office and associates £10.83m (£17.5m) and £2.05m (£1.01m).

Profits were subject to tax of £5.28m (£5.49m) and pre-acquisition losses for the period of £6.00m. Also there was an extraordinary debit for the year of £0.76m against a £0.30m credit last time.

Surplus for the year was down from £7.68m to £7.41m but a smaller transfer to reserves left £5.95m compared with £5.51m last year. The available group cash left £2.46m.

At 31 March 31 assets totalled £81.91m (£73.8m) and net current assets stood at £43.09m (£27.37m).

● comment

With full year pre-tax profits up 5%, following the 22 per cent stockbrokers, and has close links with the Association of International Bond Dealers. Inter-Bond's directors and staff will be by the construction side, aided by joining the Datastream group.

BOARD MEETINGS

	FUTURE DATES
Interim-Cromie, Trident Television, Final-Carreras, Somme Walker and Staff, Whitecroft, Wilson Brothers.	June 20
Northgate Trust	June 23
Nordic Capital	June 25
Trust Houses Forte	June 25
Finsbury	July 27
Gresham House Estate	June 25
Gurd-Dundas	July 27
Jarvis J.L.	July 27
Monk (A.)	July 27
National Caravans	July 27
Shaw Mill Furnishings	June 25
TODAY	June 25

In this success although Lowman Cols had a difficult year due to extreme competition.

Capital expenditure on new assets in the engineering companies are expected to cost £500,000 while another £60,000 will be spent on alterations. The Exeter Foundry development is now costing £600,000 against the original plan which would have cost £450,000.

The chairman also refers to the acquisition of a major interest in Berekeley House, an office property in Exeter, a minority interest in a computer software innovation and substantial interests in a consortium drilling for natural gas in the U.S.

Mr. Amory expresses confidence that 1978 will see the continuation of the group's success.

Advance by Continental & Industrial

With total revenue higher at £2,473,720 against £2,218,844, pre-tax revenue of the Continental and Industrial Trust advanced from £1,665,232 to £1,810,271 for the year ended May 31, 1978.

The taxable result was struck after expenses of £137,265 (£110,718) and £156,580 (£42,944) interest. After tax of £634,276 (£644,174) and preference dividends, available revenue expanded from £985,558 to £1,126,825.

Stated earnings are 6.85p (5.82p) per 25p share and the dividend proposal is stepped up from 3.75p to 6.4p net, with a final of 4.15p.

Net asset value per share at the year-end stood at 239.4p (£248.4p).

Continued progress for Lowman

The Tiverton-based Lowman Group, which has interests in property, investments and engineering, achieved a substantial programme of updating of manufacturing processes and machinery, a proportion of which will be financed by leasing to assist cash flow.

The group has recently implemented a substantial programme of updating of manufacturing processes and machinery, a proportion of which will be financed by leasing to assist cash flow.

The group's new South African company began trading on March 12, 1978. Backed by a great deal of sales promotion it got off to a flying start and should be contributing to group profit in the current year, he says.

Meeting: Kensington Palace Hotel, W. on July 20 at 11.45 a.m.

Expansion by Datastream

Datastream International, which supplies financial and economic and computer-based information and computation services, is to acquire Inter-Bond. It is seeking a maximum of £200,000. Inter-Bond provides computer services on Eurobond and gilt-edged securities to dealers and has close links with the Association of International Bond Dealers. Inter-Bond's directors and staff will be by the construction side, aided by joining the Datastream group.

● comment

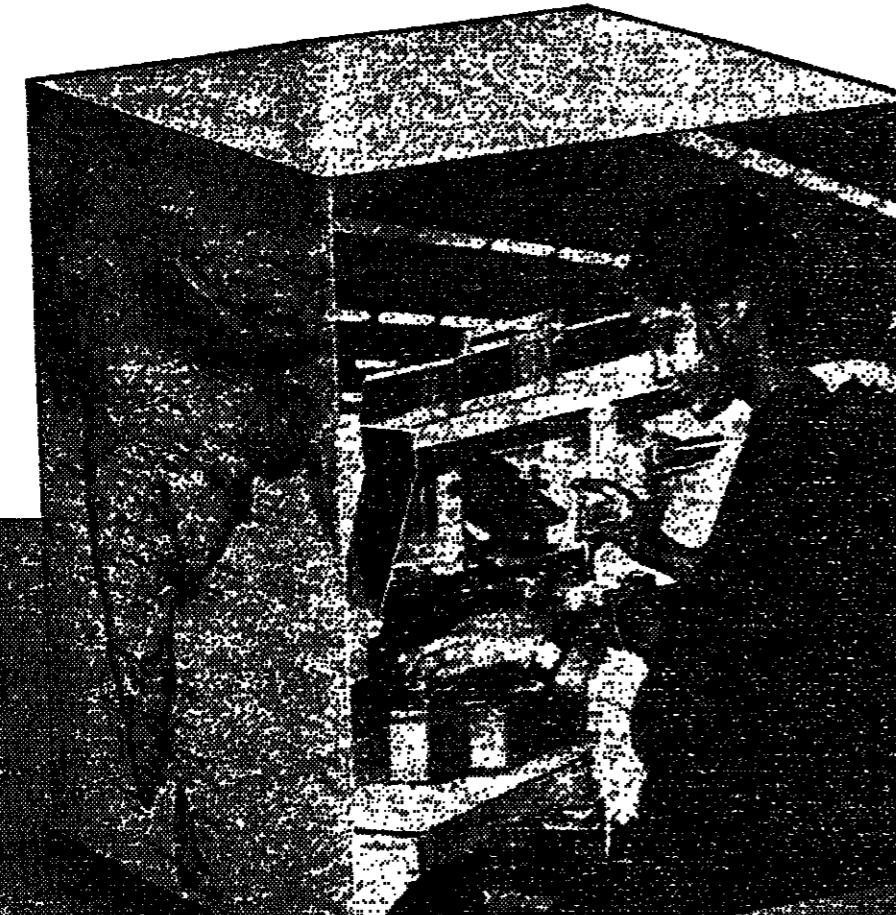
With full year pre-tax profits up 5%, following the 22 per cent stockbrokers, and has close links with the Association of International Bond Dealers. Inter-Bond's directors and staff will be by the construction side, aided by joining the Datastream group.

The chairman states in his annual report that all sections contributed

Banking on Grindlays means more than taking advantage of the Group's network of branches in some 35 countries. It means working closely with our specialists in such fields as export finance, foreign exchange, eurocurrency finance, and corporate banking. They take full advantage of the regional knowledge and support provided by over 200 Group branches and offices located in most of the major world markets. This teamwork provides the right financial products and packages at the right time.

Members of the Group's Export Finance Department discuss various forms of ECGD finance with a major U.K. exporter. The Group can now handle ECGD buyer credit business in U.S. Dollars or Sterling and can also arrange the financing of supplier credit business. ▶

In India, Grindlays has over 120 years of banking experience and a network of 56 branches serves local and international companies. One important international customer of Grindlays in both India and London has a subsidiary which operates this audio factory amongst its worldwide activities. ▶



Grindlays
Bank
Group

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Mr. Amory expresses confidence that 1978 will see the continuation of the group's success.

Normand shuts down in Canada

Despite close supervision from the UK the Canadian venture by Normand Electrical Holdings did not come up to planned performance in 1977-78 and has been shut down. The company, formed in Toronto to handle group sales in Canada, had sales of £55,000 in the previous 12 months. Its first year of trading.

The market has remained very depressed and additional import duty was imposed covering the group's range of products, which include electric motors, gear boxes and electronic and marine equipment. Mr. J. W. Bowditch, the chairman, tells me that the registered company in Canada is still retained in case it may be used profitably at some future date.

The group has recently implemented a substantial programme of updating of manufacturing processes and machinery, a proportion of which will be financed by leasing to assist cash flow.

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Mr. John V. Sheffield, chairman of Norcros group, balance sheet at March 31 remains liquid, with cash nearly £1m higher at £14.4m.

MINING NEWS

ARCO seeks bi coal build-up

BY KENNETH MARSTON, MINING EDITOR

AMERICA'S ARCO group, which is the largest oil company in the world, probably the same could be said of its coal build-up in the interests of the industry, according to the president, Mr. Thornton. "We are looking at the opportunities in the U.S.," he said. "Our coal name, Black Diamond, is in Gitter, in Wyoming, is intended to produce 200,000 tonnes of coal a year by 1980 and we are looking later this year at the possibility of a second mine, in the north, to produce 100,000 tonnes of coal a year by 1982."

Mr. Bradford said the new chemicals, copper and silver mines were its chief options. "We are seeing growth in the company and we expect a strong year for oil and gas exploration and turning to new activities for the longer term."

"We expect solid growth in business operations in the future, but added that "the opportunity for truly exciting growth could be realized." The high cost of Arco's capital spending over the past five years will be on oil and gas exploration and production. Last year, oil and gas accounted for more than 50 per cent of net tax profits.

HYUNDAI AND NSW COAL

The New South Wales-based coal miner, contractor and civil engineer, White Industries, has received a joint venture offer from Korean company, Hyundai International.

According to reports from Seoul, Korean officials said that the New South Wales-based company had been invited to invest in the joint venture.

The Korean officials said that of this sum, Arcom would invest £100 million over three years.

Mr. Hanson points out that throughout the year there has been heavy pressure on the company's business with the multiple clothing trade which itself had been affected by cheap imports.

Nevertheless, he says he is now disappointed with the prospects for selling products in the Common Market. The opportunities, he adds, of a much bigger home market in the EEC seems to have become, "opportunities for

Parkland chief optimistic but warns on imports

ALTHOUGH ENCOURAGED by the State-controlled countries and the first few months of trading in the Third World, As reported on June 7, Parkland, one of Britain's biggest producers of worsted cloth for the men's wear trade, achieved record pre-tax profits of £2.2m (£1.05m) last year, sales of £22.2m (£1.2m). Mr. Hanson, chairman of Parkland Textile (Holdings), expresses great concern in his annual statement over the effect of cheap imports on the UK textile industry.

"Given a fair chance to compete I am optimistic that your company will continue to prosper in the current year," he tells shareholders.

Nevertheless, he says he is now disappointed with the prospects for selling products in the Common Market. The opportunities, he adds, of a much bigger home market in the EEC seems to have become, "opportunities for

competition from cheap imports. Our industry still faces impossible

competition from basic products in spite of the renegotiation of the multi-fibre arrangement," he states.

Margins were under pressure throughout the year, he says, with home and abroad, and the combination of these factors made it more difficult than the chairman had anticipated.

Profits generated from group operations during the year came to £2.8m and £1.4m was spent on capital expenditure, representing, Mr. Hanson says, the directors' confidence in the future, and capital expenditure is expected to continue at about this level.

He adds that there is no reason why continued profits should enable the group to generate growth from within and establish a firm basis from which to expand.

At May 24 Rockland held 55.38 per cent of the equity, and Mr. P. H. T. Hanson 5.55 per cent.

Meeting: Leeds, on July 13 at 12.30 p.m.

Country & New Town consolidates o'seas affairs

MR. GERALD NEWTON, chairman of Country and New Town Properties, tells shareholders in his annual statement that diversification is the way forward.

He adds that there is no reason why continued profits should enable the group to generate growth from within and establish a firm basis from which to expand.

At the moment, the company has no plans to sell its overseas properties, perhaps the company has to alert unions to its position.

However, the scale of work

is increasing in view of the need to obtain sufficient funds to ensure continuity.

All we are looking at doing is not an attitude that is warranted.

FT Share information Service

The following securities have been added to the Share Information Service appearing in the Financial Times:

(Section: Overseas—New York)

American District Telegraph (Section: Overseas—New York)

Barynia Exploration (Section: Mines — Miscellaneous)

Cockburn Cement (Section: Overseas—Australia)

Texas Eastern Corporation (Section: Overseas—New York)

Third Mile Investment (Section: Industrials)

ECCLESIASTICAL INSURANCE

In connection with the placing by Rose and Pitman Hurst Brown of £1m of 10 per cent redeemable second cumulative preference shares in Ecclesiastical Insurance Office at par, a total of 300,000 shares will be available to the market tomorrow.

Dealers are expected to start on Wednesday.

LWT/HUTCHINSON

LWT (Holdings) offer for Hutchinson preference shares has been accepted in respect of 337,429 shares (70.29 per cent).

The offer is extended to July 6.

SIMCO MONEY FUNDS

Saturn Investment Management Co. Ltd., 10 CANNON STREET EC4M 6AD, telephone 01-2814125.

Rates paid for W/E 25.6.78

Call 7 day 3 month

% p.a. % p.a. % p.a.

Mon. 10.886 10.502 —

Tues. 10.440 10.558 —

Wed. 10.529 10.823 9.625

Thurs. 10.423 10.725 —

Fri./Sun. 9.782 10.561 —

BASE AVIV

FINANCE FOR INDUSTRY TERM DEPOSITS

Deposits of £1,000-\$25,000 accepted for fixed terms of 3-12 years. Interest paid gross, half-yearly. Rates for deposits not later than 30.6.78.

Terms (Years) 3 4 5 6 7 8 9

Interest % 10.1 11.1 11.1 11.1 11.1 12.1 13.1

Rates for larger amounts on request. Deposits to be held for 12 months.

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Pending dividends timetable

The dates when some of the more important company dividends may be expected in the next few weeks are given in the following table. Dates shown are those of last year's announcements, except where the forthcoming board meetings (indicated thus) have been officially published. It should be emphasised that the dividends to be declared will not necessarily be at the amounts or rates per cent shown in the column headed "Announcement last year". Preliminary profit figures usually accompany final dividend announcements.

	Announce last year	Date	Announce last year
AAI	July 26	July 26	Final 1.01%
Aug. 8	Final 1.01%	July 26	Final 1.24%
Aug. 10	Final 1.24%	July 19	Final 1.24%
Aug. 11	Final 1.24%	July 19	Final 1.24%
Aug. 12	Final 1.24%	July 19	Final 1.24%
Aug. 13	Final 1.24%	July 19	Final 1.24%
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Aug. 15	Final 1.24%	July 19	Final 1.24%
Aug. 16	Final 1.24%	July 19	Final 1.24%
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Aug. 28	Final 1.24%	July 19	Final 1.24%
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Aug. 31	Final 1.24%	July 19	Final 1.24%
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Jan. 14	Final 1.24%	July 19	Final 1.2

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ROWE & PITMAN, HURST-BROWN
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at £1 per share payable in full on or before
28th June, 1978.

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1st Floor, City Gate House, 39-45 Finsbury Square,
London EC2A 1JA.

CONTRACTS AND TENDERS

Democratic and Popular Republic of Algeria

MINISTERE DE L'HYDRAULIQUE, DE LA MISE EN VALEUR DES TERRES ET DE LA PROTECTION DE L'ENVIRONNEMENT

International Invitation for Pre-selection for
the Project of Sanitation Improvement
of the Town of Algiers

The Ministry of Hydraulic Engineering, Land Development and Protection of the Environment wishes to inform companies, member countries of the Banque Internationale pour la Reconstruction et le Developpement (BIRD), and of Switzerland that they will undertake important works on the Tued El-Harrach reservoir in the greater Algiers region for sanitation improvement.

The work includes the construction of:

- A main sewer of approximately 7 km for used water and rainwater along the left bank of Tued El-Harrach. Ground excavation of approximately 350,000 cu. m. and 35,000 cu. m. of concrete are planned.

- A purifying station for the treatment of domestic and industrial waste waters for a population of approximately 750,000. The maximum flow of purified waters at the station will be approximately 400 cu. m./sec.

The Algerian Government has obtained a loan from Banque Internationale pour la Reconstruction et le Developpement for part of the financing of this work.

The Ministry of Hydraulic Engineering, Land Development and Protection of the Environment invites contractors in this field of activities to submit their qualifications for the realisation of the two works mentioned above.

The pre-selection files may be obtained from the Direction de l'Hydraulique, de la Mise en Valeur des Terres et de la Protection de l'Environnement de la Wilaya d'Alger - Immeuble "La Pepiniere" - R.N. 5 Cinq Maisons - El-Harrach - Algiers - ALGERIA, as from 15th June, 1978.

Interested companies should send their dossier, to the above-mentioned address by 31st July, 1978 at the latest.

The Burma Ports Corporation propose to purchase

WORKSHOP TOOLS AND EQUIPMENT

in connection with a project for the rehabilitation of
the Port of Rangoon, including:

Fuel Injection Pump Testing Machines.

Injection Nozzle, Lapping and Reconditioning Machine.

High Pressure Washing Plants (Garage Type).

Battery Charging Sets.

Steam Jet Cleaners.

Mobile Air Compressors.

Diesel Engine Driven Welding Plant.

Transformer Welding Plant.

Acetylene Gas Cutting Machine.

Portable Cylinder Boring and Honing Machines.

Automatic Coil Winding and Taping Machines.

Electric Baking Ovens.

Varnish Impregnating Plant.

Portable Solid Spray Painting Machines.

Gas Cutting Torch Sets with Accessories.

Various Tools and Equipment including Hydraulic Lifting and Shifting Jacks 10/30-ton capacity, hydraulic Ram.

High Pressure Greasing Units etc.

Payment for these purchases will be made from the proceeds of a Credit provided by the International Development Association.

Tendering is open to manufacturers and their bona fide approved agents from World Bank member countries and Switzerland.

Applications for tender documents should be made to the following address:

The Crown Agents for Overseas Governments & Administrations

4 Millbank, Westminster, London SW1, England

quoting the reference ESB/BURIDAPORT 7/18176 and should be received at the Crown Agents' Office before 10th July 1978.

CONTRACTS AND TENDERS

CONTRACTS AND TENDERS

Rate £13.00

per single column centimetre

For further details contact:

FRANCIS PHILLIPS on 01-248 8000 Ext. 456

APPOINTMENTS

Group posts at Vantona

Mr. Robert Owen has been appointed managing director of Scott and Smith Group, the travel division of VANTONA GROUP. He was previously with Courtlands. Mr. Orville Hudson has been made managing director of Albert Horley, a member of the printing division of Vantona. He was with Heaton Mills Printing.

Mr. Geoffrey Wood, senior lecturer in banking and international finance at the City University, is joining BUCKMASTER AND MOORE stockbrokers, as an economic consultant. He will be working with Dr. Ian Richards, the firm's chief economist. Mr. Wood is currently completing a one-year appointment as Visiting Scholar at the St. Louis Federal Reserve Bank. Mr. Mark Rogerson is joining Buckmaster and Moore as a senior sales executive. On August 28, he is at present a producer and presenter of the BBC Radio 4 programme "Financial World Tonight."

Mr. P. A. E. Carr, group personnel director of DEBECHAMS, has become director of subsidiaries H. and M. Payne, Hardies, Amies and Debenham's Inc. Mr. D. F. L. Jaggs has been made a director of member company Horley Nicholls and Co. and Mr. F. A. C. Payne a director of H and M Payne.

Mr. P. W. Howe has been appointed financial director of TI CHESWICK SILENCERS.

Mr. A. M. F. Hall has been appointed to the Board of ARTHUR GUINNESS SON AND CO. PARK ROYAL. This effect from July 1. He will assume the position of finance director, retaining his present responsibilities as financial controller.

Mr. N. J. Raven has been appointed a director of EVERARDS BREWERY.

MANUFACTURERS HANOVER TRUST COMPANY has promoted Mr. Andrew Brett to vice-president in London. Mr. Brett is a commercial lending officer and responsible for a range of corporate accounts.

Mr. R. Tilbury has been appointed chairman of the Board of Management, TRUSTEE SAVINGS BANK—South East.

BOOZ-ALLEN AND HAMILTON, management consultants, has elected Mr. R. H. T. Hinstrom who is taking up a senior appointment in Shell International Petroleum Company.

SHELL CHEMICALS UK has appointed Mr. J. C. L. Cox as personnel director. He succeeds Mr. R. H. T. Hinstrom who is taking up a senior appointment in Shell International Petroleum Company.

Following the appointment of Mr. A. W. Mabbis as Keeper of PUBLIC RECORDS OFFICE, Mr. E. W. Denham has succeeded him as Deputy Keeper of Public Records and head of record services and publications division; Dr. Patricia M. Barnes has succeeded Mr. Denham as records administration officer and head of records division.

Mr. Donald D. Belcher, vice-president and general manager of Label Label, has joined PASSION EUROPE, president and chief executive. Mr. D. Kember, general manager of Fasson's UK production plant at Crumlington in the North East of England, has been appointed vice-president and general manager graphic arts division.

With the completion of formalities whereby The Exchange Telegraph Company (Holdings) acquires a 40.05 per cent holding in Transitel Communications, the state-owned subsidiary of the State Council of America, a separate and unconnected company manufacturing teleprinters and telecommunications equipment—the following Board appointments are announced: Mr.

Peter G. S. Mero, chairman and president of ETEL Corporation, is appointed chairman of TRANSIT COMMUNICATIONS with Mr. Godfrey F. Laurence, a director of management consultants, Booz-Allen and Hamilton (Holdings) York, has elected Mr. R. Keith Oliver as a vice-president. Mr. Williams E. Balasz, a vice-president and Mr. Robert E. Compton, a director of ETEL Corporation, and Mr. Rex E. Nelson, a director of The Exchange Telegraph Company, a subsidiary of Exchange Telegraph (Holdings), become directors.

George Wimpey and Co. has acquired the Broadcast and Industrial Services divisions of the pollution control activity of Powell Duffry. The board of the new company, WIMPEY WASTE MANAGEMENT, consists of chairman, Mr. D. Wright (managing director); George Wimpey, deputy chairman; Mr. A. W. C. Morgan; Mr. H. Norris (finance director); George Wimpey; and Mr. F. Keen (transport controller); George Wimpey.

Mr. Alastair Gregor-Smith has been appointed a director of TOWER LAW AND CO. insurance brokers, and Mr. Khushroo Rustomji has been made director of Tower Law and Co. (Northern).

Mr. Roger Matthews, executive director of Express Creameries and Mr. Christopher Nelson, executive director of Eden Vale, have been appointed to the Board of EXPRESS DAIRY FOODS, the major UK operating company in Grand Metropolitan's foods division.

The governing body of PERAL COLLEGE OF SCIENCE AND TECHNOLOGY has appointed Mr. John H. Smith as secretary of the College and Clerk of the Governing Body from July 1 in succession to Mr. M. J. Davies, who is retiring. Mr. Snuffy Davis has been Governor of the Gilbert Islands since 1975 and entered the Colonial Service in 1951.

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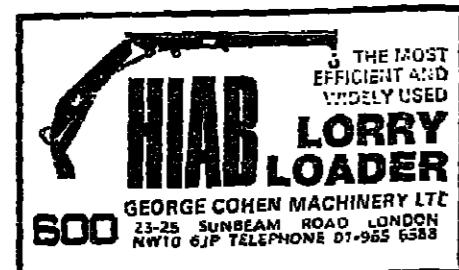
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FINANCIAL TIMES

Monday June 26 1978



Executive salaries in UK 'buying less'

BY JASON CRISP

THE SALARIES of Britain's paid around twice their UK of these improvements have executives have a lower purchasing equivalent and are, therefore, occurred in other countries.

Employment Conditions Abroad measured in terms of purchasing power because Britain still has by a number of major UK companies to monitor overseas earnings.

The survey says that the reason The 1978 Inter-country Remuneration Report is available in spite of a less able from Employment Conditions Abroad. Devonshire House, 13 Devonshire Street, London WIN 1FS.

By comparison with 11 other countries the purchasing power of the UK executive's salary has fallen 10 per cent in the year up until the end of March.

This, according to the survey, was because the comparatively higher rate of inflation in the UK and the devaluation of sterling had reduced the advantage of Britain's relatively low cost of living.

The most recent tax cuts would reduce this decline to 6 per cent, says Employment Conditions.

The survey compares the salaries by job description in a number of companies in each country and translates them into sterling.

The widest gap between the UK and other countries is where the salaries are measured in gross terms. Surprisingly it is less wide after tax, implying a lower tax on income in the UK than elsewhere. Employment Conditions explains this by saying overseas executives are

EXECUTIVE SALARIES COMPARISONS

	Gross Pay £	Net After Tax £	What That Buys £	Gross Pay £	Net After Tax £	What That Buys £
U.K.	8,700	6,450	6,450	12,100	8,145	8,145
OTHER COUNTRIES						
Australia	15,087	10,435	9,317	20,688	12,981	11,591
Belgium	27,272	17,432	11,621	40,085	22,619	15,079
France	31,172	17,836	12,301	29,641	23,781	16,400
Netherlands	23,876	14,382	9,407	34,000	17,866	11,677
Spain	15,878	11,390	10,079	22,793	14,610	12,929
Sweden	19,097	8,078	5,689	25,602	9,015	6,349
Switzerland	31,237	22,613	12,157	43,775	29,520	15,871
U.S.	22,143	14,670	13,840	30,385	17,967	16,951
W. Germany	27,910	18,865	11,718	38,232	24,010	14,913

Bank loans to private sector show rise

By Michael Blanden

THE RENEWED upsurge in bank lending to the UK private sector, which was one of the main reasons for the recent official measures to control the growth of the money supply, is confirmed today by the latest breakdown of bank loans published by the Bank of England.

In the three months to mid-May, the underlying increase, after allowing for seasonal influences, appears to have been about £15bn. This was nearly double the rise recorded in the previous three months.

The figures confirm the evidence already available from the monthly banking statistics that the rise in lending has been mainly concentrated outside the manufacturing sector.

The demand for funds by manufacturing industry however, may be understood because of the substantial amount of resources which has been made available through leasing operations and which are only indirectly reflected in the figures.

Seasonal

The quarterly analysis shows that during the three-month period sterling advances to UK residents on an unadjusted basis rose by £1.25bn compared with £1.16bn in the previous period. All but about £50m in each period went to the private sector.

In the February to May period, however, seasonal factors may have depressed the total by about £350m, where as in the previous three months the seasonal factors were the other way.

Two main sectors accounted for the bulk of the unadjusted increase. These were services, which took £922m, and personal borrowers with £278m. These represented rises of 9 per cent and 6 per cent respectively.

Lending to manufacturing industry rose by only £52m, or 1 per cent. But this was after including a fall of £150m under the vehicles category reflecting repayments of borrowing by British Leyland after its recent rights issue.

Services

Advances to other manufacturing categories rose by £203m, or 3 per cent. There were notable increases in food, drink and tobacco (£52m or 5 per cent) and textiles (£53m or 8 per cent).

Within the services sector significant rises were recorded by retail and other distribution—up £203m or 10 per cent—and local government—up £112m or 35 per cent.

The miscellaneous category, which includes leasing companies and the motor trade, showed a rise of £210m or 7 per cent.

In the 13 months to mid-May sterling advances to UK residents increased by £4.35bn, or 17 per cent. Manufacturing industry went up by £907m (15 per cent) of which £406m was accounted for by electricals and other engineering and £118m by food, drink and tobacco.

Advances to the miscellaneous service group rose over the year by £697m (27 per cent), to agriculture, forestry and fishing by £403m (33 per cent) and to the personal sector, other than for house purchase, by £703m (24 per cent). Advances to property companies dropped by 10 per cent.

Overtime level at five-year peak as upturn starts

BY PETER RIDDELL, ECONOMICS CORRESPONDENT

OVERTIME working in manufacturing industry is now at its highest level since the summer of 1974 as a result of the recent upturn in economic activity.

This will be confirmed by new figures to be published on Thursday in the Department of Employment's monthly Gazette.

Evidence of the impact on employment and the labour market generally of the recent rise in output is also expected to be

Mr Denis Healey, the Chancellor of the Exchequer, told a Commons select committee last week that overtime working had increased by 5 per cent in the last three months compared with the previous quarter.

The official figures later this week will highlight this underlying increase which, along the buoyant level of retail sales, is an important indicator of the marked recovery in economic activity now under way, with total output probably rising at an annual rate of at least 3 per cent.

The monthly average of overtime hours worked of about 16.2m in manufacturing in the February-to-April period is more than a quarter higher than at the low point of the cycle in autumn 1975.

Mr. Jardim's book specifically details allegations of sanctions breaking would be appropriate in Africa about the Bingham

inquiry, which, it is widely believed, was set up precisely to avoid difficult questions being asked about sanctions during what are considered to be delicate negotiations for a Rhodesian settlement.

The burden of Mr. Jardim's allegations, which were published in yesterday's Observer newspaper, is that Shell as well as other multi-national oil corporations continued to supply oil to Rhodesia after the introduction of mandatory sanctions in 1968 by using a circuitous route through their own and other oil company subsidiaries in South Africa.

Mr. Jardim's book specifically alleges that Shell's subsidiary in South Africa arranged to use French Foreign Ministry said it Total, the marketing company of Compagnie Française des

Pétroles, to supply oil to Rhodesia. A British Petroleum spokesman said in London yesterday: "We have absolutely no comment to make. The situation is subject to the Bingham inquiry." Shell also refused to comment.

Similarly in Paris, M. René Granier de Lilliac, chairman of the Total Group, would neither confirm nor deny that his company was involved in covert oil supplies to Rhodesia. He said he was awaiting the outcome of the investigations into the company's operations in South Africa.

Total's parent company, Compagnie Française des Pétroles, is 35 per cent State-owned. The French Foreign Ministry said it Total, the marketing company of Compagnie Française des

inquiry, which, it is widely believed, was set up precisely to avoid difficult questions being asked about sanctions during what are considered to be delicate negotiations for a Rhodesian settlement.

It would be pointless to question this is the anomaly—described by Mr. Pym as the Bill's "central defect"—whereby a Bill affecting only England is carried with the aid of Scottish MPs who can

people was one cause of the malfunctioning of Parliament. So far it has not been properly discussed.

Mr. Pym identified three main areas where the Lords bad strengthened the Scotland Bill by their amendments, which will once again be subjected to the guillotine procedure to curtail debate when they go back to the Commons at the start of July.

Scope for conflict between Edinburgh and Westminster would be reduced, he said, while secondly, unlike the Commons, the Lords had examined in full the list of subjects to be a measure that was no more devolved, and made the changes it believed best. And thirdly, the peers had tackled the "complaints dropped by Mr. Pym, who was addressing the Opposition leader.

Although PR was often overruled, he said, it could have the overriding merit of reflecting the basic unity of the people that was obscured by inter-party fighting at Westminster. "I would have liked the Conservative Party to have played a lead-

Further rises in U.S. interest rates forecast

BY STEWART FLEMING

NEW YORK, June 23

FURTHER INCREASES in short-term interest rates in the U.S. are likely to be followed by a prime lending rates this week. Trust points out that so slight a rise as has already occurred will do little to check the growth of money supply.

Over the past six months money supply on the narrow M2 definition has been growing at 8 per cent, well above the upper end of the Federal Reserve's long-term target of 6 per cent.

Monetary policy is based in part on the evidence of growing

employment, a higher ratio of current liabilities to assets, and the increase in the long-term target of 6 per cent. Companies were sufficiently flush with funds and impressed by the dearness of sterling to indulge in a little stockpiling of imported raw materials.

Even if the Fed does not

tighten credit policy, however,

the demand for credit in the

U.S. economy is now so

strong that this alone could

force rates higher. Dr. Kaufman

points out that in its latest move

the Fed does not seem to be

leading market rates up, but

seems to be following them.

On Friday of this week the

money market will be

called to see if Citibank raises its

prime rate. Only a slight firming

is needed to ensure that the formula

Citibank uses

to trigger a prime rate increase

such as Dr. Henry Kaufman of

Salomon Brothers point out that

another major bank such as

a small rise in the Fed could lead the way earlier.

THE LEX COLUMN

The belt tightens for companies



pressure (though detailed official figures are not yet available). Wholesale prices were up only about 124 per cent in a year earlier, while wages costs were accelerating a little. But, unfortunately, on at least some of the increase in the book value of stocks have stopped.

The sharp rise in the level of interest rates and the noticeable increase in bank lending to the private sector tend to be discussed in the City in many technical or political terms, but they also reflect shifts within a real economy. Meanwhile, the further.

What has happened since then, however, is that costs of wholesale prices have begun to accelerate while wages costs have continued to rise at a very moderate rate.

Financial markets are likely to rise under pressure. In the first year to May, the 15 per cent year-on-year gain shown by the earnings index for April may give extra

for concern in the proposed

increase in the National Insurance surcharge, raising a total of £1.5bn in 1979-80. As these quarterly review

cyclical indicators from the Financial Commissions, an overall reduction in profit

reflect bunching and backdating. But this is still a cost to be borne. The raw material index, moreover, jumped by 51 per cent in the three months to May, though the index should be steadier now that sterling has stabilised.

The implications of these cost patterns is that the industry is investing in its stock of stock appreciation.

Output was sluggish, and the strength of sterling has been export and overseas profits. But in the domestic market, wholesale prices of manufactured goods rose by just over 15 per cent while wage earnings increased 10.6 per cent and raw material costs actually fell fractionally. Meanwhile, the extra cash invested in stocks by manufacturers and distributors from £1.9bn in the first quarter to £2.7bn in October-December. This was enough to allow the industrial and commercial company sector to expect a build-up of oil production, the trade balance forecasts have been hit by higher costs and slightly higher import levels.

Even so, Wood Mackenzie expects the North Sea current account to stabilise in the £5bn to £6bn a year range during the early 1980s.

Figures produced this month by the Government's Central Statistical Office show that even with the revision of estimates, this year's contribution of oil to Britain's trading balance will be very similar to last year's.

In 1977 the direct contribution to the current account was £907m against deficits of £105m in 1976 and £540m in 1975. The net benefit to the current account in the first quarter of 1978 was estimated to be more than £450m, some £100m more than in the fourth quarter last year.

The Chancellor has announced that the increase of over £1 billion in the liquidity of large companies in the six months to the Budget makes them able to pay. But this is not

to find trading conditions less favourable. The Bank of England Bulletin last week concluded that "the company

likely to be in cyclical decline.

Weather

UK TODAY

COOL: rain in places.

London, SE and Cent. England,